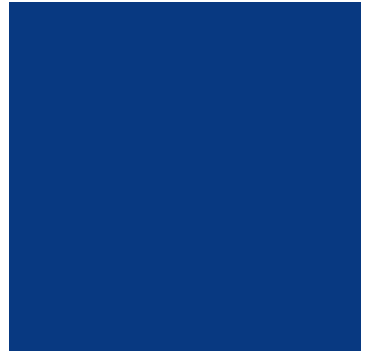
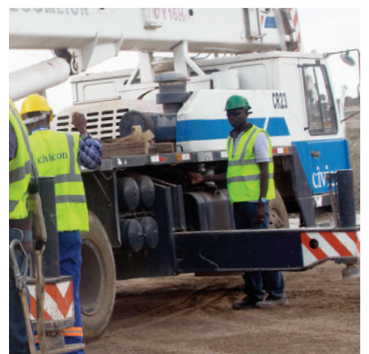




# 2016 ANNUAL REPORT AND FINANCIAL STATEMENTS



**TransCentury**  
*Investing in Africa*  
[www.transcentury.co.ke](http://www.transcentury.co.ke)





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# Who we are

TransCentury is an Infrastructure Company listed on the Nairobi Securities Exchange with three (3) Divisions across twelve (12) countries in East, Central and Southern Africa.



## Power Division

- Electrical cables
  - Conductors
  - Transformers
  - Switchgear
- Speciality cables



## Engineering Division

- Mechanical and civil engineering
  - Transport & logistics
  - Cranage & erection services
- Supply, maintenance and service of industrial equipment



## Infrastructure Projects Division

- Critical energy and transport infrastructure to support key pillars of the domestic and export economy



TransCentury delivers value through three divisions to four main markets

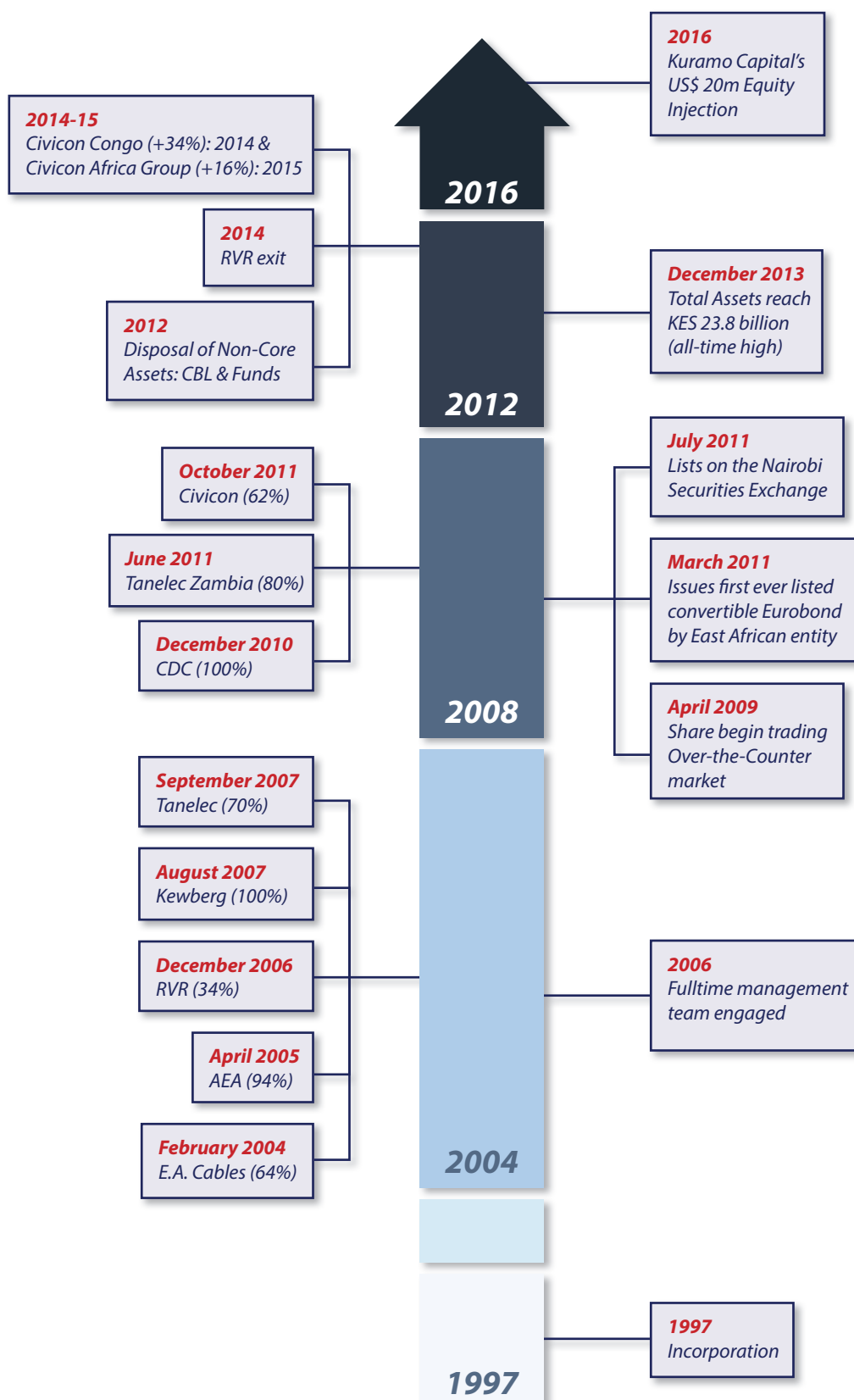
ENERGY / INFRASTRUCTURE  
COMMERCIAL  
RESIDENTIAL  
MINING / INDUSTRIAL

### OUR INVESTMENT PRESENCE

**Kenya • Tanzania • Uganda • Zambia • DRC • South Africa • Ethiopia  
South Sudan • Rwanda • Burundi • Zimbabwe • Mozambique**




# TransCentury's Historical Timeline




# TCL's Geographical Presence



 **FACTORIES**  
Congo | Kenya | South Africa | Tanzania | Zambia

 **OPERATING COMPANIES**  
Congo | Kenya | South Africa | Tanzania | Zambia

 **DEALERS / TRADING**  
Angola | Botswana | Burundi | Ethiopia | Lesotho | Malawi | Mozambique  
Namibia | Rwanda | Somalia | South Sudan | Swaziland | Uganda | Zimbabwe

# Value Drivers

*“In the East African region, growth prospects are stronger, driven by increased public infrastructure investment, and improved business environment...”*

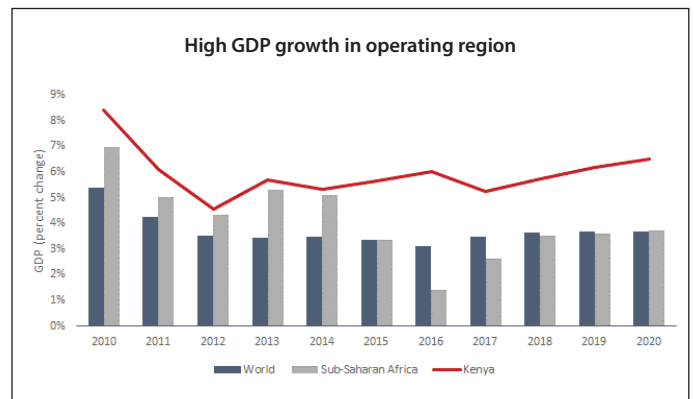


## Attractiveness of the East Africa Region

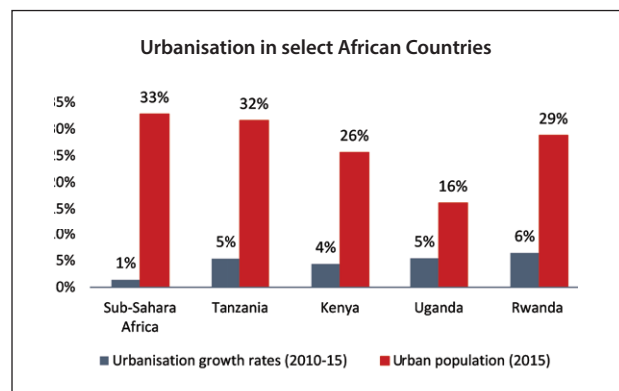
Sub-Saharan Africa (SSA) experienced a slowdown in economic activity in 2016 driven by sharp decline in commodity prices. However, the economies are forecasted to pick up to 2.6 percent in 2017 and to 3.2 percent in 2018, predicated on moderately rising commodity prices and reforms to tackle macroeconomic imbalances.

In the East African region, growth prospects are stronger, driven by increased public infrastructure investment, and improved business environment. In addition, these economies are more diversified and less dependent on commodities, providing a shield against the impact of global commodity price shocks. Underlying drivers of growth are in place and growth is projected to remain strong over the medium term. One such driver is the accelerating urbanization creating demand for infrastructure development.

The Brookings Institution estimates that by 2030, the 20 fastest-growing cities globally will be in Africa, with the number of large cities (with 5 million to 10 million people) in Africa quadrupling from three in 2014 to 12 in 2030, and the number of medium-sized cities (with 1 million to 5 million people) increasing to 67. Urban population growth is key to attaining middle income status and the region we operate in is expected to experience a higher growth rate than the average for Sub-Saharan Africa. East Africa is also a relatively stable region compared to other Sub-Saharan African countries.



Source: International Monetary Fund



Source: CIA World fact book

# Value Drivers *(continued)*

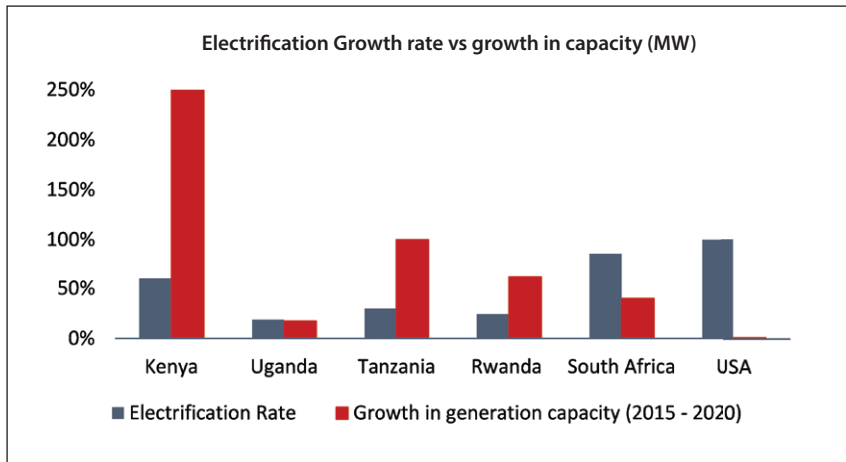
## Opportunity in Regional Infrastructure Development

Governments across East Africa continue to increase their development spend in line with their aspirations to transform into middle-income economies. Regional governments have launched well-articulated national development plans which stipulate the roadmap to achieve the targets.

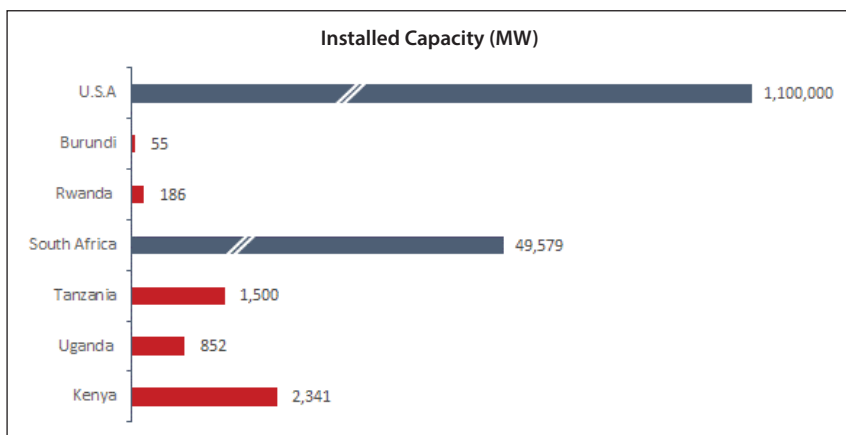
To support the development of the economies, governments across the region have enacted and enhanced public-sector procurement laws that give preference to locally manufactured goods and services.

The Group is well positioned to benefit from the resultant demand due to increased production capacity, good track record and wide regional footprint.

On Power infrastructure, increased electrification efforts by regional governments has seen great progress made in the connection of population to the Electricity grid. Existing low connection rates provide huge opportunities as governments work towards universal access to power. The Group's Power Division as well as our Engineering Division continue to supply products and partner in the construction of power infrastructure. This trend is projected to continue and will result in increased utilization of installed capacities.



Source: World Energy Outlook, Kengen, World Bank & KPMG (KPMG Sub-Saharan Africa power outlook 2016)



Source: Electricity Regulatory Authority - Uganda, TANESCO - Tanzania, US Energy Information Administration



# Directors and Statutory Information

## DIRECTORS

Shaka Kariuki, Chairman	Appointed 28th March 2017
Zephaniah Mbugua	
Peter Kanyago	Retired 30th June 2016
Robin Kimotho	Retired 30th June 2016
Dennis Awori	Resigned 8th June 2017
Michael Waweru	Retired 30th June 2016
Nganga Njiinu	Appointed 1st July 2016
Wale Adeosun	Appointed 28th March 2017
Kamal Pallan	Appointed 28th March 2017
Stephen Njoroge Waruhiu	Appointed 26th April 2017
Ephraim Kariithi Njogu	Appointed 26th April 2017

## SECRETARY

Virginia Ndunge  
Kaplan & Stratton Advocates  
9<sup>th</sup> Floor, Williamson House  
4<sup>th</sup> Ngong Avenue  
PO Box 40111, 00100 Nairobi GPO

## AUDITORS

KPMG Kenya  
8<sup>th</sup> Floor, ABC Towers  
Waiyaki Way  
PO Box 40612  
00100 Nairobi GPO

## REGISTERED OFFICE

8<sup>th</sup> Floor, West End Towers  
Off Waiyaki Way  
PO Box 42334  
00100 Nairobi GPO

## PRINCIPAL PLACE OF BUSINESS

8<sup>th</sup> Floor, West End Towers  
Off Waiyaki Way  
PO Box 42334  
00100 Nairobi GPO

## ADVOCATES

Muthaura Mugambi Ayugi &  
Njonjo Advocates  
4<sup>th</sup> Floor, West Wing, Capitol Hill Square  
Off Chyulu Road, Upper Hill  
PO Box 8418  
00200 Nairobi City Square

Kaplan & Stratton Advocates  
9<sup>th</sup> Floor, Williamson House  
4<sup>th</sup> Ngong Avenue  
PO Box 40111  
00100 Nairobi GPO

## SHARE REGISTRARS

Cooperative Bank of Kenya Limited  
Share Registration Services  
13<sup>th</sup> Floor, Cooperative Bank House  
Haile Selassie Avenue  
PO Box 48231, 00100 Nairobi GPO

## BANKERS

Citibank NA-Kenya Branches  
PO Box 30711  
00100 Nairobi GPO

Commercial Bank of Africa Limited  
PO Box 30437  
00100 Nairobi GPO

Co-operative Bank of Kenya Limited  
PO Box 48231  
00100 Nairobi GPO

Kenya Commercial Bank Limited  
PO Box 30081  
00100 Nairobi GPO

National Industrial Credit Bank Limited  
PO Box 44599  
00100 Nairobi GPO

Standard Bank (Mauritius) Limited  
6<sup>th</sup> Floor, Medine Mews Building  
La Chaussee Street  
Port Louis, Mauritius

Equity Bank Limited  
Lavington Supreme  
PO Box 75104  
00200 Nairobi City Square

Standard Chartered Bank Kenya Limited  
48 Westlands Road  
PO Box 30081  
00100 Nairobi GPO

UBA Kenya Bank Limited  
Apollo Centre  
1<sup>st</sup> Floor Ring Road  
PO Box 34154  
00100 Nairobi GPO

# Board of Directors

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**Shaka Kariuki, *Chairman***

Previously, Shaka served in a number of leadership roles at the \$9 billion Deseret Mutual Benefit Administrators (DMBA), most recently as Head of Global Equity Markets across asset classes, Head of Fixed Income, and Portfolio Manager of Global Private Equity. Shaka also headed the investments of DMBA Affiliates in Developed and Emerging Markets (UK, Canada, New Zealand, Australia, Philippines, Samoa), including Africa. Prior to DMBA, Shaka was a Senior Member of the Global Finance team at Agilent Technologies where he managed finance teams in Asia, Europe, Japan and USA. Prior to Agilent, Shaka was an Associate in the Investment Banking Division of First Security Van Kasper. Shaka also worked at Choice Hotels International in the mergers & acquisitions department. He is the former Chairman of Deseret First Credit Union. He currently serves as Executive Chairman of NAS Foods in Ethiopia, and is on the Board of Leon Business Solutions in Zimbabwe, Solo in Nigeria, Sepfluor in South Africa and the Marriott School of Management at Brigham Young University.

Shaka holds a B.S. in Economics, an MBA with an emphasis in Finance from Brigham Young University, and a Masters in Government from Harvard University. He is a member of the CFA Institute.

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**Nganga Njiinu, *CFA, CEO***

Since joining TransCentury Group in 2008, Njiinu has held various roles in corporate finance, portfolio management, business development as well as originating and developing opportunities in the infrastructure space.

Prior to Joining TransCentury, Njiinu worked for Coldwell Banker Residential Brokerage in the USA for 7 years, where he was involved in strategy, financial planning and analysis as well as evaluation and integration of acquisitions.

Njiinu has an MBA in Finance and Investment Management from the University of Dallas in Irving, Texas and a Bachelor of Science in International Business from United States International University. Njiinu is also a CFA charter holder.



**Zephaniah Mbugua, *Director***

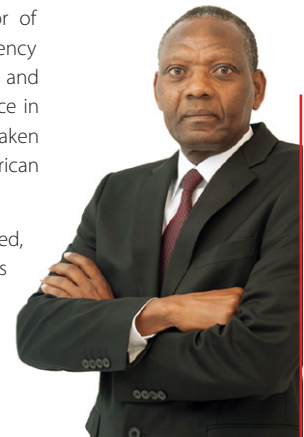
Mr. Mbugua is a graduate of Makerere University with a BSc in Chemistry and Mathematics. He is a successful serial entrepreneur, developing businesses and partnership across Africa for the last 37 years. He is a founder member and Chief Executive Officer of Abcon Group, a holding company with varied business interests. He is also a director of Proctor & Allan EA Ltd, Britam Insurance (Tanzania), Stockport Exploration Inc. and Zeniki Investment Ltd.

**Stephen Njoroge Waruhiu, *Director***

Stephen Waruhiu is the Managing Director of Lloyd Masika Limited, a leading Real Estate Agency firm. He is a registered and licensed Valuer and Estate Agent with over 35 years of experience in private practice in Kenya, and has also undertaken property consultancy in the wider East African region.

He serves in the Boards of Rea Vipingo Limited, Kakuzi Plc and International House Limited as a Director.

Stephen holds a B.A Honours degree in Land Economics and is a full member of The Institution of Surveyors of Kenya.

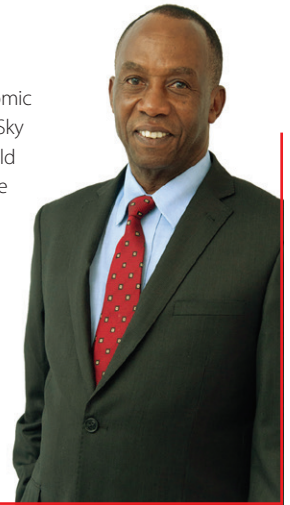


# Board of Directors *(continued)*

## **Njogu Ephraim Kariithi, H.S.C, Director**

Njogu Kariithi has vast experience in management of public resources in the Kenyan economic environment and in consultancy and advisory activities. He sits in the board of LSG Sky Chefs Kenya Ltd, the 2nd inflight Catering Company in Kenya as well as in the board of Old Mutual Investment Services Ltd. Between 2006 and 2012, Njogu served as a director at the Communication Commission of Kenya (CCK) now Communication Authority (CA), where he was also a member and Chair of the Finance Matters Committee for more than 4 years. In 2009, Njogu was appointed by the then Minister for Planning, to serve as a member of the National Governing Council for preparation of a second government review by African Peer Review Mechanism (APRM) programme. He is a founding member of TransCentury Group and also served as a honorary secretary during the formative years.

He holds an M.Sc Degree in Management and Organizational Development from United States International University as well as an M.Sc Degree in Human Biology from Loughborough University of Technology in Leicestershire, England.



## **Kamal Pallan, Director**

Previously, Kamal served in a number of different executive roles at JPMorgan, most recently as Managing Director for the Global Custody business in the Americas. He was also a Product Executive in JPMorgan's ADR business where he led the issuance of GDRs and ADRs for companies from emerging and frontier markets. Prior to JPMorgan, Kamal was an Engagement Manager in the New York office of McKinsey & Company, serving global corporations in financial services, media, and entertainment. He has also worked in business development at GE Capital and as an investment analyst at the International Finance Corporation (IFC) where he focused on equity and debt investments in the Oil, Gas & Mining sector, including initiatives in Africa.

Kamal Pallan received his MBA from the Wharton School of the University of Pennsylvania and a BSE in Chemical Engineering summa cum laude from the University of Pennsylvania.



## **Walé F. Adeosun, CFA, Director**

Previously, Walé was Treasurer and Chief Investments Officer (CIO) at Rensselaer Polytechnic Institute (RPI), where he oversaw \$850 million in endowment and pension assets. He led RPI's increased investment in alternative investments, spearheading RPI's investment effort in emerging frontier markets, including Africa. From 1999 to 2004, Wale was a Managing Director in the Investments Group of The MacArthur Foundation in Chicago. Walé served as former Chair of the Investment Advisory Committee for the \$180 Billion New York State Common Retirement Fund. He also serves as President of the Nigeria Higher Education Foundation (NHEF). Walé was awarded the Chartered Financial Analyst designation in 1995 and is a member of the CFA Institute. He was also appointed to President Obama's Presidential Council on Doing Business in Africa.

Walé received his MBA from John M. Olin School of Business at Washington University in Saint Louis, MO with a concentration in Finance, and his BA in Economics and Business Administration from Coe College, Cedar Rapids, IA.

## **Virginia Ndunge, Company Secretary**

Virginia Ndunge is a Certified Public Secretary and a member of the Institute of the Certified Public Secretaries of Kenya (ICPSK). She holds a Bachelor of Commerce degree in Finance and Diploma in Project Management. She has substantial experience in Company Secretarial having worked with Emu Registrars, Certified Public Secretarial for over 12 years. In July 2013, she joined Kaplan and Stratton Advocates where she is the Head of Company Secretarial Division.



# Group Corporate Team

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**Nganga Njiinu**  
Group Chief Executive Officer



**Martin Munyiri**  
Group Head of Finance



**John Mugo**  
Division Principal, Power



**Geoffrey Njue**  
Group Internal Auditor



**Phyllis Gachau**  
Group Communications Manager



**Florence Murerwa**  
Group Human Resource Manager

# Divisions' Team

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**Jason Horsey**  
Chief Executive Officer  
Civicon Group



**Moiz Karachiwalla**  
Finance Manager  
Civicon Group



**Ben Kiilu**  
Business Development  
Manager - Civicon Group



**Roberto Artuso**  
Head of Projects  
Civicon Group



**Nicholas Kithinji**  
Managing Director  
AEA Ltd



**Anthony Mwangi**  
Chief Finance Officer  
AEA Ltd



**David Alumasa**  
Business Development Manager  
AEA Ltd.



**Phili Fundu**  
General Manager  
Cablerie du Congo



**Peter Arina**  
Chief Executive Officer  
East African Cables Ltd



**Joseph Kinyua**  
Group Finance Manager  
East African Cables Ltd



**Geoffrey Odhiambo**  
General Manager  
East African Cables (TZ) Ltd



**Steven Wanyoike**  
General Manager  
Kewberg Cables and Braids (PTY) Ltd.



**Zahir Saleh**  
General Manager  
Tanelec Group



**Justin Gitia**  
Finance Manager  
Tanelec Group



**Charles Moono**  
General Manager  
Tanelec Zambia



**Edrick Mwenda**  
Operations Manager  
Tanelec Group

# Corporate Governance

Corporate Governance provides the structure through which the strategic objectives of the Company are set, and the means of attaining them as well as monitoring performance. TransCentury in its decision-making processes observes the highest ethical standards and benchmarks on global best practices in compliance with the applicable legal principles, its corporate vision, mission and core values for sustainability of the Company.

## Statement of Compliance

The Board and management of TransCentury are in compliance with the Capital Markets Authority (CMA) Corporate Governance Guidelines as part of the obligations as a listed company, as well as ascribing to the ethical standards prescribed in the charter and the Company code of conduct.

## BOARD OF DIRECTORS

As at 31st December 2016, the Board consisted of the outgoing Chairman, Mr. Z.G. Mbugua, one non-executive director, Mr. Dennis Awori, and the Chief Executive Officer (CEO), Mr. Nganga Njiinu. Subsequently, the following have since been appointed to the Board: Mr. Shaka Kariuki (incoming Chairman), Mr. Wale Adeosun, Mr. Kamal Pallan, Mr. Stephen Waruhiu and Mr. Ephraim Njogu. The directors' biographies appear on page 10 and 11. All non-executive directors on TransCentury's board are independent of management and have diverse skills, experience and competencies appropriate for effective management of the company's business.

The board meets at least on a quarterly basis during the year, with additional meetings when necessary. The directors are given appropriate and timely information so that they can maintain full and effective control over strategic, financial, operational and compliance issues. Except for the direction and guidance on general policy, the board has delegated authority for conduct of day to day business to the CEO.

The Board nonetheless retains responsibility in maintaining the company's overall internal control on financial, operational and compliance issues. All our directors have also attended various corporate governance courses organized by accredited institutions. All non-executive directors are subject to periodic reappointment in accordance with company's Article of Association which requires that one third of the longest serving directors (since their last election) retire by rotation every year and if eligible their names are submitted for re-election at the Annual General Meeting.

The composition of the Board and attendance during the year is as shown below:

Member	Attendance
<b>Mr. Shaka Kariuki**</b> Chairman	0/14
<b>Mr. Z. G. Mbugua</b> Non-Executive Director	14/14
<b>Mr. Nganga Njiinu*</b> Executive Director	12/14
<b>Mr. Wale Adeosun**</b> Non-executive Director	0/14
<b>Mr. Kamal Pallan**</b> Non-executive Director	0/14
<b>Mr. Stephen Njoroge Waruhiu***</b> Non-executive Director	0/14
<b>Mr. Ephraim Kariithi Njogu***</b> Non-executive Director	0/14
<b>Dr. G. Kiuna****</b> Executive Director	2/14
<b>Mr. J. Karago*****</b> Non-executive Director	2/14
<b>Mr. P. T. Kanyago*****</b> Non-executive Director	9/14
<b>Mr. R. Kimotho*****</b> Non-executive Director	9/14
<b>Mr. Michael Waweru*****</b> Non-executive Director	8/14
<b>Amb. Dennis Awori</b> Non-executive Director*****	9/14
<b>Ms. V. Ndunge</b> Company Secretary	14/14

\*Appointed 1st July 2016

\*\*Appointed 28th March 2017

\*\*\*Appointed 26th April 2017

\*\*\*\*Resigned 14th January 2016

\*\*\*\*\*Resigned 15th January 2016

\*\*\*\*\*Retired 30th June 2016

\*\*\*\*\*Resigned 8th June 2017

## COMMITTEES OF THE BOARD

The following standing committees assist the Board in the discharge of its duties. These committees meet regularly under the terms of reference set by the board.

### Audit and Risk Committee

The Board has constituted an audit and risk committee which meets at least quarterly. It included two non-executive directors: Mr. Peter Kanyago and Mr. Robin Kimotho. Most members retired hence there was lack of quorum for meetings and the audit and risk committee was substituted by the main board meetings.

# Corporate Governance *(continued)*

Subsequently, Mr. Kamal Pallan, Amb. Dennis Awori and Mr. Ephraim Kariithi Njogu have joined the committee. Its responsibilities include review of financial information, in particular half year and annual financial statements, compliance with accounting standards, liaison with external auditors, remuneration of external auditors and maintaining oversight on internal control systems. Other responsibilities are to receive and consider the company's annual budget. The committee is guided by a charter from the Board which outlines its mandate. The Chief Executive Officer, Head of Finance and Group Internal Auditor are regularly invited.

The members of the audit committee, together with a record of their attendance at scheduled meetings during the year are set out below:

Member	Attendance
<b>Kamal Pallan*</b> Non-executive Director	0/2
<b>Ephraim Kariithi Njogu**</b> Non-executive Director	0/2
<b>Mr. P. Kanyago ***</b> Chairman	2/2
<b>Mr. R. Kimotho***</b> Non-executive Director	2/2
<b>Mr. Dennis Awori****</b> Non-executive Director	0/2

\*Appointed 28th March 2017

\*\*Appointed 26th April 2017

\*\*\*Retired 30th June 2016

\*\*\*\*Resigned 8th June 2017

## Strategy and Investment Committee

The main responsibility of the Committee is to chart the strategy of the Group and to oversee implementation of strategic decisions of the board which include product and or geographical diversification, strategic partnerships and also review proposals involving capital expenditure. Most members retired hence there was lack of quorum for meetings and the strategy and investment committee was substituted by the main board meetings.

## Nominations and Remuneration Committee

The main responsibilities of the Committee are to nominate TCL and subsidiary companies board members, appointment of TCL and subsidiary CEO's and succession

planning. The Committee also determines the company's remuneration policy for employees, management and non-executive directors. The committee submits its findings and recommendations at the quarterly board meetings. Most members retired during the year hence there was lack of quorum for meetings and the nominations and remuneration committee was substituted by the main board meetings.

## COMMUNICATION WITH SHAREHOLDERS

The company is committed to ensuring that shareholders and the financial markets are provided with full and timely information about its performance. In the year, the company accomplished this objective through website updates, publications and distribution of its Annual Report and release of notices in the national press. The company also holds statutory meetings as required.

In this regard, the company complies with the obligations contained in the Nairobi Securities Exchange's Listing Rules, the Capital Markets Authority Act and Kenyan Companies Act.

## DIRECTORS EMOLUMENTS AND LOANS

The aggregate amounts of emoluments paid to the directors for services rendered during this financial year ended 31 December 2016 are disclosed in the financial statements. Neither at the end of the financial year nor at any time during the year did there exist any arrangement to which the company is a party, whereby a director might acquire benefits by means of acquisition of the company's shares. All business transactions with the directors or related parties are carried out at arm's length. Such transactions have been disclosed.

## RISK MANAGEMENT CONTROLS

The Board recognizes that managing risk to ensure an optimal mix between risk and return is an integral part of achieving corporate goals. The board has put in place processes for identifying, assessing, managing and monitoring risks to ensure that the company's business objectives are achieved and risks mitigated. The company has defined procedures and financial controls to ensure the reporting of complete and accurate accounting information. They cover systems for obtaining authority for major transactions and for ensuring compliance with the laws and regulations that have significant financial implications. The Board approves company policies and procedures whereas the management implements the Board's risk management policy. Procedures are also in

# Corporate Governance *(continued)*

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place to mitigate investment risks and manage the risk profile of the investment portfolio.

A comprehensive management accounting system is in place providing financial and operational performance measurement indicators. Regular senior management meetings are held to monitor performance and to agree on measures to drive improvement.

## EMPLOYMENT EQUITY

The company is committed to provide equal opportunity to all employees and applicants on the basis of merit. Our practice is to create a meritocratic culture in all our businesses across the African continent.

## BUSINESS ETHICS

The directors attach great importance to the need to conduct the business and operations of the company with integrity and in accordance with internationally developed principles on good governance. The company adopts the best principles of good corporate culture that requires the directors and all employees to maintain the highest personal and ethical standards and to act in good faith and in the interest of the company. The company has developed and implemented a code of conduct that sets out guidelines and rules, which are based on good governance principles of:

- Full compliance with the law
- Application of best accounting practices
- Application of best business practices
- Fair competition



# Principal Shareholders and Distribution of Shareholding

## SHARE REGISTER DETAILS

Directors' interests in the shares of the company, the distribution of the Company shareholding and analysis of the ten (10) major shareholders as at 31st December 2016 were as follows:

### DIRECTORS' INTEREST

Name of Director	No. of Shares	% Shareholding
Ephraim Kariithi Njogu*	12,520,370	4.45
Zephaniah Gitau Mbugua*	11,984,752	4.26
Stephen Njoroge Waruhiu*	9,862,971	3.50
<b>Total</b>	<b>34,368,093</b>	<b>12.21</b>

\* See the shareholding details below

### MAJOR SHAREHOLDERS

Name of Shareholder	No of Shareholders	No of Shares held	% Shareholding
Standard Chartered Nominees A/C KE15615		31,065,194	11.04
Anne Pearl Karimi Gachui		21,240,990	7.55
Michael Gitau Waweru		21,216,380	7.54
Peter Tiras Kanyago		15,664,357	5.57
Ephraim Kariithi Njogu*		12,520,370	4.45
Zephaniah Gitau Mbugua*		11,984,752	4.26
Gath Properties Limited		10,933,000	3.88
Robin Munyua Kimotho		10,851,510	3.86
Standard Chartered Nominees A/C KE12424		10,437,800	3.71
Stephen Njoroge Waruhiu*		9,862,971	3.50
<b>SUB-TOTAL</b>	<b>10</b>	<b>155,777,324</b>	<b>55.35</b>
<b>OTHERS</b>	<b>1,757</b>	<b>125,649,269</b>	<b>44.65</b>
<b>TOTAL ISSUED SHARES</b>	<b>1,767</b>	<b>281,426,593</b>	<b>100.00</b>

### DISTRIBUTION OF SHAREHOLDING

Shares range	No. of Shareholders	No. of Shares held	% Shareholding
1 – 500	626	143,274	0.05
501 - 5,000	190	6,076,830	2.16
5,001 - 10,000	61	17,488,685	6.21
10,001 - 100,000	144	1,180,591	0.42
100,001 - 1,000,000	713	1,524,270	0.54
Above 1,000,000	33	255,012,943	90.61
<b>TOTAL</b>	<b>1,767</b>	<b>281,426,593</b>	<b>100.00</b>

### SHAREHOLDER ANALYSIS BY DOMICILE

Domicile	No. of Shareholders	No. of shares held	% Shareholding
Local individuals	1,597	196,633,827	69.87
Local institutions	133	28,152,735	10.00
East African individuals	6	51,600	0.02
Foreign individuals	23	784,000	0.28
Foreign institutions	8	55,804,431	19.83
<b>Total</b>	<b>1,767</b>	<b>281,426,593</b>	<b>100.00</b>

# Chairman's Statement

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*"...let me reassure you that TransCentury is comprised of great businesses and the solid foundation laid over the years has allowed us to focus on resolving the historical challenges that we faced and to steer the company in line with our strategic goal of investing across Africa and building a world-class business..."*

Dear Stakeholders,

I am delighted to present to you the audited financial statements for the year ended 31st December 2016.

At the start, let me reassure you that TransCentury ("TCL" or "Group") is comprised of great businesses and the solid foundation laid over the years has allowed us to focus on resolving the historical challenges that we faced and to steer the company in line with our strategic goal of investing across Africa and building a world-class platform.

As you may be aware, in the last few years, the Group has implemented a significant capital investment program. However, during the 2014/2015 period, volatility in commodities and regional currencies, prolonged production interruption and disruption of some of our markets due to political instability, significantly impacted our working capital and debt positions. While we weathered these challenges and responded with well thought out strategies, 2016 presented a unique challenge

due to perceived uncertainty around the Group's resolution of a Eurobond that was maturing in March 2016. This led to a reactionary credit freeze to some of our businesses, inevitably worsening our working capital position and groupwide debt burden.

The challenges faced in 2016 have spurred a critical transformation which is necessary to shed historical challenges and spark the next phase of growth. As part of the process the Group launched a comprehensive restructuring and reorganization of its Capital structure, (Improving balance sheet) organization design (strengthening human capacity and alignment to business strategy) and strengthened corporate governance and oversight. It is also worth noting that the Group entered into an equity transaction whose effect was to inject USD 20m equity into the business, reduce maturing loan liabilities by USD 40m and further USD 20m restructured into a 3-year loan which reduced cashflow pressures.

# Chairman's Statement *(continued)*

Through our Power and Engineering Divisions, the Group continued to make an impact in the infrastructure sector in Africa where we have continued to see attractive returns for our shareholders.

I am pleased to report that the Power Division which boasts regional power houses East African Cables and Tanelec, experienced substantial increases in order book from local utilities as regional governments heightened electrification efforts. As we anticipated, improvement in enforcement of regulation on the local content bill in Kenya, gazetted in 2014, has presented great opportunities for local manufacturers. In the year under review, the 2014 law was further strengthened by the inclusion of a local content development and enforcement committee. It is important to highlight that the law stipulates that between 30 - 90% of Cables and Conductors procured ought to be sourced locally.

Similarly, in Tanzania, the Group Power Division subsidiaries have worked closely with the Government to promote local industry by demonstrating and availing sufficient local capacity to meet demand and therefore support local procurement. This has led to the first full local tender award for conductors and transformers to Group subsidiaries. Our factories now boast the highest capacity in the region and are well positioned to partner with regional utilities in their electrification drive.

In the Engineering Division, the cyclical nature of the business compounded by the unavailability of credit in the first half of 2016 led to a 47% drop in revenue. In the second half, however the Division made remarkable progress in turning the tide with the closure of an impressive order book of USD 120 million whose implementation commences in 2017. To address the historical cyclicity, the Division continues to diversify into new sectors through fostering strategic partnerships with key technical partners in target sectors. Through our subsidiary AEA, the Group continues to be the sole representative of key international brands in weighing, coding, bearings, and more recently pothole patching technology. The Division is strategically positioned to leverage on the opportunities available in this sector.

## Business Environment

In the year under review, the Sub-Saharan Africa (SSA) economy decelerated from 3.3% in 2015 to 1.4%. This was attributed to a sharp decline in commodity prices,

especially oil that was triggered by high production and inventories. The region also experienced severe drought during this period, however, there are modest recovery expectations driven by a rise in commodity prices, higher public spending and fading drought effects.

The Kenyan economy remained stable registering growth of 5.8% up from 5.7% recorded in 2015 with annual average inflation easing to 6.3% from 6.6% in the same period. Government expenditure on development grew from USD 5,579 million to USD 7,039 million. Unlike in 2015, the Kenyan shilling remained relatively stable weakening marginally from KES 98.3 in 2015 to KES 101.5 in 2016. Key to note is the growth in private consumption supported by rising income, a growing middle class with a higher disposable income and ongoing favorable demographic transitions. In addition, fiscal expansion driven by public investments and transfers to county governments spawned growth in devolved units. On the flip side, the coming into force in quarter four of the banking amendment Act 2016 which capped interest rates reduced the financial sectors appetite for lending to the private sector.

Uganda registered growth of 4.9%, while Government expenditure on development grew to USD 2,497 million compared to USD 2,060 million the previous year. The country experienced relative stability despite 2016 being an election year and forecasts on economic prospects are promising with investment in infrastructure having a strong impact on economic growth. The power sector is poised for growth, with a total of eight generation projects including two funded hydropower projects scheduled to be commissioned in 2017 - 2018. In addition, developments around Lake Albert where oil reserves are located have been intensified and will go a long way in diversifying and broadening the economy.

Tanzania continues to make important economic and structural reforms to sustain its economic growth rate. The country recorded highest regional growth of 6.6% while government expenditure on development increased from USD 2,427 million in the previous year to USD 2,741 million in 2016. The services, industry and construction sectors experienced major growth while reduced electricity costs boosted industrial production.

South Africa, Africa's most advanced economy had its GDP decelerate substantially to 0.3% on account of lower commodity prices, higher borrowing costs,

*"...the group has successfully closed an equity transaction whose effect is to inject USD 20m equity into the business and reduce maturing loan liability, further reducing cash flow pressures..."*

# Chairman's Statement *(continued)*



diminishing confidence in the economy and weakening currency. However, public sector infrastructure spending is estimated to total R 865.4 billion (USD 75 billion) between 2017 - 2019. These funds will be used to expand power-generation capacity, upgrade and expand the transport network, sectors where the specialized cables manufactured by our business in South Africa are used.

## Strategic Themes

As we look forward, the Group will continue to focus on key strategic themes that influence our way of doing business;

**1. Build and support strong Brands in the Group:** To reinforce our leadership position in the sectors we operate in, we will invest in our brands. The Group's portfolio already boasts some of the biggest brands in the region.

**2. Focus on Infrastructure as primary strategy:** TransCentury is a leader in infrastructure development and has made tremendous contributions in the region. Our focus remains in this sector.

**3. Organization Realignment:** This will be a key enabler in achieving set goals allowing for better investment oversight, alignment of business operations and synergies across the Group.

**4. Capital Management:** This remains our sole responsibility as we endeavor to deliver attractive

shareholder returns through strategic investment and divestment, judicious distribution and allocation of capital.

## Corporate Governance

In the year under review, the Board appointed Mr. Nganga Njiinu as the Chief Executive Officer. Mr. Njiinu has a tenure stretching over eight (8) years with TransCentury Group. He brings to the position in depth experience in both operating businesses and investments. He has held leadership roles in portfolio management, business transformation, corporate finance and strategy, and infrastructure projects development. The Board and I congratulate Njiinu on his appointment.

As noted earlier in the Statement, the Group has started on a best-in-class implementation of corporate governance at the Board level and also at the operating businesses. At the Board level, for example, we have approved a Resolution that Board members cannot report to themselves. We have also introduced a cap on Board members' service to six (6) years to allow for new members with fresh ideas to join the Board. At the operating company level, we have designed reporting lines to have the subsidiaries report directly to the Group and to strengthen the reporting lines. These are just a couple of examples of the significant changes being put in place and that you will see in evidence in 2017.

# Chairman's Statement *(continued)*

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## Events after the reporting Period

### Completion of Kuramo Capital Equity Injection Transaction

In the first quarter of 2017, the Group completed an equity transaction resulting in Kuramo Capital acquiring a 24.99% shareholding in TCL by allotment of 93,776,173 new ordinary shares of the Company. This also led to the appointment of three (3) new Non-Executive Directors.

### Reconstitution of the Board

In addition to the three above, the Board appointed an additional two (2) non-executive directors in line with corporate governance best practice. The Board, in line with the intent to have rotation and change in leadership, appointed me as Chairman. I am honored by the appointment and pledge to work diligently to realize the Group's objectives and the shareholders.

### Outlook

Regional economies are projected to continue with a growth trajectory with Kenya, Uganda, and Tanzania, projected growth of 5.3%, 5% and 6.8% respectively. The macroeconomic environment is promising with the development and completion of major infrastructure projects in the region such as the Standard Gauge Railway, the Lake Turkana Wind Project, and others. The ongoing Lamu Port Southern Sudan-Ethiopia Transport (LAPSSET) Corridor project, among others, present vast opportunities for the Group.

The Group continues to execute its growth strategy that is driven by the initiatives mentioned above. With the implementation of the new organization structure, improved capital structure and injection of additional working capital, I am optimistic about the future of the Group. These initiatives will further strengthen the Group's financial performance and return it to profitability.

Our Engineering Division continues to attract a robust project pipeline and with its long history of delivering exceptional projects, the Division is well positioned as the local partner of choice. We expect additional income streams to the Division with the introduction of modern technologies to address unique regional inefficiencies.

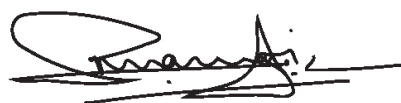
The Power Division is well placed to deliver on the strong order book they opened 2017 with. The growth in development in power infrastructure across the region likewise provides great opportunities for the Division. There could not have been a better time to increase production capacity in the Division's plants, and this strategic decision continues to give the businesses an upper hand in addressing the market.

While working capital constraints remain a significant challenge for the operating businesses, the Board together with management has a clear turnaround plan that will ensure the businesses are sufficiently capitalized and return to profitability.

### Appreciation

I would like to take this opportunity to thank all TransCentury investors for your continued support and believe in the TransCentury story. To my fellow Board of Members, I thank you for your unwavering dedication towards achieving set objectives and to all our stakeholders and partners, thank you for walking with us and lending us your expertise in various aspects of our business. Finally, to our esteemed teams across the Group, for your hard work, resilience and ongoing commitment, you remain the greatest asset to the TransCentury Group.

Yours sincerely



**Shaka Kariuki**  
Chairman of the Board

# Chief Executive's Statement



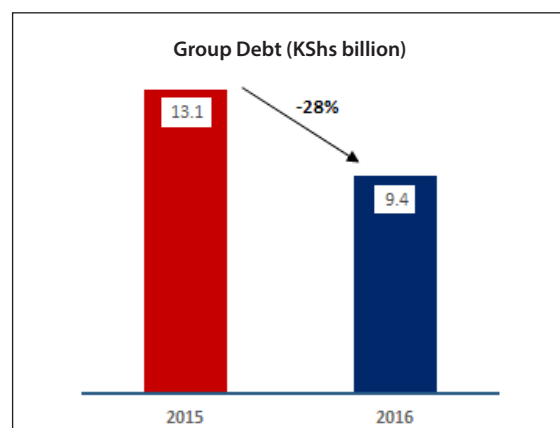
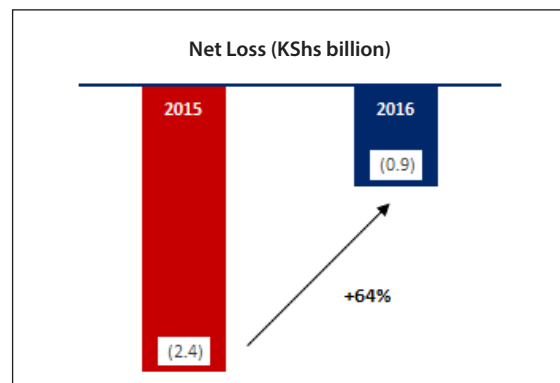
*"...we reduced loss after tax by 64% to KShs 864 million from a loss of KShs 2,423 million reported in 2015, grew our orderbook, and closed the year with positive cash generated from operations..."*

Dear Investors

It gives me great pleasure to present to you a business over-view of the year 2016 and the performance outlook.

I would like to start by highlighting the exceptional backdrop in the year under review. In 2016 the business faced an extremely challenging environment due to limited access to credit largely as a result of perceived uncertainties around the Group's ability to pay or refinance a maturing Eurobond. This came as we just concluded a 4-year, KShs 4 billion capital investment and capacity enhancement program which, coupled with unfavourable macro-economic environment in 2015, had impacted our working capital and debt positions.

While we started 2016 with greatly improved capacity and capability to meet market demand, the constrained access to credit slowed our order generation and execution leading to the Group recording a 31% drop in revenue. However, during the year, we made progress in key areas that we had promised we will be focusing on, specifically deleveraging the business, improvement in our cost structure, better working capital management and broadening of our markets to increase utilization on newly installed capacity. On the back of these initiatives, we reduced loss after tax by 64% to KShs 864 million from a loss of KShs 2,423 million reported in 2015, grew our orderbook, and closed the year with positive cash generated from operations.



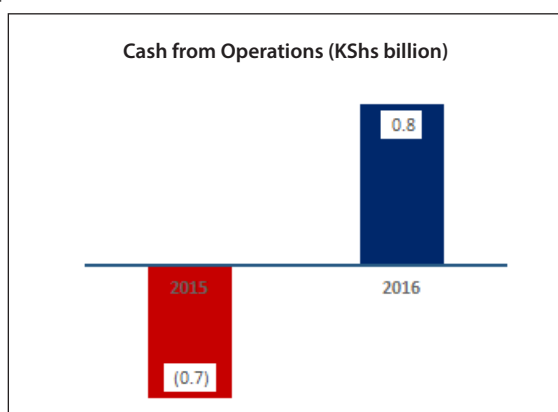
# Chief Executive's Statement *(continued)*

During the year, we entered into a KShs 2 billion equity transaction, further highlighting the strong fundamentals shining through and growth prospects yet to be realized. In addition, we reduced our total debt exposure by KShs 6 billion, significantly reducing short-term cash pressure and improving the Group's financial flexibility.

In our 2015 Annual Report, we had projected strong demand for our products from continued public and private investments in regional infrastructure and had noted that the Group was well positioned as a result of the investment phase that we had just concluded. I am glad to report that we saw this starting to come through with a record increase in order book in 2016, resulting in increased capacity utilization across facilities that supply the regional power utilities from less than 10% in the past to 40%. On the back of this success, we have rolled over into 2017 the largest contracted order book in our history. Going forward, increased stakeholder engagement in our operating markets and enhanced local content laws will further drive demand which we are well positioned to meet with the available capacity headroom.

On regional performance, we recorded a 44% increase in revenues from Tanzania, Uganda, Rwanda and Democratic Republic of Congo, increasing the revenue contribution from these markets to 36% up from 17% in 2015.

In line with our focus on prudent working capital management, initiative undertaken during the year saw the Group release KShs 3.3 billion from inventory and receivables, leading to a positive cash from operations position of KShs 0.8 billion.



Let us now turn our attention to the Divisions' performance.

**The Power Division** recorded a marginal 6% drop in revenue despite limited access to credit and an 8% drop in the London Metal Exchange (LME) metal price for Copper. Operating loss however reduced by 18% driven by improvement in margins. In this Division, we saw a significant increase in the utility business driven by aggressive commercial activity and capacity availability in our plants. The Division exited the year with a contracted

order book in excess of KShs 4 billion with strong projected demand driven by continued electrification to meet set development goals and enhanced local content laws. In addition, growth of regional economies will continue to spur private sector demand driven by the construction sector and industrialisation, leading to great prospects in private uncontracted business.

To sustain improvements in working capital management, the Division implemented measures aimed at enhancing its customer credit policy to promote cash or near cash trading terms, and adopting a just-in-time inventory system that is synchronized to market demand. The Division has deployed a proprietary lead generation and tracking information system that puts the businesses in direct contact with the end-consumers. This has enabled the Division to thoughtfully implement sales channels that improve the consumers' experience and drive faster cash conversion.

**The Engineering Division** had a 47% drop in revenues year on year attributed to a business down-cycle and compounded by limited access to credit which temporarily hampered its ability to participate in project bids and consequently revenue generation. Despite this challenge, the Division impressively delivered an unprecedented order book from new revenue streams. The orderbook currently stands in excess of KShs 12 billion whose execution is projected to be over the next 24 months. This increase was supported by a drive to diversify operations beyond traditional sources of revenue to new growth areas such as road construction among others.

In the year under review, the division successfully participated in landmark projects including the Lake Turkana Wind Power Project in Kenya, upgrading of axle load control solutions on Kenyan highways and hydro power projects among others.

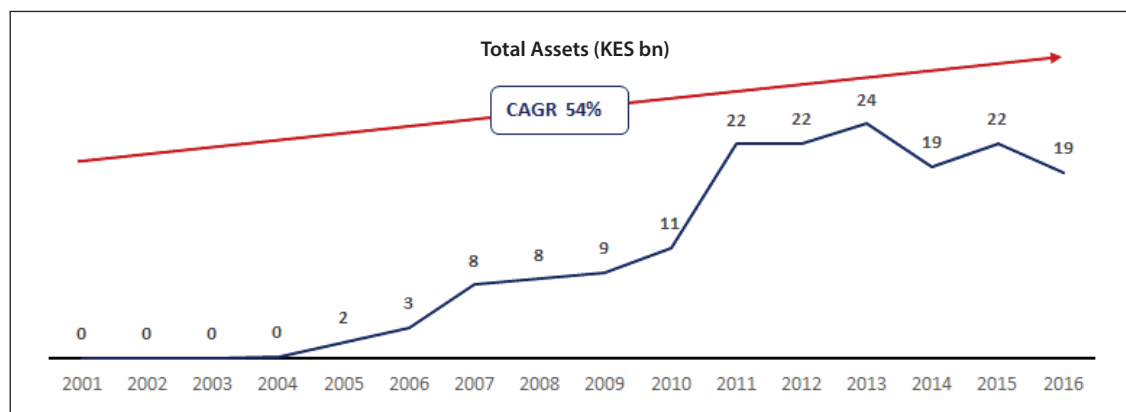
We are quite pleased with our experience and competitive position in specialized engineering and although this business is prone to cyclicity, the capacity we have built over the years gives us the capability to diversify. To the extent we cannot eliminate cycles, we have responded with an ongoing organization redesign to create a responsive and fit for purpose structure that will ensure we are consistent in delivering a positive bottom line. I am confident that the Division's will remain a strong player in the region's infrastructure development.

## Summary and Outlook

TransCentury started out by mobilizing local capital to acquire and build businesses of scale that needed transformation to reach their full potential. Since its foundation in 1997, the Group has recorded remarkable successes in various aspects including turning around some erstwhile struggling businesses and creating giants

# Chief Executive's Statement *(continued)*

*"...we continue to build on our key strategic themes with focus on disciplined capital allocation through strategic investments and exits, optimization of our assets by a constant drive to increase utilization, and putting the right funding in place to exploit the great opportunities we have in front of us."*



in their sectors. The Group has also tremendously transformed into a Pan-African organisation that has attracted considerable foreign capital and now boasts of a diverse board representation with global exposure and a management team with deep hands-on experience. We continue to draw on this strong foundation and great experience across our teams to steer the Group through the transitory turbulence and embark on profitable growth.

As we look at the year ahead and beyond, we continue to build on our key strategic themes with focus on disciplined capital allocation through strategic investments and exits, optimization of our assets by a constant drive to increase utilization, and putting the right funding in place to exploit the great opportunities we have in front of us.

On the funding side, the just completed equity transaction provides a positive catalyst in our quest to put the right funding in place to support business requirements and further improve our capital structure. The Group is also reviewing its debt-financing relationships with a view of rationalizing the number and matching tenor with funding need.

On capital allocation, we are constantly looking out for the right investment opportunities as well as continue to review performance of our existing assets versus expectations, and where necessary, exit and redeploy capital to opportunities and assets that meet our return expectations.

On asset optimization, we continue to challenge our businesses to improve operationally and increase

utilization of existing assets. To support this, we will continue to relook at our organization design as well as enhancement of our human capital to drive performance.

We are in the process of developing a dynamic organization structure that will enhance synergies and accountability at all levels, and improve control over invested capital. This process will also ensure a consistent approach to managing our business and people and is a demonstrable commitment to deliver long term value. Initial work commenced in October 2016 and implementation is ongoing.

Finally, let me take this opportunity to further assure you that the focus of the leadership team at TransCentury is to return the Group into profitability and growth.

## Appreciation

I take this opportunity to appreciate our clients and partners, all the staff at TransCentury Group and our stakeholders for your support, not forgetting the Board of Directors for their role in providing guidance and support throughout the year.

**Yours Sincerely,**

**Nganga Njiinu, CFA**  
**Chief Executive Officer**



# Report of the Directors

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The directors have pleasure in submitting their report together with the audited Group and Company financial statements for the year ended 31 December 2016, which disclose the state of affairs of the Group and Company.

## 1. Activities

The Group's principal activity is investment in power infrastructure, transport infrastructure and engineering across Africa.

## 2. Results

The Group's and Company's results for the year are set out on pages 38 - 39 and 40 respectively.

## 3. Dividends

The directors do not recommend the payment of a dividend (2015 – Nil).

## 4. Directors

The directors of the Company who served during the year up to the date of this report are set out on page 9.

## 5. Business Overview

### (a) Principal Risk Management

#### (i) Strategic Risk

**Political instability** – The Group has operations in different jurisdictions which are affected by the political climate there. The Group has diversified operations across different countries, mitigating material impact on the business in case of unfavourable political climate in one country. Where an adverse political climate persists, we take proactive measures to safeguard our people and assets.

**Change in laws and regulations** – Any changes in laws and regulations have the potential to affect the Group either positively or negatively. Through our legal counsel, we obtain and assess the impact of any laws and regulations and put in place measures to align our businesses in order to ensure prudent capital allocation decisions and continue to deliver on our performance goals.

**Erosion of market share** – The Group strives to be the market leader in the sectors it operates in by offering customers the right solutions at the right time, in the right quality and at the most competitive price. Competition is the natural outcome in a free enterprise environment and we believe that a level playing field is key for all industry players. The Group continuously monitors the competitive landscape and strives to ensure that it excels at offering the best value for money to our customers.

**Change in consumer needs and technology trends** – The Group is a leader in bringing innovative solutions to the market. We constantly engage with customers and other stakeholders to understand their needs and how we can improve our product and service offering in order to serve them better. We incorporate more efficient and effective information and communication tools in managing client relations and business performance.

# Report of the Directors *(continued)*

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## 5. Business Overview *(continued)*

### (a) Principal Risk Management *(continued)*

#### (ii) Operational Risks

*Compliance to laws and regulations* – The Group is fully compliant with applicable laws and regulations in the markets and sectors we operate in.

*Global commodity price fluctuations* – The Group's operating businesses are affected by the price fluctuations in key commodities. We have adopted supplier agreements and pricing models that enable us to insulate the business from adverse price movements and ensure that there is sufficient compensation for value add. On the market side, upward fluctuation of some commodities may present demand risk for our engineering business, especially where customers delay projects due to collapse of commodity prices. An example is the oil price collapse that has impacted on the exploration activity in the region. We manage this risk through diversification of revenue streams.

*Supplier risk* – The Group ensures that all critical materials and supplies have multiple suppliers in an effort to address any supply-related risks. We constantly monitor global trends in the sourcing of key raw materials and align our procurement decisions to mitigate stock-out risks.

*Financing and currency risk* – Financing requirements for the Group are met through a mix of internally generated funds and debt. Debt in hard currency faces a depreciation risk due to fluctuations in the local currency. On the flip side, borrowing costs for local currency debt tend to be higher. The Group incurs a significant portion of its cost of production in hard currency including key raw materials and spare parts. The Group is able to obtain revenues in both local and hard currency, predominantly dollars, allowing us to operate a natural hedge.

### (b) Analysis of development and performance of the business in 2016

#### (i) Resolution of Convertible Eurobond

In 2011 the Group issued a United States Dollar (USD) denominated convertible bond through one of its subsidiaries, TC Mauritius Holdings Limited amounting to USD 60,270,000 (KShs 5.1 billion). The convertible bond had a term of 5 year and matured on 25 March 2016. The Group successfully resolved the convertible bond during the year.

#### (ii) Improvement in Capital Structure

During the year, the Group strengthened its balance sheet by reducing our debt exposure by KShs 6 billion, resulting in a net reduction in debt of KShs 4 billion. This has significantly improved our balance sheet and eased short-term liquidity pressures.

#### (iii) Improvement in Order Book

The Group experienced a record increase in order book in 2016, closing the year with an orderbook in excess of KShs 16 billion. This increase has been driven by an aggressive drive of our commercial activity, Capital enhancement, improved regulation and enforcement of local content laws.

#### (iv) Regional Diversification of Revenue Streams

In 2016, the Group increased revenues from Tanzania, Uganda, Rwanda and Democratic Republic of Congo by 44%, increasing the contribution of these markets to 36% of total revenues compared to 17% in 2015. Regional diversification helps the Group continue to deliver performance despite any localised challenges in a given market, as happened in 2016 where revenues in South Sudan dropped by 98% as a result of the ongoing conflict experienced in that market.

# Report of the Directors *(continued)*

## 5. Business Overview (continued)

### (c) Analysis of the company's financial position at the end of the year

The Group incurred a loss of KShs 0.86 billion during the year ended 31 December 2016 (2015 – KShs 2.4 billion), and as of that date, the Group's current liabilities exceeded its current assets by KShs 5.6 billion (2015- KShs 5.1 billion). The Group has put in place detailed action plans to ensure it meets its obligations as and when they fall due. Key of these are:

- Restructure of balance sheet structure to avail funding for growth.
- Organisation alignment to develop a dynamic structure that is responsive to market changes.
- Increased utilisation of expanded manufacturing capacity to achieve better efficiencies and margins
- Disciplined management of working capital in order to enhance cash generation
- Strengthening of linkages with customers through information and technology leading to enhanced profitability.

### (d) Main trends affecting future development

The following key trends have an effect on our business and demonstrate the opportunity in the markets and sectors we operate in:

- Low electricity access rates in Sub-Saharan Africa, creating a window of opportunity for existing players.
- Government-driven national development plans seeking to propel the economies to middle-income levels, including development of power generation plants, transmission and distribution infrastructure, further expanding the need for TransCentury Group's products and services.
- Growth in access to electricity stimulating private sector demand for our products and services.
- The enforcement of the Government's policy favouring local sourcing of key products and services.
- Construction and industrialisation as a result of increasing urbanisation and transition to middle income economies creating demand for construction services, industrial and electrical products.
- Development of the oil & gas sector. The discovery of natural resources such as on-shore oil in Northern Kenya and the large gas deposits in Southern Tanzania is creating significant opportunities as the Group continues to serve its oil and gas clients on their infrastructure needs.
- Expanded and modernized facilities across the Group will provide additional capacity and flexibility to offer a wide product range to cover the Eastern and Central African region.

### (e) Environment matters

The operating Divisions have well-documented health, safety and environment policies and procedures. The Group strives at benchmarking the policies and procedures in line with international best practice.

### (f) Information on Employees

Group Headquarters	Kenya	Uganda	Tanzania	Zambia	DRC	South Africa	TOTAL
TOTAL	891	250	180	28	117	84	1550

The Group directly employed 1,550 staff members by the end of 2016, spread across 6 countries. The Group also provides indirect employment opportunities for our suppliers and partners across the regions.

### (g) Social and community issues – CSR

The Group has partnered with technical institutions to provide internship opportunities to students in the electrical and electronics, engineering, building and construction faculties. This is in addition to scholarship support to top performing students in the mentioned faculties as well as upgarding of facilities and learning tools.

# Report of the Directors *(continued)*

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## **5. Business Overview (continued)**

### **(h) Contractual Agreements**

The Group and its subsidiaries enter into contractual arms-length agreements in the normal course of business. These agreements are subject to laid down internal procedures and approvals to protect the Group from un-anticipated negative consequences.

AEA, a subsidiary company, holds exclusive distribution and agency rights for various mission critical products such as Weighing (Avery Weigh Tronix-UK, Avery Berkel-UK, Railweight-UK, IRCanada and Salter Brecknell-UK), Coding (Videojet-USA), Industrial products (INA/FAG-Germany and Redhill-UK), Generators (TCL Power/CGM-Italy, General Electric-USA and Turbomach-USA) and the recently introduced rapid road maintenance technology known as Velocity Patching (Velocity-UK).

## **6. Auditors**

The auditors of the company, KPMG Kenya, continue in office in accordance with the requirements of the Kenyan Companies Act, 2015.

## **7. Relevant audit information**


The directors in office at the date of this report confirm that:

- (i) There is no relevant audit information of which the Group and Company's auditor is unaware; and
- (ii) Each of the directors have taken all the steps that they ought to have taken as a director so as to be aware of any relevant audit information and to establish that the Group and company's auditor is aware of that information.

## **8. Approval of financial statements**

The financial statements were approved at a meeting of the directors held on 8th June 2017

### **BY ORDER OF THE BOARD**



**Virginia Ndunge**

**Secretary**

**Date: 8th June 2017**

# Directors' Remuneration Report

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The Directors Remuneration Report sets out the policy that the Group and Company has applied to remunerate executive and non-executive directors. The report has been prepared in accordance with the relevant provisions of the CMA code of Corporate Governance and the requirements of the Kenyan Companies Act, 2015.

The Group and Company's Nominations and Remuneration Committee of the board is responsible for overseeing and monitoring the company's corporate governance policies, practices and guidelines. The Committee is mandated to review the remuneration of non-executive directors to ensure that the same is competitive and aligned with the business strategy and long-term objectives of the Company.

## **Executive Directors**

Executive directors are remunerated in accordance with the staff remuneration policy. Their remuneration package comprises a base salary, pension and other benefits designed to recognize the skills and experience of executive directors.

## **Non-Executive Directors**

In recognition of their contribution to the Company, non-executive directors receive fees as well as sitting allowances for Board and Committee meetings. The fees are approved by Shareholders at Annual General Meetings and is payable on a monthly basis. The non-executive directors are not covered by the Company's incentive programs and do not receive performance-based remuneration. No pension contributions are payable on their fees.

## **Travel and related expenses**

The Company, however reimburses travel and accommodation expenses related to attendance at Board meetings. There is in place a travel policy for directors.

## **Others**

During the year under review, there was no arrangement to which the Group and Company was a party where directors acquired benefits by means of transactions in the Group and Company's shares outside applicable law. The Group has a strict insider trading policy to which the directors and senior management must adhere to. There were no directors' loans at any time during the year ended.

The aggregate amount of emoluments received by the executive and non-executive directors from the Group and Company during the year ended 31st December 2016 was KShs 43 million and KShs 7 million (2015- KShs 45 million and KShs 11 million) respectively as disclosed under Note 28(a).

# Statement of Directors' Responsibilities

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The directors are responsible for the preparation and fair presentation of the consolidated and company financial statements of TransCentury Limited set out on pages 38 to 115 which comprise the consolidated and company statements of financial position at 31st December 2016, the consolidated and company statements of profit or loss and other comprehensive income, the consolidated and company statements of changes in equity, the consolidated and company statements of cash flows for the year then ended, and notes to the financial statements which include a summary of significant accounting policies and other explanatory information.

The directors' responsibilities include: determining that the basis of accounting described in Note 2 is an acceptable basis for preparing and presenting the financial statements in the circumstances, preparation and fair presentation of financial statements in accordance with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015 and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

Under the Kenyan Companies Act, 2015, the directors are required to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the group and the company as at the end of the financial year and of the operating results of the group for that year. It also requires the Directors to ensure the group keeps proper accounting records which disclose with reasonable accuracy the financial position of the group and the company.

The directors accept responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in compliance with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015. The directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the group and the company and of the group operating results.

The directors further accept responsibility for the maintenance of accounting records which may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

The directors have made an assessment of the company and its subsidiaries ability to continue as a going concern and have no reason to believe the company and its subsidiaries will not be a going concern for at least the next twelve months from the date of this statement based on initiatives disclosed at note 2(f).

## Approval of the financial statements

The consolidated and separate financial statements, as indicated above, were approved by the Board of Directors on 8th June 2017 and were signed on its behalf by:



**Shaka Kariuki**  
*Chairman*



**Nganga Njiinu**  
*Director*

**Date: 8th June 2017**

# Report of the Independent Auditors

TO THE MEMBERS OF TRANSCENTURY LIMITED

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## Report on the audit of the consolidated and separate financial statements

### Opinion

We have audited the consolidated and company financial statements of TransCentury Limited set out on pages 38 to 115 which comprise the consolidated and company statements of financial position as at 31 December 2016, and the consolidated and company statements of profit or loss and other comprehensive income, the consolidated and company statements of changes in equity, the consolidated and company statements of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated and separate financial statements give a true and fair view of the consolidated and separate financial position of TransCentury Limited as at 31 December 2016, and of its consolidated and separate financial performance and consolidated and separate cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of our report. We are independent of the Group and Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Kenya, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated and company financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and company financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# Report of the Independent Auditors

TO THE MEMBERS OF TRANSCENTURY LIMITED *(continued)*

## Report on the audit of the consolidated and separate financial statements (continued)

### Key audit matters (continued)

Going Concern (applicable to the consolidated and separate financial statements)	
See Note 2(f) to the financial statements	
Key audit matter	How the matter was addressed
<p>The directors have prepared the financial statements on the basis of accounting applicable to a going concern and have disclosed considerations informing their judgement in Note 2(f).</p> <p>We considered the following financial and operational indicators in application of the going concern basis of accounting and the related disclosures in these financial statements:</p> <ul style="list-style-type: none"> <li>the losses incurred by the group and the company in the current year as well as in prior years;</li> <li>the net current liability position of the group and the company as at 31 December 2016;</li> <li>the group's and the company's significant loans due to mature within the next 12 months from 31 December 2016; and the negotiations with key lenders for restructuring of the debt agreements.</li> </ul> <p>Due to the significant judgements and assumptions made by the directors in their evaluation of the group's and the company's ability to continue as going concerns, we considered this to be a key audit matter.</p>	<p>Our audit procedures in this area included, among others evaluation of the directors' assessment of the group's and the company's going concern for at least the next 12 months from the approval of these financial statements by:</p> <ul style="list-style-type: none"> <li>examining the group's and the company's forecast cash flows and understanding the underlying assumptions that the directors have used in preparing these cash flow forecasts. This involved evaluating the reasonableness of these forecasts based on evidence provided to support the underlying assumptions, including inspection of the order book under execution in 2017;</li> <li>recalculating the forecast compliance with the terms of the bank covenants to which the group and the company are subject, taking account of the relevant terms of the securitised debt structure;</li> <li>understanding the status of the ongoing debt restructuring negotiations with existing lenders through reading of correspondence between the directors and the existing lenders;</li> <li>comparing the actual performance after year end for the first quarter of 2017 to the budget in order to determine the reasonableness of the budget and the projected performance; and</li> <li>evaluation of the appropriateness of the disclosures made in the financial statements in respect of going concern.</li> </ul>



# Report of the Independent Auditors

TO THE MEMBERS OF TRANSCENTURY LIMITED *(continued)*

## Report on the audit of the consolidated and separate financial statements (continued)

### Key audit matters (continued)

#### Valuation of unquoted investments (applicable to the consolidated and separate financial statements)

See Note 14(b) to the financial statements

Key audit matter	How the matter was addressed
<p>The valuation of unquoted investments is determined by the Group and Company through application of valuation techniques which involved the exercise of significant judgment by the Group and Company as well as the use of assumptions and estimates which include a comparison of price to net assets value of companies similar to those the Group and Company has invested in.</p> <p>Valuation of unquoted investments is a key audit matter due to the estimation uncertainty and significant judgement involved in determination of inputs used in the valuation model.</p>	<p>Our procedures included, among others; inspection of the valuation done by management which included:</p> <ul style="list-style-type: none"> <li>evaluating the methodologies, inputs and assumptions used by the Group and company in determining fair values;</li> <li>using our in-house valuation specialists to assist us in evaluating the valuation techniques, assumptions and methodologies used by the Group and Company, in particular, those relating to the cash flow projections, growth rates, terminal values and discount rates and re-performed an independent valuation assessment, considering sensitivities of the fair values to key factors used; and</li> <li>evaluating the appropriateness of the disclosures made in the financial statements in respect of the fair valuation in line with IFRS 13, Fair Value Measurements.</li> </ul>

#### Impairment of trade and other receivables (applicable to the consolidated and separate financial statements)

See Note 17 to the financial statements

Key audit matter	How the matter was addressed
<p>Impairment loss on trade and other receivables represent directors' estimation of loss that would occur from the Group and Company's trade and other receivable portfolios as at the end of period.</p> <p>Impairment of trade and other receivables is considered a key audit matter because the directors make significant and subjective judgments over both timing of recognition of impairment and the estimation of the size of any such impairment.</p>	<p>Our audit procedures included, among others;</p> <ul style="list-style-type: none"> <li>understanding and evaluating key controls over the credit management process, to assess if the credit assessment on the counterparties were appropriate and doubtful accounts were identified, on a timely basis, as impaired;</li> <li>evaluating the key assumptions and judgments made by the directors that underlie the calculation of impairment loss, such as the timing of cash flows and identification of the triggering event;</li> <li>performing substantive procedures to evaluate the completeness of the customer accounts included in the impairment calculation; and</li> <li>inspecting on a sample basis, the aging of the invoices, subsequent receipts and making inquiry about potential disputes on the invoiced amounts.</li> </ul>

# Report of the Independent Auditors

TO THE MEMBERS OF TRANSCENTURY LIMITED (continued)

## Report on the audit of the consolidated and separate financial statements (continued)

### Key audit matters (continued)

#### Recognition of deferred tax asset (applicable to the consolidated financial statements)

See note 24 to the financial statements.

Key audit matter	How the matter was addressed
<p>In arriving at the deferred tax asset and liability recognised on the consolidated statement of financial position at 31 December 2016, the group recognised deferred tax assets relating to unused tax losses.</p> <p>The recoverability of recognised deferred tax asset is, in part, dependent on the group and company's ability to generate future taxable profits sufficient to utilise deductible temporary differences and tax losses before they expire.</p> <p>We determined this to be a key audit matter due to the inherent uncertainty in forecasting the amount and timing of future taxable profits and the reversal of temporary differences and utilisation of tax losses.</p>	<p>Our audit procedures included, among others,</p> <ul style="list-style-type: none"> <li>evaluating the tax computations performed by the Group's and company's tax agents to assess the recognition and measurement of the current and deferred tax assets and liabilities and evaluate compliance with the relevant tax legislation;</li> <li>challenging directors' assumptions used to determine the manner in which the timing differences, including the recoverability of the deferred tax assets that would be realised by comparing assumptions to evidence obtained in respect of other areas of the audit, including cash flow forecasts, business plans, and minutes of directors meetings as well as our knowledge of the business;</li> <li>assessing whether the conditions for recognition of deferred tax asset on unutilised tax losses in IAS 12, Income taxes have been met; and</li> <li>assessing the adequacy of the Group's and Company's disclosure included in Note 24 relating to deferred taxes.</li> </ul>

#### Goodwill impairment (applicable to the consolidated financial statements)

See Note 13 to the financial statements

Key audit matter	How the matter was addressed
<p>Under IFRSs, the Group is required to annually test the amount of goodwill for impairment.</p> <p>Goodwill impairment is a key audit matter because the assessment process is complex and highly judgmental and is based on assumptions that are affected by expected future market or economic conditions, particularly those in Mauritius, South Africa and Tanzania. A small change in the key assumptions used could give rise to an impairment of the goodwill balance in the future.</p>	<p>Our audit procedures included, among others,</p> <ul style="list-style-type: none"> <li>using a valuation expert to evaluate the assumptions and methodologies used by the Group, in particular those relating to the forecasted revenue growth and profit margins for Civicon Africa Group Limited, Tanelec Limited and TransCentury Holdings Pty Limited;</li> <li>evaluating the performance of the subsidiaries to identify indicators of impairment of goodwill relating to those subsidiaries;</li> <li>challenging those assumptions to which the outcome of the impairment test is most sensitive, that is, those that have the most significant effect on the determination of the recoverable amount of goodwill; and</li> <li>assessing the adequacy of the Group's disclosures included in Note 13 to the consolidated financial statements.</li> </ul>

# Report of the Independent Auditors

TO THE MEMBERS OF TRANSCENTURY LIMITED *(continued)*

## Report on the audit of the consolidated and separate financial statements (continued)

### Key audit matters (continued)

Measurement of investment in subsidiaries (applicable to the separate financial statements)	
See notes 14(c) to the financial statements.	
Key audit matter	How the matter was addressed
<p>The Company's investment in subsidiaries is accounted for at fair value. The fair value of investments in subsidiaries is determined by the Company using valuation techniques such as discounted cash flow method, enterprise value to earnings before interest, tax and depreciation multiple. These valuation techniques involves the exercise of significant judgment, use of assumptions and estimates by the directors.</p> <p>Investment in subsidiaries is a key audit matter because of the significance of the amounts involved and the related estimation uncertainty, particularly on the use of unobservable inputs in the valuation.</p>	<p>Our procedures involved among others;</p> <ul style="list-style-type: none"> <li>evaluating the methodologies, inputs and assumptions used by the directors in determining fair values;</li> <li>we used our in-house valuation specialists to assist us in evaluating the valuation techniques, assumptions and methodologies used by the Group and Company, in particular, those relating to the cash flow projections, growth rates, terminal values and discount rates used in the valuation model;</li> <li>we challenged assumptions used in the valuation model based on our understanding of the company and it's subsidiaries; and</li> <li>evaluating the appropriateness of the disclosures made in the financial statements in respect of the fair valuation in line with IFRS 13, Fair Value Measurements.</li> </ul>
Contingent liabilities in respect of claim and litigations (applicable to the consolidated financial statements)	
See notes 32 to the financial statements.	
Key audit matter	How the matter was addressed
<p>The Group is subject to claims, which could have an impact on the Group's results if the potential exposures were to materialise.</p> <p>In the normal course of business, potential exposures may arise from general legal proceedings, product liability and guarantees. Whether there is a liability is inherently uncertain, the amounts involved are potentially significant and the application of accounting standards to determine the amount, if any, to be provided as a liability, is inherently subjective.</p> <p>This is considered a key audit matter because the directors apply significant judgment when considering whether, and how much, to provide for the potential exposure of each litigation or make disclosures in the financial statements.</p>	<p>Our audit procedures in this area included, among others:</p> <ul style="list-style-type: none"> <li>performing control assessment of the processes and controls put in place by the directors over claims and litigations;</li> <li>holding discussions with the Group's management regarding the nature of all significant on-going claims and legal cases, and to validate the latest status and accounting and disclosure implications.</li> <li>obtaining legal confirmations from the Company and Group's external counsel for significant litigation matters to ensure completeness of provisioning and to evaluate their assessment of exposures;</li> <li>analysing correspondence with regulators for potential exposures;</li> <li>Assessing the adequacy of the Group's disclosures in relation to contingencies.</li> </ul>

# Report of the Independent Auditors

TO THE MEMBERS OF TRANSCENTURY LIMITED *(continued)*

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## **Report on the audit of the consolidated and separate financial statements (continued)**

### **Other information**

The directors are responsible for the other information. The other information comprises the information included in the *2016 Annual Report And Financial Statements*, but does not include the consolidated and separate financial statements and our auditors' report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the directors for the consolidated and separate financial statements**

As stated on page 30, the directors are responsible for the preparation of the consolidated and company financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015, and for such internal control as the directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and company financial statements, the directors are responsible for assessing the group's and the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group and/or the company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for overseeing the Group and Company's financial reporting process.

### **Auditor's responsibilities for the audit of the consolidated and separate financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's and the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

# Report of the Independent Auditors

TO THE MEMBERS OF TRANSCENTURY LIMITED (*continued*)

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## Responsibilities of the directors for the consolidated and separate financial statements (*continued*)

### Auditor's responsibilities for the audit of the consolidated and separate financial statements (*continued*)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's and the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group and / or the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Report on other legal and regulatory requirements

As required by the Kenyan Companies Act, 2015 we report to you, based on our audit, that:

- We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- In our opinion, proper books of account have been kept by the Company, so far as appears from our examination of those books; and
- The Company's statement of financial position is in agreement with the books of account.

*The Engagement Partner responsible for the audit resulting in this independent auditors' report is FCPA Eric Aholi - P/1471.*

KPMG Kenya  
Certified Public Accountants  
8th Floor, ABC Towers  
ABC Place, Waiyaki Way  
PO Box 40612 - 00100  
Nairobi

**Date: 8th June 2017**

# Consolidated Statement of Profit or Loss and other Comprehensive Income

FOR THE YEAR ENDED 31 DECEMBER 2016

	Note	2016 KShs'000	2015 KShs'000
Revenue	5(a)	8,177,350	11,790,227
Cost of sales	5(c)	(7,109,323)	( 9,259,631)
<b>Gross profit</b>		<b>1,068,027</b>	<b>2,530,596</b>
Other income	5(b)	2,064,969	94,903
Operating expenses	5(c)	(2,591,643)	( 2,499,253)
<b>Profit before depreciation and finance costs</b>		<b>541,353</b>	<b>126,246</b>
Impairment losses	4(a)	( 724,202)	( 371,576)
Depreciation and amortisation	6	( 719,184)	( 802,019)
<b>Results from operating activities</b>		<b>( 902,033)</b>	<b>( 1,047,349)</b>
Exchange losses	7(a)	( 94,012)	( 1,117,495)
Interest expenses	7(b)	( 619,056)	( 791,229)
<b>Net finance costs</b>		<b>( 713,068)</b>	<b>( 1,908,724)</b>
<b>Loss before income tax</b>		<b>(1,615,101)</b>	<b>( 2,956,073)</b>
Income tax credit	8(a) (i)	751,211	533,499
<b>Loss for the year</b>		<b>( 863,890)</b>	<b>( 2,422,574)</b>
<b>Other comprehensive income</b>			
<i>Items that will never be reclassified to profit or loss</i>			
Revaluation of property, plant and equipment	9	-	705,240
Revaluation of prepaid operating lease rentals	12	327,688	829,370
Related tax	8(a) (ii)	( 98,469)	( 460,384)
		<b>229,219</b>	<b>1,074,226</b>
<i>Items that are or may be reclassified to profit or loss</i>			
Net change in fair value of available-for-sale financial assets	14 (d)	( 171,764)	( 16,746)
Exchange differences on translation of foreign subsidiaries		( 52,005)	( 431,746)
		<b>( 223,769)</b>	<b>( 448,492)</b>
<b>Total other comprehensive income net of income tax</b>		<b>5,450</b>	<b>625,734</b>
<b>Total comprehensive income for the year</b>		<b>( 858,440)</b>	<b>( 1,796,840)</b>

The notes set out on pages 48 to 115 form an integral part of these financial statements.

# Consolidated Statement of Profit or Loss and other Comprehensive Income

FOR THE YEAR ENDED 3 DECEMBER 2016 (CONTINUED)

	Note	2016 KShs'000	2015 KShs'000
<b>Loss after tax is attributable to:</b>			
Equity holders of the company		(440,135)	(1,988,223)
Non-controlling interest (NCI)	14(e)	(423,755)	( 434,351)
<b>Loss for the year</b>		<b>(863,890)</b>	<b>(2,422,574)</b>
<b>Total comprehensive income for the year is attributable to:</b>			
Equity holders of the company		(487,215)	(1,887,771)
Non-controlling interest		(371,225)	90,931
<b>Total comprehensive income for the year</b>		<b>(858,440)</b>	<b>(1,796,840)</b>
<b>BASIC AND DILUTED EARNINGS PER SHARE (KShs)</b>	<b>22(a)</b>	<b>( 1.56)</b>	<b>(7.09)</b>

The notes set out on pages 48 to 115 form an integral part of these financial statements.

# Company Statement of Profit or Loss and other Comprehensive Income

FOR THE YEAR ENDED 31 DECEMBER 2016

	Note	2016 KShs'000	2015 KShs'000
<b>Income</b>			
Revenue	5(a)	261,145	298,940
Other income/(loss)	5(b)	400	( 44)
		<b>261,545</b>	<b>298,896</b>
Operating expenses	5(c)	(318,371)	(362,325)
<b>Loss before depreciation and finance costs</b>		<b>( 56,826)</b>	<b>(63,429)</b>
Impairment losses	4 (a)	(262,303)	-
Depreciation and amortisation	6	( 4,411)	( 4,620)
<b>Results from operating activities</b>		<b>(323,540)</b>	<b>( 68,049)</b>
Foreign exchange loss	7(a)	53,876	(293,366)
Finance cost	7(b)	( 54,119)	( 71,115)
<b>Net finance cost</b>		<b>( 243)</b>	<b>(364,481)</b>
Loss before income tax		( 323,783)	(432,530)
Income tax expense	8(a) (i)	( 11,377)	( 2,359)
<b>Loss for the year</b>		<b>(335,160)</b>	<b>(434,889)</b>
<b>Other comprehensive income</b>			
<i>Items that are or may be reclassified to profit or loss</i>			
Net change in fair value of available-for-sale financial assets	14(d)	987,702	(407,179)
<b>Other comprehensive income</b>		<b>987,702</b>	<b>(407,179)</b>
<b>Total comprehensive income for the year</b>		<b>652,542</b>	<b>(842,068)</b>

The notes set out on pages 48 to 115 form an integral part of these financial statements.

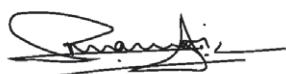


# Consolidated Statement of Financial Position

AS AT 31 DECEMBER 2016

ASSETS	Note	2016 KShs'000	2015 KShs'000
<b>Non-current assets</b>			
Property, plant and equipment	9	7,557,934	7,836,618
Investment property	10	115,000	362,252
Prepaid operating lease rentals	12	1,668,419	1,409,032
Intangible assets	13	2,853,305	2,851,345
Quoted investments	14(a)	165	239
Unquoted investments	14(b)	364,285	536,203
Deferred tax asset	24(a)	630,215	108,738
		13,189,323	13,104,427
<b>Current assets</b>			
Inventories	16	1,265,223	1,899,763
Trade and other receivables	17	3,734,610	6,391,777
Tax recoverable	8(d)	352,741	186,651
Assets held for sale	11	245,626	-
Cash and cash equivalents	18(a)	124,029	235,363
		5,722,229	8,713,554
<b>TOTAL ASSETS</b>		<b>18,911,552</b>	<b>21,817,981</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves (Pages 43- 44)</b>			
Share capital	19	140,713	140,142
Share premium	20	621,177	565,101
Revenue reserves	21(a)	( 1,499,203)	( 1,015,597)
Translation reserve	21(b)	( 77,341)	( 77,814)
Available-for-sale reserve	21(c)	142,303	314,067
Revaluation reserve	21(d)	1,698,847	1,538,394
<b>Total equity attributable to equity holders of the company</b>		<b>1,026,496</b>	<b>1,464,293</b>
Non-controlling interest	14(e)	1,472,284	2,081,477
Convertible loan	23(b)	1,331,086	-
<b>Total equity</b>		<b>3,829,866</b>	<b>3,545,770</b>
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Deferred tax liability	24(b)	703,319	879,473
Liability for staff gratuity	25	41,871	45,707
Convertible loan	23(b)	718,630	-
Bond – non-current portion	23(a)	1,232,332	-
Long term loan – non-current portion	26	1,023,449	3,511,955
		3,719,601	4,437,135
<b>Current liabilities</b>			
Bank overdraft	18(a)	320,144	638,074
Long term loan – current portion	26	5,292,164	2,827,692
Trade and other payables	27	4,900,924	4,273,688
Bond – current portion	23(a)	821,592	6,083,468
Tax payable	8(d)	27,017	11,910
Unclaimed dividends		244	244
		11,362,085	13,835,076
<b>Total liabilities</b>		<b>15,081,686</b>	<b>18,272,211</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>18,911,552</b>	<b>21,817,981</b>

The financial statements on pages 38 to 115 were approved by the Board of Directors on 8 June 2017 and were signed on its behalf by:



**Shaka Kariuki**  
Director



**Nganga Njiinu**  
Director

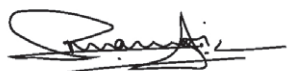
The notes set out on pages 48 to 115 form an integral part of these financial statements.

# Company Statement of Financial Position

AS AT 31 DECEMBER 2016

<b>ASSETS</b>	<b>Note</b>	<b>2016</b> <b>KShs'000</b>	<b>2015</b> <b>KShs'000</b>
<b>Non-current assets</b>			
Property and equipment	9	4,804	9,154
Quoted investments	14(a)	165	239
Unquoted investments	14(b)	272,269	428,441
Investment in subsidiaries	14(c)	10,123,245	8,979,295
Loans to subsidiaries	15	856,720	808,015
Deferred tax asset	24(a)	1,722	1,480
		11,258,925	10,226,624
<b>Current assets</b>			
Trade and other receivables	17	650,612	917,675
Tax recoverable	8(d)	2,087	5,205
Cash and bank balances	18(a)	1,182	7,713
		653,881	930,593
<b>TOTAL ASSETS</b>		<b>11,912,806</b>	<b>11,157,217</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves (Page 45)</b>			
Share capital	19	140,713	140,142
Share premium	20	621,177	565,101
Revenue reserves	21(a)	( 606,838)	( 271,678)
Available-for-sale reserve	21(c)	8,634,609	7,646,907
<b>Total equity</b>		<b>8,789,661</b>	<b>8,080,472</b>
<b>Non-current liabilities</b>			
Long term loan – non-current portion	26	-	948,233
<b>Current liabilities</b>			
Long term loan – current portion	26	2,594,364	1,780,338
Trade and other payables	27	528,537	347,930
Unclaimed dividends		244	244
		3,123,145	2,128,512
<b>Total liabilities</b>		<b>3,123,145</b>	<b>3,076,745</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>11,912,806</b>	<b>11,157,217</b>

The financial statements on pages 38 to 115 were approved by the Board of Directors on 8 June 2017 and were signed on its behalf by:



**Shaka Kariuki**  
Director



**Nganga Njiinu**  
Director

The notes set out on pages 48 to 115 form an integral part of these financial statements.

# Consolidated Statement of Changes in Equity

FOR THE YEAR ENDED 31 DECEMBER 2016

2016:	Share capital	Share premium	Share Revaluation reserves	Available Translation reserve	for sale reserve	Revenue reserves	Non- Total	controlling interest	Total equity
	KShs '000	KShs '000	KShs '000	KShs '000	KShs '000	KShs '000	KShs '000	KShs '000	KShs '000
Balance at 1 January 2016	140,142	565,101	1,538,394	(77,814)	314,067	(1,015,597)	1,464,293	2,081,477	3,545,770
<b>Total comprehensive income for the year net of tax</b>									
Loss for the year	-	-	-	-	-	( 440,135)	( 440,135)	( 423,755)	( 863,890)
Other comprehensive income									
Revaluation of leases, property, plant and equipment	-	-	229,381	-	-	-	229,381	98,307	327,688
Deferred tax on revaluation	-	-	(68,928)	-	-	-	(68,928)	(29,541)	(98,469)
Exchange differences	-	-	-	(35,768)	-	-	( 35,768)	( 16,237)	( 52,005)
Net change in fair value of available-for-sale financial assets	-	-	-	-	(171,764)	-	( 171,764)	-	( 171,764)
Transfer from translation reserves	-	-	-	36,241	-	( 36,241)	-	-	-
Transfer from revaluation reserve	-	-	-	-	-	-	-	-	-
<b>Total other comprehensive income</b>	-	-	<b>160,453</b>	<b>473</b>	<b>(171,764)</b>	<b>( 36,241)</b>	<b>( 47,079)</b>	<b>52,529</b>	<b>5,450</b>
<b>Total comprehensive income</b>	-	-	<b>160,453</b>	<b>473</b>	<b>(171,764)</b>	<b>( 476,376)</b>	<b>( 487,214)</b>	<b>( 371,226)</b>	<b>( 858,440)</b>
<b>Transactions with owners of the Company</b>									
Issue of new shares on bond Conversion	571	56,076	-	-	-	-	56,647	-	56,647
Acquisition of NCI without change in control (Note 14(f))	-	-	-	-	-	( 7,230)	( 7,230)	( 237,967)	( 245,197)
<b>Total transactions with owners of the company</b>	<b>571</b>	<b>56,076</b>	-	-	-	<b>( 7,230)</b>	<b>49,417</b>	<b>( 237,967)</b>	<b>( 188,550)</b>
<b>Balance at 31 December 2016</b>	<b>140,713</b>	<b>621,177</b>	<b>1,698,847</b>	<b>(77,341)</b>	<b>142,303</b>	<b>(1,499,203)</b>	<b>1,026,496</b>	<b>1,472,284</b>	<b>2,498,780</b>

The notes set out on pages 48 to 115 form an integral part of the financial statements.

# Consolidated Statement of Changes in Equity

FOR THE YEAR ENDED 31 DECEMBER 2015

	Share capital KShs'000	Share premium KShs'000	Share Revaluation reserves KShs'000	Translation reserve KShs'000	Available for sale reserve KShs'000	Revenue reserves KShs'000	Total KShs'000	Non- controlling interest KShs'000	Total equity KShs'000
<b>2015:</b>									
Balance at 1 January 2015	140,142	565,101	994,385	249,935	330,813	1,278,346	3,558,722	2,536,003	6,094,725
<b>Total comprehensive income for the year net of tax</b>									
Loss for the year	-	-	-	-	-	( 1,988,223)	(1,988,223)	( 434,351)	(2,422,574)
<b>Other comprehensive income</b>									
Revaluation of leases, property, plant and equipment	-	-	789,213	-	-	-	789,213	745,397	1,534,610
Deferred tax on revaluation	-	-	(236,764)	-	-	-	( 236,764)	( 223,620)	( 460,384)
Exchange differences	-	-	-	(435,251)	-	-	( 435,251)	3,505	( 431,746)
Net change in fair value of available-for-sale financial assets	-	-	-	-	(16,746)	-	( 16,746)	-	( 16,746)
Transfer from translation reserves	-	-	-	93,749	-	( 93,749)	-	-	-
Transfer from revaluation reserve	-	-	( 8,440)	7,680	-	760	-	-	-
<b>Total other comprehensive income</b>	-	-	<b>544,009</b>	<b>(333,822)</b>	<b>(16,746)</b>	<b>( 92,989)</b>	<b>100,452</b>	<b>525,282</b>	<b>625,734</b>
<b>Total comprehensive income</b>	-	-	<b>544,009</b>	<b>(333,822)</b>	<b>(16,746)</b>	<b>( 92,989)</b>	<b>100,452</b>	<b>525,282</b>	<b>625,734</b>
<b>Total comprehensive income</b>	-	-	<b>544,009</b>	<b>(333,822)</b>	<b>(16,746)</b>	<b>( 92,989)</b>	<b>(1,887,771)</b>	<b>90,931</b>	<b>(1,796,840)</b>
<b>Transactions with owners of the Company</b>									
Acquisition of NCI without change in control (Note 14(f))	-	-	-	6,073	-	( 212,731)	( 206,658)	( 505,429)	( 712,087)
Dividend paid	-	-	-	-	-	-	-	( 40,028)	( 40,028)
<b>Total transactions with owners of the company</b>	-	-	-	<b>6,073</b>	-	<b>( 212,731)</b>	<b>( 206,658)</b>	<b>( 545,457)</b>	<b>( 752,115)</b>
<b>Balance at 31 December 2015</b>	<b>140,142</b>	<b>565,101</b>	<b>1,538,394</b>	<b>( 77,814)</b>	<b>314,067</b>	<b>(1,015,597)</b>	<b>1,464,293</b>	<b>2,081,477</b>	<b>3,545,770</b>

The notes set out on pages 48 to 115 form an integral part of the financial statements.

# Company Statement of Changes in Equity

FOR THE YEAR ENDED 31 DECEMBER 2016

	Share capital KShs '000	Share premium KShs '000	Available for sale reserve KShs '000	Revenue reserves KShs '000	Total KShs'000
<b>2016:</b>					
Balance at 1 January 2016	140,142	565,101	7,646,907	(271,678)	8,080,472
<b>Total comprehensive income for the year</b>					
Loss for the year	-	-	-	(335,160)	(335,160)
<b>Other comprehensive income for the year</b>					
Net change in fair value of available-for-sale financial assets	-	-	987,702	-	987,702
<b>Total comprehensive income</b>	-	-	<b>987,702</b>	<b>(335,160)</b>	<b>652,542</b>
<b>Transactions with owners of the Company</b>					
Issuance of new shares/conversion of bond	571	56,076	-	-	56,647
<b>Balance as at 31 December 2016</b>	<b>140,713</b>	<b>621,177</b>	<b>8,634,609</b>	<b>(606,838)</b>	<b>8,789,661</b>
<b>2015:</b>					
Balance at 1 January 2015	140,142	565,101	8,054,086	163,211	8,922,540
<b>Total comprehensive income for the year</b>					
Loss for the year	-	-	-	(434,889)	(434,889)
<b>Other comprehensive income for the year</b>					
Net change in fair value of available-for-sale financial assets	-	-	(407,179)	-	(407,179)
<b>Total comprehensive income</b>	-	-	<b>(407,179)</b>	<b>(434,889)</b>	<b>(842,068)</b>
<b>Balance as at 31 December 2015</b>	<b>140,142</b>	<b>565,101</b>	<b>7,646,907</b>	<b>(271,678)</b>	<b>8,080,472</b>

The notes set out on pages 48 to 115 form an integral part of the financial statements.

# Consolidated Statement of Cash Flows

FOR THE YEAR ENDED 31 DECEMBER 2016

	Note	2016 KShs'000	2015 KShs'000
<b>Net cash flows from operating activities</b>			
Loss before taxation		(1,615,101)	(2,956,073)
Adjustment for non-cash items		(1,233,886)	1,230,767
<b>Operating loss before working capital changes</b>		<b>(2,848,987)</b>	<b>(1,725,306)</b>
<b>Working capital changes:</b>			
Trade and other receivables		2,657,167	( 505,189)
Inventories		634,540	( 39,755)
Trade and other payables	18 (b)	382,039	1,604,413
Provision for staff gratuity		( 3,836)	( 13,441)
<b>Cash generated from/(used in) operations</b>		<b>820,923</b>	<b>( 679,278)</b>
Income tax paid	8(e)	( 153,872)	( 87,838)
Dividends paid to non-controlling interest		-	( 40,028)
<b>Net cash flows from/(used in) operating activities</b>		<b>667,051</b>	<b>( 807,144)</b>
<b>Cash flows from/(used in) investing activities</b>			
Purchase of property, plant and equipment	9	( 518,559)	( 909,453)
Purchase of intangible assets	13(a)	( 6,383)	( 6,280)
Proceeds from disposal of property, plant and equipment		33,514	19,711
<b>Net cash flows used in investing activities</b>		<b>( 491,428)</b>	<b>( 896,022)</b>
<b>Cash flows from financing activities</b>			
Acquisition of non-controlling interests		-	( 712,087)
Proceeds from loans and borrowing	26	3,107,349	7,043,479
Repayment of loans and borrowing	26	(3,131,383)	(4,227,286)
Interest paid on convertible bond	23	-	( 348,891)
Proceeds from Kuramo convertible loan	23(b)	2,049,716	-
Partial settlement of convertible bond	23(a)	(1,994,709)	-
<b>Net cash flows from financing activities</b>		<b>30,973</b>	<b>1,755,215</b>
<b>Net increase in cash and cash equivalents</b>		<b>206,596</b>	<b>52,049</b>
Cash and cash equivalents at 1 January	18 (a)	( 402,711)	( 454,760)
<b>Cash and cash equivalents at 31 December</b>		<b>( 196,115)</b>	<b>( 402,711)</b>

The notes set out on pages 48 to 115 form an integral part of these financial statements.

# Company Statement of Cash Flows

FOR THE YEAR ENDED 31 DECEMBER 2016

	Note	2016 KShs'000	2015 KShs'000
<b>Net cash flows from operating activities</b>			
Loss before taxation		(323,783)	( 432,530)
Adjustment for non-cash items		7,819	46,797
<b>Operating loss before working capital changes</b>		<b>( 315,964)</b>	<b>( 385,733)</b>
<b>Working capital changes:</b>			
Trade and other receivables	18(b)	323,710	157,175
Trade and other payables		180,607	( 938,848)
Loans to related parties		( 48,705)	( 89,820)
<b>Cash generated from/(used in) operations</b>		<b>139,646</b>	<b>(1,257,226)</b>
Income tax paid	8(e)	( 8,501)	( 2,733)
<b>Net cash flows generated from/(used in) operating activities</b>		<b>131,145</b>	<b>(1,259,959)</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	9	( 467)	( 4,813)
Proceeds from disposal of property, plant and equipment		806	252
<b>Net cash flows generated from/(used in) investing activities</b>		<b>339</b>	<b>( 4,561)</b>
<b>Cash flows from financing activities</b>			
Proceeds from loans and borrowings	26	-	1,576,450
Repayment of loans and borrowings	26	( 134,207)	( 271,859)
Interest received	5(a)	50,311	28,982
Interest paid	7(b)	( 54,119)	( 71,115)
<b>Net cash flows (used in)/generated from financing activities</b>		<b>( 138,015)</b>	<b>1,262,458</b>
Net increase/ (decrease) in cash and cash equivalents		( 6,531)	( 2,062)
Cash and cash equivalents at 1 January	18(a)	7,713	9,775
<b>Cash and cash equivalents at 31 December</b>		<b>1,182</b>	<b>7,713</b>

The notes set out on pages 48 to 115 form an integral part of these financial statements.

# Notes to the Consolidated Financial Statements

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## 1. REPORTING ENTITY

TransCentury Limited ("TCL") is a limited liability company incorporated in Kenya under the Kenyan Companies Act, 2015 and is domiciled in Kenya. The consolidated financial statements of the company as at and for the year ended 31 December 2016 comprise the company and its subsidiaries (together referred to as the "Group"). The address of its registered office is as follows:

**8th Floor, West End Towers  
Off Waiyaki Way  
PO Box 42334  
00100 Nairobi GPO**

Where reference is made in the accounting policies to Group it should be interpreted as being applicable to the consolidated or company financial statements as the context requires.

## 2. BASIS OF PREPARATION AND ACCOUNTING

### (a) Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) and the requirements of the Kenyan Companies Act, 2015.

For Kenyan Companies Act, 2015 reporting purposes in these financial statements, the balance sheet is presented by the statement of financial position and the profit and loss account is presented by the statement of profit or loss and other comprehensive income.

### (b) Basis of measurement

The financial statements have been prepared on the historical cost basis except for the following:

- Available-for-sale financial assets are measured at fair value;
- Investment property is measured at fair value;
- Certain items of property, plant and equipment are measured at revalued amounts; and
- Investments in subsidiaries (company financial statements) are measured at fair value.

### (c) Functional and presentation currency

These financial statements are presented in Kenya Shillings (KShs), which is also the company's functional currency. All financial information presented has been rounded to the nearest thousand (KShs'000) except where otherwise indicated.

### (d) Use of judgments and estimates

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenses during the period. The estimates and assumptions are based on the directors' best knowledge of current events, actions, historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying values of assets and liabilities are not readily apparent from other sources. Actual results may differ from these estimates.



# Notes to the Consolidated Financial Statements

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## 2. BASIS OF PREPARATION AND ACCOUNTING (Continued)

### (d) Use of estimates and judgments (continued)

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

The key areas of judgement in applying the entities accounting policies are dealt with in the respective accounting policy note or/and disclosure note. Specifically, critical judgements, assumptions and estimation uncertainties are required in the following:

#### (i) Consolidation

Judgement is required on whether the group has defacto control over an investee (note 3 (b) (ii)). Judgement is also made during acquisition of subsidiaries where fair value is measured on a provisional basis.

#### (ii) Revenue recognition

Critical estimates are made by directors in determining revenue recognition under the percentage of completion approach for ongoing contracts at the reporting date. Revenue and cost relating to work not certified at the reporting date is accrued on long-term contracts based on experts valuation of work completed and not yet certified at the reporting date.

#### (iii) Lease classification

Judgement is required in assessing classification of leases into either finance or operating leases, and in determining whether arrangements contain a lease (Note 3 (f)).

#### (iv) Employee benefits

Certain assumptions are made when estimating employee benefits liabilities under gratuity schemes (note 3 (k)).

#### (v) Taxation

Recognition of deferred tax assets requires assessment of future taxable profits against which carry forward tax losses can be used (Note 3 (l)).

#### (vi) Impairment tests

Key assumptions underlying recoverable amounts are made in determining carrying amounts of goodwill, receivables, investments in subsidiaries, tangible and intangible assets, investment properties etc, especially where indicators of impairment exist.

#### (vii) Recognition and measurement of contingencies

Key assumptions are made about the likelihood and magnitude of an outflow of resources.

### (e) Measurement of fair values

A number of the Group's accounting policies and disclosures require the measurement of fair values for both financial and non-financial assets and liabilities.

The Group has established control framework with respect to the measurements of fair values. This includes a valuation team that has overall responsibility for overseeing all significant fair measurements, including Level 3 fair values, and reports directly to the Chief Executive Officer (CEO). Significant valuation issues are reported to the Group's Audit Committee.

# Notes to the Consolidated Financial Statements

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## 2. BASIS OF PREPARATION AND ACCOUNTING (Continued)

### (e) Measurement of fair values (continued)

When measuring the fair values of an asset or a liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs)

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

Where applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

#### **Valuation of unquoted investments and subsidiaries**

For equity instruments for which no active market exists, the Group uses the price of a recent investment or the earnings multiple to estimate the fair value of these investments. Management uses estimates based on historical data relating to earnings of the investee company and other market based multiples in arriving at the fair value.

The primary assumption in employing the earnings multiple method is that the market has assigned an appropriate value to the benchmark company. The methodology and assumptions used for arriving at the market based multiples are reviewed and compared with other methodologies to ensure there are no material variances.

#### **Valuation of quoted investments**

For quoted instruments, the fair value is determined by reference to their value weighted average price at the reporting date.

#### **Valuation of investment property**

An external, independent valuation company, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued, values the Group's investment property. The fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The values adopted in the financial statements are based on professional valuation, performed on a regular basis, by registered valuers.

#### **Valuation of property, plant and equipment**

The fair value of property, plant and equipment recognised as a result of a business combination is based on market values. The market value of property is the estimated amount for which a property could be exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The market value of items of plant, equipment, fixtures and fittings is based on the professional valuation on the acquisition date performed by registered valuers on an open market value basis.

# Notes to the Consolidated Financial Statements

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## 2. BASIS OF PREPARATION AND ACCOUNTING (Continued)

### (f) Going concern

The Group incurred a loss of KShs 864 million during the year ended 31 December 2016 (2015 – KShs 2,423 million), and as of that date, the Group's current liabilities exceeded its current assets by KShs 5,640 million (2015- KShs 5,122 million). The Group has put in place the following initiatives to ensure that it meets its obligations as and when they fall due:

#### (i) **Renegotiated terms of the convertible bond:**

On 24 March 2016, the Group reached an agreement with convertible bondholders the results of which was to reduce the convertible bond debt (see Note 23) included in these financial statements from KShs 6 billion (USD 60 million) to KShs 4 billion (USD 40 million) under the amended terms and conditions of the bond. As part of that reduction, the Group wrote back the principal and the interest charges amounting to KShs 2 billion (USD 19.4 million) during the year and this has reduced liquidity pressures.

#### (ii) **Kuramo Capital equity injection:**

On 14 March 2016, the Group reached an agreement with Kuramo Africa Opportunity Kenyan Vehicle Limited ("Kuramo Capital"), an African focused investment manager to inject USD 20 million (approximately KShs 2 billion) of fresh equity into the business. This investment by this strategic investor complemented other funding options to settle the outstanding convertible bond. The funds from capital injection were received in September 2016 to settle 50% of the bond debt (refer to Note 23).

On 3rd April, 2017, the Group completed the transaction resulting to Kuramo Africa Opportunity Kenyan Vehicle Limited ("Kuramo Capital") acquiring a 24.99% shareholding in TCL by allotment of 93,776,173 new ordinary shares of the Company. This also led to appointment of three (3) new Non-Executive Directors; Shaka Kariuki, Wale F. Adeosun and Kamal Pallan (refer to page 9).

The completion of this transaction marks a new chapter, as Group continues to execute its growth strategy that is largely driven by its Power Division's expansion program that has seen the Group clinch major orders especially in the last mile electricity connection in Kenya and the region at large. The Engineering Division has generated a strong pipeline of projects in the transport infrastructure sector and industrial installations both for the Government and private market. The Group's Infrastructure Division continues to consolidate its project pipeline in power generation and most recently the transport sector with the Annuity road project, among others

#### (iii) **Rollover loan with bondholders**

As indicated in (ii) above, the first USD 20 million (KShs 2 billion) of the convertible bond was settled from the equity injection by Kuramo Capital on 25 September 2016. Further, the balance of USD 20 million (KShs 2 billion) was converted to unsecured loan repayable over three (3) years period.

# Notes to the Consolidated Financial Statements

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## 2. BASIS OF PREPARATION AND ACCOUNTING (Continued)

### (f) Going concern (continued)

#### (iv) *Group reorganisation and restructuring*

The Group has contracted the services of an international consultant in Organisation Development to assist in establishment of sound corporate governance and organisation structures to be followed in carrying out its business.

The process is a demonstrable commitment to delivering long term value and sustainability of the Group by enhancing synergies, ensuring accountability at all levels, improve effective control of invested capital by the Group Holding Company, and following up of the set guidelines and policies in carrying out the business. The process will also ensure a consistent approach to managing the Group's business and people across the Group.

#### (v) *Optimization of capital structure*

The Group is exploring ways of optimizing its capital structure which could involve raising of additional funds and restructuring of current debt. This process will aim at further strengthening the balance sheet of the Group and achievement of the growth strategy.

The Group is also reviewing its banking relationships with a view to reducing the number of relationships and maintain a few key strategic relationships for all working capital and asset financing requirements of the business across the Sub-Saharan Africa. This strategic decision has arisen from the need to achieve economies of scale through consolidation of all existing trade finance and term loan facilities into one global facility with both new and existing lenders. The global facility will comprise of refinancing of existing debt and provision of additional working capital facilities to fund the Group's growth and expansion strategy.

#### (vi) *Other initiatives at operating units (Subsidiaries):*

Additional initiatives have been put in place at operating units to ensure the businesses meet their obligations as and when they fall due. These include:-

##### *Expanded capacity:*

The Group has completed the factory upgrade and modernisation program in the factories resulting in tripling the throughput capacity. This has provided economies of scale in production, shorter conversion cycles and efficiency improvement. The increased capacity has strategically positioned the business to exploit the opportunities emerging in the region.

# Notes to the Consolidated Financial Statements

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## 2. BASIS OF PREPARATION AND ACCOUNTING (Continued)

### (f) Going concern (continued)

#### (vi) Other initiatives at operating units (Subsidiaries): - continued

##### *Creating strong linkages with industry players:*

Regionally, construction industry continue to expand with Kenya recording a growth of 9.2% in 2016. The regional governments have also commissioned aggressive power infrastructure programmes to increase electrification access and to power upcoming mega projects. This will continue to create demand for our products and the business has set up route-to-market channels to build relationships with the key stakeholders in this sector. On the utilities front, the regional governments have enacted laws requiring support for local manufacturers, which in turn increases demand for our products. Arising from the expanded capacity, price competitiveness, and in line with the new procurement rules, the Group has won tenders worth KShs 5.3 billion (Kenya – KShs 2.8 billion and in Tanzania subsidiaries – KShs 2.5 billion) from the regional utility companies.

##### *Enhanced terms for key material suppliers:*

The Group has negotiated enhanced credit facilities for key raw materials. This initiative allows the business adequate time to procure raw materials, convert to finished goods, sell and collect the receivables, eventually reducing dependency on bank borrowings.

##### *Stringent working capital management:*

The Group has put measures to optimise its working capital by revising its customer credit policy, adopting a just-in-time inventory system and overall cost management. These initiatives have resulted to reduction in the overall cash conversion cycle. On receivables, the Group has revised its trading terms to cash or near cash thereby reducing its average collection period and has also taken severe measures to recover delinquent debts.

The Group has obtained favourable court decrees to recover a total of KShs 781 million from defaulting customers and recovery efforts are in place. On inventory, market demand has been synchronised to procurement to ensure lean inventory holding. As a result of these initiatives, the business released KShs 3.3 billion from inventory and receivables to working capital during the year. (Refer to page 46 on Statement of cash flows).

##### *Disposal of non-operating assets:*

As indicated on page 90 and Note 11 (Asset held for sale), our Tanzania Subsidiary has offered for sale a residential property located in Dar es salaam. The sale is expected to be concluded in 2017 and the property is estimated to realise KShs 245 million. The exercise is geared towards achieving lean operations and releasing funds which could be deployed towards more profitable ventures.

The directors having taken into account the initiatives above and information at hand are confident that the going concern assumption is appropriate in the preparation of these Group financial statements. The financial statements have therefore been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities will occur in the ordinary course of business.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below and have been consistently applied to all periods presented in these financial statements and have been consistently applied by Group entities, except where indicated otherwise:

### (a) Revenue recognition

#### (i) *Sale of goods and rendering of services*

Revenue from sale of goods is recognised when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably and there is no continuing management involvement with the goods.

Revenue from services rendered is recognised in profit or loss in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is assessed based on surveys of work done.

The revenue is stated net of Value Added Tax (VAT) returns, trade discounts and volume rebates.

#### (ii) *Dividends*

Dividend income is recognised in profit or loss on the date that the Group's right to receive payment is established.

#### (iii) *Interest on deposits with financial institutions*

Interest on deposits with financial institutions is accounted for on a time proportion basis in profit or loss using the effective interest method.

#### (iv) *Discount on treasury bills*

Discount on treasury bills is credited to profit or loss on a straight line basis over the maturity period of the investment.

### (b) Basis of consolidation

#### (i) *Business combinations*

The Group accounts for business combinations using the acquisition method when control is transferred to the Group. The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Any goodwill that arises is tested annually for impairment. Any gain on a bargain purchase is recognised in profit or loss immediately. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes in the fair value of the contingent consideration are recognised in profit or loss.

# Notes to the Consolidated Financial Statements

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (b) Basis of consolidation (continued)

#### (i) Business combinations - continued

If share-based payment awards (replacement awards) are required to be exchanged for awards held by the acquiree's employees (acquiree's awards), then all or a portion of the amount of the acquiree's replacement awards is included in measuring the consideration transferred in the business combination. The determination is based on the market-based measure of the replacement awards compared with the market-based measure of the acquiree's awards and the extent to which the replacement awards relate to pre-combination service.

#### (ii) Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement in the investee and has the ability to affect those returns through its power over the investee. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The financial statements have been prepared using uniform accounting policies for like transactions and other events in similar circumstances.

The consolidated financial statements include the company and its subsidiaries. The significant subsidiaries are as follows:

Subsidiary	Country of incorporation	2016 %	2015 %
Cable Holdings Limited	Kenya	100	100
East African Cables Limited	Kenya	68.4	68.4
East African Cables Tanzania Limited	Tanzania	35.2	35.2
AEA Limited	Kenya	94.4	94.4
TransCentury Holdings (Pty) Limited	South Africa	100	100
Kewberg Cables & Braids (Pty) South Africa Limited	South Africa	100	100
Tanelec Limited	Zambia	56	56
Tanelec Limited	Tanzania	70	70
Crystal Limited	Tanzania	100	100
TC Mauritius Holdings Limited	Mauritius	100	100
Cable Holdings Mauritius Limited	Mauritius	100	100
TC Engineering and Contracting Limited	Mauritius	100	100
TC Railway Holdings Limited	Mauritius	100	100
Safari Rail Company Limited	Mauritius	100	100
Civicon Africa Group Limited*	Mauritius	83.5	78
Civicon DRC Holdings Limited	Mauritius	100	100
Cableries du Congo Sarl	Democratic Republic of Congo	100	100

\* See Note 14(c) for details on change in shareholding during the year.

In the company financial statements, investments in subsidiaries are measured at fair value.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (b) Basis of consolidation (continued)

#### (iii) Non-controlling interests

Non-controlling interests (NCI) are measured at their proportionate share of the acquiree's identifiable net assets at the acquisition date.

#### (iv) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

#### (v) Loss of control

When the Group loses control over a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in the former subsidiary is measured at fair value when control is lost.

### (c) Translation of foreign currencies

#### (i) Foreign currency transactions

Transactions in foreign currencies are translated to the respective functional currencies of Group entities at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the period, adjusted for effective interest and payments during the period, and the amortised cost in foreign currency translated at the exchange rate at the end of the period. Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Foreign currency differences arising on retranslation are recognised in profit or loss, except for differences arising on the retranslation of available-for-sale equity instruments.

#### (ii) Foreign operations

The consolidated financial statements are presented in Kenya Shillings, which is the group's functional and presentation currency. Each entity in the group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

As at the reporting date, the assets and liabilities of foreign subsidiaries are translated into Kenya Shillings at the rate of exchange ruling at the reporting date, and their income statements are translated at the weighted average exchange rates for the period. Exchange differences arising on translation are recognised in other comprehensive income and accumulated in equity in the translation reserve. On disposal of a foreign entity, the deferred cumulative amount recognised in equity relating to that particular foreign operation is recognised through other comprehensive income into profit or loss.

Foreign exchange gains and losses arising from a monetary item receivable from or payable to a foreign operation, the settlement of which is neither planned nor likely in the foreseeable future, are considered to form part of a net investment in a foreign operation and are recognised directly in equity.



# Notes to the Consolidated Financial Statements

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (d) Property, plant and equipment

Items of property, plant and equipment are stated initially at historical cost and subsequently at historical costs or the revalued amount (as appropriate) less accumulated depreciation and impairment losses. The revaluation is performed by a professional valuation expert after every three years, and the resulting surplus is recognised in other comprehensive income (OCI) and accumulated in equity under the revaluation reserve. A revaluation increase is recognised in profit or loss to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss. Any revaluation deficits are recognised in profit or loss unless there exists a credit in the revaluation reserve for that asset, in which case they are recognised in OCI.

Cost includes expenditure that is directly attributable to acquisition of the asset. When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

Subsequent expenditure is only capitalised when it is probable that the future economic associated with the expenditure will flow to the Group. Ongoing repairs and maintenance is expensed as incurred.

Depreciation is charged on a straight-line basis over the estimated useful lives of the assets. Land is not depreciated. The annual rates of depreciation used for the current and comparative periods are as follows:

• Freehold buildings	2% – 5%
• Leasehold buildings	2% or over the lease period if shorter than 50 years on acquisition
• Plant, machinery and equipment	5% - 13%
• Furniture, fixtures, fittings, motor vehicles and computers	12.5% - 33%

The assets' residual values, depreciation methods and useful lives are re-assessed and adjusted as appropriate at each reporting date. When revalued assets are sold, any related amount included in the revaluation reserve is transferred to retained earnings.

### (e) Investment property

Held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at fair value at each reporting date with any change therein recognised in profit or loss.

Any gain or loss on disposal of an investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss. When an investment property that was previously classified as property, plant and equipment is sold, any related amount included in the revaluation reserve is transferred to retained earnings.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (f) Leases

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor, are classified as operating leases. Payments made under operating leases are charged to the statement of comprehensive income on a straight-line basis over the period of the lease.

### (g) Prepaid operating lease rentals

Prepaid operating lease rentals relate to leasehold land. The Group has classified leasehold land as a finance lease and measured the leasehold land at fair value with changes in fair value recognised in other comprehensive income.

### (h) Impairment

#### (i) Financial assets

A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset. An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount, and the present value of the estimated future cash flows discounted at the original effective interest rate. Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics.

All impairment losses are recognised in profit or loss. Impairment losses on available-for-sale financial assets are recognised by reclassifying the losses accumulated in the fair value reserve in equity to profit or loss. The cumulative loss that is reclassified from equity to profit or loss is the difference between the acquisition cost, net of any principal repayment and amortisation, and the current fair value, less any impairment loss recognised previously in profit or loss. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised.

#### (ii) Non-financial assets

The carrying amounts of the Group's non-financial assets, other than investment property, inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. Goodwill is tested annually for impairment. An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of cash-generating units reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. An impairment loss in respect of goodwill is not reversed.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (i) Inventory

Cost of inventories includes expenditure incurred in acquiring the inventories, production or conversion costs and other costs incurred in bringing them to their present location and condition.

Work in progress and manufactured finished goods are valued at production cost including direct production costs (cost of materials and labour) and an appropriate proportion of production overheads and factory depreciation. The cost of inventory is based on the weighted average principle.

If the purchase or production cost is higher than net realisable value, inventories are written down to net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and selling expenses.

### (j) Trade and other receivables

Trade and other receivables are stated at amortised cost less an estimate made for doubtful receivables based on a review of all outstanding amounts at year end.

### (k) Employee benefits

#### (i) Defined contribution plans

Some employees of the Group are eligible for retirement benefits under defined contribution plans provided through separate fund arrangements.

Contributions to the defined contribution plan are charged to the profit or loss as incurred.

#### (ii) Staff gratuity

Unionisable staff for East African Cables Limited, Tanelec Limited and Civicon Limited are eligible to gratuity upon retirement based on the terms stipulated in the respective Collective Bargaining Agreements. A liability is made in the financial statements for the estimated liability of such gratuity payable. Movements in the liability are accounted for in profit or loss.

#### (iii) Leave accrual

The monetary value of the unutilised leave by staff as at year end is recognised as an expense in the year and carried in the accruals as a payable.

#### (iv) Termination benefits

Termination benefits are recognised as an expense when the Group is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Group has made an offer encouraging voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (l) Taxation

Tax on the operating results for the year comprises current tax and change in deferred tax. Current tax and deferred tax is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income. Current tax is provided on the results in the year as shown in the financial statements adjusted in accordance with tax legislation.

Deferred tax is recognised in respect of temporary differences between carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences relating to the initial recognition of assets or liabilities which affect neither accounting nor taxable profit or loss;
- temporary differences related to investments in subsidiaries to the extent that it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profit will be available against which the tax asset can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised. Deferred tax is measured at the tax rates that are expected to apply to temporary differences when they reverse, on the basis of the tax rates enacted or substantively enacted at the reporting date.

### (m) Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents comprise of cash in hand, bank balances, and short term deposits net of bank overdrafts.

### (n) Share capital

Incremental costs directly attributable to the issue of ordinary shares, net of any tax effects are recognised as a deduction to equity. Any premium received over and above the par value of the shares is classified as "share premium" in equity.

### (o) Earnings per share

The Group and Company presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

### (p) Related party transactions

The group discloses the nature, volume and amounts outstanding at the end of each financial year from transactions with related parties, which include transactions with the directors, executive officers and group or related companies.

### (q) Dividends

Dividends are recognised as a liability in the period in which they are declared. Proposed dividends are treated as a separate component of equity.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (r) Financial instruments

#### (i) Classification

A financial instrument is a contract that gives rise to both a financial asset of one enterprise and a financial liability of another enterprise. These are classified as follows:

Financial assets at fair value through profit or loss: This category has two subcategories; financial assets held for trading, and those designated at fair value through profit or loss at inception. Financial instruments reclassified in this category are those that the Group holds principally for the purpose of short-term profit taking.

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market other than those that the Group intends to sell in the short term or that it has designated as at fair value through profit or loss or available-for-sale. Loans and receivables comprise trade and other receivables, cash and cash equivalents and balances due from Group companies.

Held-to-maturity assets are financial assets with fixed or determinable payments and fixed maturity that the Group has positive intent and ability to hold to maturity. Were the Group to sell other than an insignificant amount of held-to-maturity assets, the entire category would be tainted and reclassified as available-for-sale.

Available-for-sale assets are the non-derivative financial assets that are designated as available for sale or are not classified as held for trading purposes, loans and receivables or held to maturity. These include quoted and unquoted investments and investments in funds.

The Group classifies non-derivative financial liabilities into the other financial liabilities category. Such financial liabilities are recognised initially at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method. Other financial liabilities include loans, bank overdrafts, convertible bond, trade and other payables.

#### (ii) Recognition

The Group recognises financial assets held for trading and available-for-sale assets on the date it commits to purchase the assets. From this date any gains and losses arising from changes in fair value of the assets are recognised.

Held-to-maturity, loans and receivables are recognised on the date they are transferred to the Group.

#### (iii) Measurement

Financial instruments are measured initially at fair value, including transaction costs.

Subsequent to initial recognition all instruments measured at fair value through profit or loss and all available-for-sale assets are measured at fair value, except that any instrument that does not have a quoted market price in an active market and whose fair value cannot be reliably measured is stated at cost, including transaction costs, less impairment losses.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (r) Financial instruments (continued)

#### (iii) Measurement – continued

Loans and receivables and held-to-maturity assets are measured at amortised cost less impairment losses. Amortised cost is calculated on the effective interest method. Premiums and discounts, including initial transaction costs, are included in the carrying amount of the related instrument and amortised based on the effective interest rate of the instrument.

Gains and losses arising from a change in the fair value of available-for-sale assets are recognised in other comprehensive income and presented within equity until the instrument is derecognised or impaired, at which time the cumulative gain or loss is recognised in profit or loss and trading instrument gains or losses are recognised in profit or loss in the period they arise.

#### (iv) Offsetting

Financial assets and financial liabilities are offset and the net amount reported on the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### (v) Derecognition

A financial asset is derecognised when the Group loses control over the contractual rights that comprise that asset. This occurs when the rights are realised, expire or are surrendered. A financial liability is derecognised when it is extinguished.

### (s) Assets held for sale

Non-current assets or disposal groups comprising assets and liabilities that are expected to be recovered primarily through sale or distribution than through continuing use are classified as held for sale or distribution. Immediately before classification as held for sale or distribution the assets or components of a disposal group are measured in accordance with the Group's accounting policies. Thereafter generally the assets or disposal group are measured at the lower of their carrying amount and fair value less costs to sell. Any impairment loss on a disposal group is allocated first to goodwill and then to the remaining assets and liabilities on a pro rata basis.

Impairment losses on initial classification as held for sale or distribution and subsequent gains and losses on re-measurement are recognised in profit or loss. Gains are not recognised in excess of any cumulative impairment loss. Once classified as held for sale or distribution, assets are no longer amortised or depreciated, and any equity-accounted investee is no longer equity accounted.

### (t) Intangible assets

#### (i) Goodwill/premium on acquisition

All business combinations are accounted for by applying the acquisition method when control is transferred to the group. Goodwill represents the difference between the consideration transferred and the fair value of the net identifiable assets acquired. Goodwill is measured at cost less any accumulated impairment losses. Goodwill is allocated to cash-generating units and is tested annually for impairment and once goodwill is impaired the impairment is not reversed.

Bargain purchase arising on an acquisition is recognised directly in profit or loss.

# Notes to the Consolidated Financial Statements

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (t) Intangible assets (continued)

#### (ii) Computer software

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised on a straight line basis over the expected useful lives.

#### (iii) Brand

Acquired assets are capitalised and are measured at cost less accumulated amortisation and impairment. Amortisation is calculated using the straight-line method over estimated useful life. The estimated useful life of the brand for the current and comparative periods is 20 years.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

### (u) Provisions

A provision is recognised in the statement of financial position when the company has a legal or constructive obligation as a result of a past event and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

### (v) Comparatives

Where necessary, comparative figures have been adjusted to conform to changes in presentation in the current year and changes in accounting policy.

### (w) New standards and interpretations adopted

#### (i) New standards, amendments and interpretations effective and adopted during the year

The Group and Company has adopted the following new standards and amendments during the year ended 31 December 2016, including consequential amendments to other standards with the date of initial application by the Group and Company being 1 January 2016.

The nature and effects of the changes are explained below:

#### New standard or amendments

- Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28)
- Accounting for Acquisitions of Interests in Joint Operations (Amendments to IFRS 11)
- Amendments to IAS 16 and IAS 38 – Clarification of Acceptable Methods of Depreciations and Amortisation
- Amendments to IAS 41 – Bearer Plants (Amendments to IAS 16 and IAS 41)
- Equity Method in Separate Financial Statements (Amendments to IAS 27)
- IFRS 14 Regulatory Deferral Accounts
- Investment Entities: Applying the Consolidation Exception (Amendments to IFRS 10, IFRS 12 and IAS 28)
- Disclosure Initiative (Amendments to IAS 1)

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (i) *New standards, amendments and interpretations effective and adopted during the year - continued*

##### *Accounting for Acquisitions of Interests in Joint Operations (Amendments to IFRS 11)*

The amendments require business combination accounting to be applied to acquisitions of interests in a joint operation that constitutes a business. Business combination accounting also applies to the acquisition of additional interests in a joint operation while the joint operator retains joint control. The additional interest acquired will be measured at fair value. The previously held interest in the joint operation will not be re-measured. The amendments apply prospectively for annual periods beginning on or after 1 January 2016.

The adoption of these changes did not have a significant impact on the financial statements of the Group and Company.

##### *Amendments to IAS 41 - Bearer Plants (Amendments to IAS 16 and IAS 41)*

The amendments to IAS 16 Property, Plant and Equipment and IAS 41 Agriculture require a bearer plant (which is a living plant used solely to grow produce over several periods) to be accounted for as property, plant and equipment in accordance with IAS 16 Property, Plant and Equipment instead of IAS 41 Agriculture. The produce growing on bearer plants will remain within the scope of IAS 41. The new requirements are effective from 1 January 2016.

The Group and Company does not have any bearer plants. Consequently the adoption of these changes did not have a significant impact its financial statements.

##### *Clarification of Acceptable Methods of Depreciation and Amortisation (Amendments to IAS 16 and IAS 38)*

The amendments to IAS 16 Property, Plant and Equipment explicitly state that revenue-based methods of depreciation cannot be used for property, plant and equipment.

The amendments to IAS 38 Intangible Assets introduce a rebuttable presumption that the use of revenue-based amortisation methods for intangible assets is inappropriate.

The presumption can be overcome only when revenue and the consumption of the economic benefits of the intangible asset are 'highly correlated', or when the intangible asset is expressed as a measure of revenue. The amendments apply prospectively for annual periods beginning on or after 1 January 2016.

The adoption of these changes did not affect the amounts and disclosures of the Group's and Company's property, plant and equipment and intangible assets.

##### *Equity Method in Separate Financial Statements (Amendments to IAS 27)*

The amendments allow the use of the equity method in separate financial statements, and apply to the accounting not only for associates and joint ventures but also for subsidiaries. The amendments apply retrospectively for annual periods beginning on or after 1 January 2016.

The adoption of these changes did not have a significant impact on the financial statements of the Group and Company.



# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (i) *New standards, amendments and interpretations effective and adopted during the year - continued*

##### *IFRS 14 Regulatory Deferral Accounts*

IFRS 14 provides guidance on accounting for regulatory deferral account balances by first-time adopters of IFRS. To apply this standard, the entity has to be rate-regulated i.e. the establishment of prices that can be charged to its customers for goods and services is subject to oversight and/or approval by an authorised body.

The standard is effective for financial reporting years beginning on or after 1 January 2016.

The adoption of these changes did not have a significant impact on the financial statements of the Group given that it is not a first time adopter of IFRS.

##### *Investment Entities: Applying the Consolidation Exception (Amendments to IFRS 10, IFRS 12 and IAS 28)*

The amendment to IFRS 10 Consolidated Financial Statements clarifies which subsidiaries of an investment entity are consolidated instead of being measured at fair value through profit and loss. The amendment also modifies the condition in the general consolidation exemption that requires an entity's parent or ultimate parent to prepare consolidated financial statements. The amendment clarifies that this condition is also met where the ultimate parent or any intermediary parent of a parent entity measures subsidiaries at fair value through profit or loss in accordance with IFRS 10 and not only where the ultimate parent or intermediate parent consolidates its subsidiaries.

The amendment to IFRS 12 Disclosure of Interests in Other Entities requires an entity that prepares financial statements in which all its subsidiaries are measured at fair value through profit or loss in accordance with IFRS 10 to make disclosures required by IFRS 12 relating to investment entities.

The amendment to IAS 28 Investments in Associates and Joint Ventures modifies the conditions where an entity need not apply the equity method to its investments in associates or joint ventures to align these to the amended IFRS 10 conditions for not presenting consolidated financial statements.

The amendments introduce relief when applying the equity method which permits a non-investment entity investor in an associate or joint venture that is an investment entity to retain the fair value through profit or loss measurement applied by the associate or joint venture to its subsidiaries.

The amendments apply retrospectively for annual periods beginning on or after 1 January 2016. The adoption of these changes did not have a significant impact on the amounts and disclosures of the Group's and Company's interests in other entities.

##### *Disclosure Initiative (Amendments to IAS 1)*

The amendments provide additional guidance on the application of materiality and aggregation when preparing financial statements. The amendments apply for annual periods beginning on or after 1 January 2016 and early application is permitted. The adoption of these changes did not affect the amounts and disclosures of the Group's and Company's interests in other entities.

# Notes to the Consolidated Financial Statements

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (i) New standards, amendments and interpretations effective and adopted during the year - continued

Annual improvements cycle (2012-2014) – various standards

Standard	Amendments
<ul style="list-style-type: none"> <li>IFRS 5 Non-current Assets Held for Sale and Discontinued Operations</li> </ul>	<p><b>Changes in methods of disposal.</b></p> <ul style="list-style-type: none"> <li>Adds specific guidance in IFRS 5 for cases in which an entity reclassifies an asset from held for sale to held for distribution or vice versa and cases in which held-for-distribution accounting is discontinued.</li> </ul>
<ul style="list-style-type: none"> <li>IFRS 7 Financial Instruments: Disclosures (with consequential amendments to IFRS 1)</li> </ul>	<p><b>Servicing contracts.</b></p> <ul style="list-style-type: none"> <li>Adds additional guidance to clarify whether a servicing contract is continuing involvement in a transferred asset for the purpose of determining the disclosures required.</li> <li>Applicability of the amendments to IFRS 7 to condensed interim financial statements.</li> <li>Clarifies the applicability of the amendments to IFRS 7 on offsetting disclosures to condensed interim financial statements.</li> </ul>
<ul style="list-style-type: none"> <li>IAS 19 Employee Benefits</li> </ul>	<p><b>Discount rate: regional market issue.</b></p> <ul style="list-style-type: none"> <li>Clarifies that the high quality corporate bonds used in estimating the discount rate for post-employment benefits should be denominated in the same currency as the benefits to be paid (thus, the depth of the market for high quality corporate bonds should be assessed at currency level).</li> </ul>
<ul style="list-style-type: none"> <li>IAS 34 Interim Financial Reporting</li> </ul>	<p><b>Disclosure of information 'elsewhere in the interim financial report'.</b></p> <ul style="list-style-type: none"> <li>Clarifies the meaning of 'elsewhere in the interim report' and requires a cross-reference</li> </ul>

The adoption of these changes did not have a significant impact on the financial statements of the Group and Company.

# Notes to the Consolidated Financial Statements

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (ii) New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2016

A number of new standards, amendments to standards and interpretations are not yet effective for the year ended 31 December 2016, and have not been applied in preparing these financial statements.

The Group and Company does not plan to adopt these standards early. These are summarised below;

New standard or amendments	Effective for annual periods beginning on or after
• Disclosure Initiative (Amendments to IAS 7)	1 January 2017
• Recognition of Deferred Tax Assets for Unrealised Losses (Amendments to IAS 12)	1 January 2017
• IFRS 15 Revenue from Contracts with Customers	1 January 2018
• IFRS 9 Financial Instruments (2014)	1 January 2018
• Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2)	1 January 2018
• Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts (Amendments to IFRS 4)	1 January 2018
• IFRIC interpretation 22 Foreign Currency Transactions and Advance Considerations	1 January 2018
• IFRS 16 Leases	1 January 2019
• IFRS 17 Insurance Contracts	1 January 2021
• Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28).	To be determined

#### *Disclosure Initiative (Amendments to IAS 7)*

The amendments in Disclosure Initiative (Amendments to IAS 7) come with the objective that entities shall provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities.

The International Accounting Standards Board (IASB) requires that the following changes in liabilities arising from financing activities are disclosed (to the extent necessary): (i) changes from financing cash flows; (ii) changes arising from obtaining or losing control of subsidiaries or other businesses; (iii) the effect of changes in foreign exchange rates; (iv) changes in fair values; and (v) other changes.

The IASB defines liabilities arising from financing activities as liabilities “for which cash flows were, or future cash flows will be, classified in the statement of cash flows as cash flows from financing activities”. It also stresses that the new disclosure requirements also relate to changes in financial assets if they meet the same definition.

The amendments state that one way to fulfil the new disclosure requirement is to provide a reconciliation between the opening and closing balances in the statement of financial position for liabilities arising from financing activities. Finally, the amendments state that changes in liabilities arising from financing activities must be disclosed separately from changes in other assets and liabilities.

The amendments are effective for annual periods beginning on or after 1 January 2017, with early application permitted. Since the amendments are being issued less than one year before the effective date, entities need not provide comparative information when they first apply the amendments.

The Group is assessing the potential impact on the financial statements resulting from the application of IAS 7.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (ii) *New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2016 - continued*

##### *Recognition of Deferred Tax Assets for Unrealised Losses (Amendments to IAS 12)*

The amendments in Recognition of Deferred Tax Assets for Unrealised Losses clarify the following aspects:

- Unrealised losses on debt instruments measured at fair value and measured at cost for tax purposes give rise to a deductible temporary difference regardless of whether the debt instrument's holder expects to recover the carrying amount of the debt instrument by sale or by use.
- The carrying amount of an asset does not limit the estimation of probable future taxable profits.
- Estimates for future taxable profits exclude tax deductions resulting from the reversal of deductible temporary differences.
- An entity assesses a deferred tax asset in combination with other deferred tax assets. Where tax law restricts the utilisation of tax losses, an entity would assess a deferred tax asset in combination with other deferred tax assets of the same type.

The amendments are effective for annual periods beginning on or after 1 January 2017 with early application permitted. As transition relief, an entity may recognise the change in the opening equity of the earliest comparative period in opening retained earnings on initial application without allocating the change between opening retained earnings and other components of equity. The Board has not added additional transition relief for first-time adopters.

The adoption of these changes is not expected to affect the amounts and disclosures of the Group's financial statements.

##### *IFRS 15 Revenue from Contracts with Customers*

This standard replaces IAS 11 Construction Contracts, IAS 18 Revenue, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfer of Assets from Customers and SIC-31 Revenue – Barter of Transactions Involving Advertising Services.

The standard contains a single model that applies to contracts with customers and two approaches to recognising revenue: at a point in time or over time. The standard specifies how and when an IFRS reporter will recognise revenue as well as requiring such entities to provide users of financial statements with more informative, relevant disclosures.

The standard provides a single, principles based five-step model to be applied to all contracts with customers in recognising revenue being: Identify the contract(s) with a customer; identify the performance obligations in the contract; determine the transaction price; Allocate the transaction price to the performance obligations in the contract; and recognise revenue when (or as) the entity satisfies a performance obligation.

*IFRS 15 is effective for annual reporting periods beginning on or after 1 January 2018, with early adoption permitted.*

The Group and Company is assessing the potential impact on the financial statements resulting from the application of IFRS 15.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (ii) ***New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2016 - continued***

##### *IFRS 9: Financial Instruments (2014)*

On 24 July 2014 the IASB issued the final IFRS 9 Financial Instruments Standard, which replaces earlier versions of IFRS 9 and completes the IASB's project to replace IAS 39 Financial Instruments: Recognition and Measurement.

This standard introduces changes in the measurement bases of the financial assets to amortised cost, fair value through other comprehensive income or fair value through profit or loss. Even though these measurement categories are similar to IAS 39, the criteria for classification into these categories are significantly different. In addition, the IFRS 9 impairment model has been changed from an "incurred loss" model from IAS 39 to an "expected credit loss" model.

The standard is effective for annual period beginning on or after 1 January 2018 with retrospective application, early adoption permitted.

The Group and Company is assessing the potential impact on the financial statements resulting from the application of IFRS 9.

##### ***Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2)***

The following clarifications and amendments are contained in the pronouncement:

- *Accounting for cash-settled share-based payment transactions that include a performance condition*  
Up until this point, IFRS 2 contained no guidance on how vesting conditions affect the fair value of liabilities for cash-settled share-based payments. IASB has now added guidance that introduces accounting requirements for cash-settled share-based payments that follows the same approach as used for equity-settled share-based payments.
- *Classification of share-based payment transactions with net settlement features*  
IASB has introduced an exception into IFRS 2 so that a share-based payment where the entity settles the share-based payment arrangement net is classified as equity-settled in its entirety provided the share-based payment would have been classified as equity-settled had it not included the net settlement feature.
- *Accounting for modifications of share-based payment transactions from cash-settled to equity-settled*  
Up until this point, IFRS 2 did not specifically address situations where a cash-settled share-based payment changes to an equity-settled share-based payment because of modifications of the terms and conditions. The IASB has introduced the following clarifications:
  - On such modifications, the original liability recognised in respect of the cash-settled share-based payment is derecognised and the equity-settled share-based payment is recognised at the modification date fair value to the extent services have been rendered up to the modification date.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (ii) ***New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2016 - continued***

##### *Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2) - continued*

- *Any difference between the carrying amount of the liability as at the modification date and the amount recognised in equity at the same date would be recognised in profit and loss immediately.*

The amendments are effective for annual periods beginning on or after 1 January 2018. Earlier application is permitted. The amendments are to be applied prospectively. However, retrospective application is allowed if this is possible without the use of hindsight. If an entity applies the amendments retrospectively, it must do so for all of the amendments described above.

The adoption of these changes is not expected to be significant to the amounts and disclosures of the Group and Company's financial statements.

##### *Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts (Amendments to IFRS 4)*

The amendments in Applying IFRS 9 'Financial Instruments' with IFRS 4 'Insurance Contracts' (Amendments to IFRS 4) provide two options for entities that issue insurance contracts within the scope of IFRS 4:

- *an option that permits entities to reclassify, from profit or loss to other comprehensive income, some of the income or expenses arising from designated financial assets; this is the so-called overlay approach;*
- *an optional temporary exemption from applying IFRS 9 for entities whose predominant activity is issuing contracts within the scope of IFRS 4; this is the so-called deferral approach.*

The application of both approaches is optional and an entity is permitted to stop applying them before the new insurance contracts standard is applied.

An entity applies the overlay approach retrospectively to qualifying financial assets when it first applies IFRS 9. Application of the overlay approach requires disclosure of sufficient information to enable users of financial statements to understand how the amount reclassified in the reporting period is calculated and the effect of that reclassification on the financial statements.

An entity applies the deferral approach for annual periods beginning on or after 1 January 2018. Predominance is assessed at the reporting entity level at the annual reporting date that immediately precedes 1 April 2016. Application of the deferral approach needs to be disclosed together with information that enables users of financial statements to understand how the insurer qualified for the temporary exemption and to compare insurers applying the temporary exemption with entities applying IFRS 9. The deferral can only be made use of for the three years following 1 January 2018. Predominance is only reassessed if there is a change in the entity's activities.

The adoption of these changes is not expected to affect the amounts and disclosures of the Company and Group's financial statements.

# Notes to the Consolidated Financial Statements

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (ii) ***New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2016 - continued***

##### *IFRS 16: Leases*

On 13 January 2016 the IASB issued IFRS 16 Leases, completing the IASB's project to improve the financial reporting of leases. IFRS 16 replaces the previous leases standard, IAS 17 Leases, and related interpretations.

IFRS 16 sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract, i.e. the customer ('lessee') and the supplier ('lessor'). The standard defines a lease as a contract that conveys to the customer ('lessee') the right to use an asset for a period of time in exchange for consideration.

A company assesses whether a contract contains a lease on the basis of whether the customer has the right to control the use of an identified asset for a period of time.

The standard eliminates the classification of leases as either operating leases or finance leases for a lessee and introduces a single lessee accounting model. All leases are treated in a similar way to finance leases. Applying that model significantly affects the accounting and presentation of leases and consequently, the lessee is required to recognise:

- a) assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. A company recognises the present value of the unavoidable lease payments and shows them either as lease assets (right-of-use assets) or together with property, plant and equipment. If lease payments are made over time, a company also recognises a financial liability representing its obligation to make future lease payments.
- b) depreciation of lease assets and interest on lease liabilities in profit or loss over the lease term; and
- c) separate the total amount of cash paid into a principal portion (presented within financing activities) and interest (typically presented within either operating or financing activities) in the statement of cash flows

IFRS 16 substantially carries forward the lessor accounting requirements in IAS 17. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for those two types of leases differently. However, compared to IAS 17, IFRS 16 requires a lessor to disclose additional information about how it manages the risks related to its residual interest in assets subject to leases.

The standard does not require a company to recognise assets and liabilities for:

- (a) short-term leases (i.e. leases of 12 months or less) and;
- (b) leases of low-value assets

The new Standard is effective for annual periods beginning on or after 1 January 2019. Early application is permitted insofar as the recently issued revenue Standard, IFRS 15 Revenue from Contracts with Customers is also applied.

The Group and Company are assessing the potential impact on the financial statements resulting from the application of IFRS 16.

# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (ii) *New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2016 - continued*

##### *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28)*

The amendments require the full gain to be recognised when assets transferred between an investor and its associate or joint venture meet the definition of a 'business' under IFRS 3 Business Combinations. Where the assets transferred do not meet the definition of a business, a partial gain to the extent of unrelated investors' interests in the associate or joint venture is recognised. The definition of a business is key to determining the extent of the gain to be recognised.

The effective date for these changes has now been postponed until the completion of a broader review.

The Group and Company are assessing the potential impact on the financial statements resulting from the application of these amendments.

##### *IFRIC Interpretation 22 Foreign Currency Transactions and Advance Consideration*

This Interpretation applies to a foreign currency transaction (or part of it) when an entity recognises a non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration before the entity recognises the related asset, expense or income (or part of it).

This Interpretation stipulates that the date of the transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part of it) is the date on which an entity initially recognises the non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration.

This Interpretation does not apply to income taxes, insurance contracts and circumstances when an entity measures the related asset, expense or income on initial recognition:

- a) at fair value; or
- b) at the fair value of the consideration paid or received at a date other than the date of initial recognition of the non-monetary asset or non-monetary liability arising from advance consideration (for example, the measurement of goodwill applying IFRS 3 Business Combinations).

The amendments apply retrospectively for annual periods beginning on or after 1 January 2018, with early application permitted.

The Group and Company are assessing the potential impact on the consolidated and separate financial statements resulting from the application of these changes.

##### *IFRS 17 Insurance Contracts*

IFRS 17 Insurance Contracts sets out the requirements that an entity should apply in reporting information about insurance contracts it issues and reinsurance contracts it holds.



# Notes to the Consolidated Financial Statements

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## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (w) New standards and interpretations adopted (continued)

#### (ii) *New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2016 - continued*

##### *IFRS 17 Insurance Contracts - continued*

An entity shall apply IFRS 17 Insurance Contracts to:

- (a) insurance contracts, including reinsurance contracts, it issues;
- (b) reinsurance contracts it holds; and
- (c) investment contracts with discretionary participation features it issues, provided the entity also issues insurance contracts

*IFRS 17 requires an entity that issues insurance contracts to report them on the statement of financial position as the total of:*

- (a) the fulfilment cash flows—the current estimates of amounts that the entity expects to collect from premiums and pay out for claims, benefits and expenses, including an adjustment for the timing and risk of those amounts; and
- (b) the contractual service margin—the expected profit for providing insurance coverage. The expected profit for providing insurance coverage is recognised in profit or loss over time as the insurance coverage is provided.

IFRS 17 requires an entity to recognise profits as it delivers insurance services, rather than when it receives premiums, as well as to provide information about insurance contract profits that the company expects to recognise in the future.

IFRS 17 requires an entity to distinguish between groups of contracts expected to be profit making and groups of contracts expected to be loss making. Any expected losses arising from loss-making, or onerous, contracts are accounted for in profit or loss as soon as the company determines that losses are expected.

IFRS 17 requires the entity to update the fulfilment cash flows at each reporting date, using current estimates of the amount, timing and uncertainty of cash flows and of discount rates. The entity:

- (a) accounts for changes to estimates of future cash flows from one reporting date to another either as an amount in profit or loss or as an adjustment to the expected profit for providing insurance coverage, depending on the type of change and the reason for it; and
- (b) chooses where to present the effects of some changes in discount rates—either in profit or loss or in other comprehensive income.

IFRS 17 also requires disclosures to enable users of financial statements to understand the amounts recognised in the entity's statement of financial position and statement of profit or loss and other comprehensive income, and to assess the risks the company faces from issuing insurance contracts.

IFRS 17 replaces IFRS 4 Insurance Contracts. IFRS 17 is effective for financial periods commencing on or after 1 January 2021. An entity shall apply the standard retrospectively unless impracticable. A company can choose to apply IFRS 17 before that date, but only if it also applies IFRS 9 Financial Instruments and IFRS 15 Revenue from Contracts with Customers.

The adoption of IFRS 17 will not have an impact on the financial statements of the Group and Company

# Notes to the Consolidated Financial Statements

## 4. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

### Overview

The Group and company has exposure to the following risks from its use of financial instruments:

- (a) Credit risk;
- (b) Liquidity risk; and
- (c) Market risk.

This note presents information about the Group and company's exposure to each of the above risks, the Group and company's objectives, policies and processes for measuring and managing risk, and the Group and company's management of capital. Further quantitative disclosures are included throughout these consolidated financial statements.

The board of directors has overall responsibility for the establishment and oversight of the Group and company's risk management framework. The finance department identifies, evaluates and hedges financial risks.

The Board of Directors oversees how management monitors compliance with the Group and company's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Group and company.

### (a) Credit risk

Credit risk is the risk of financial loss to the Group and company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group and company's receivables from customers.

The carrying amount of financial assets represents the maximum exposure to credit risk:

	<b>Consolidated 2016 KShs '000</b>	<b>Consolidated 2015 KShs '000</b>	<b>Company 2016 KShs '000</b>	<b>Company 2015 KShs '000</b>
Loans to subsidiaries	-	-	856,720	808,015
Trade receivables	2,186,771	3,829,112	-	-
Staff debtors	5,108	153	393	153
Due from related parties	-	-	622,446	891,553
Cash and bank balances	124,029	235,363	1,182	7,713
	<b>2,315,908</b>	<b>4,064,628</b>	<b>1,480,741</b>	<b>1,707,434</b>

### Impairment losses

The ageing of trade receivables and amounts due from related parties at the reporting date was:

	<b>Consolidated 2016 KShs '000</b>	<b>Consolidated 2015 KShs '000</b>	<b>Company 2016 KShs '000</b>	<b>Company 2015 KShs '000</b>
Not past due	625,806	554,259	96,816	63,732
Past due 0-90 days	492,782	726,870	34,933	25,542
Past due 91-365 days	812,332	1,037,443	35,272	128,990
More than one year	1,571,926	2,123,006	717,728	673,289
	3,502,846	4,441,578	884,749	891,553
Net impairment	(1,316,075)	( 612,466)	( 262,303)	-
	<b>2,186,771</b>	<b>3,829,112</b>	<b>622,446</b>	<b>891,553</b>

# Notes to the Consolidated Financial Statements

## 4. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

### (a) Credit risk (continued)

Management believes that the unimpaired amounts that are past due are still collectible in full, based on historical payment behaviour and extensive analysis of customer credit risk, including underlying customers' credit ratings.

The movement in the allowance for impairment in respect of trade receivables during the year was as follows:

	Consolidated 2016 KShs'000	Consolidated 2015 KShs'000	Company 2016 KShs'000	Company 2015 KShs'000
Balance at 1 January	612,466	240,890	-	-
Net impairment loss recognised	724,202	371,576	262,303	-
Bad debts recovered	( 20,593)	-	-	-
<b>Balance at 31 December</b>	<b>1,316,075</b>	<b>612,466</b>	<b>262,303</b>	<b>-</b>

### (b) Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. Liquidity risk arises in the general funding of the company's activities and in the management of positions. It includes both the risk of being unable to fund assets at appropriate maturities and rates and the risk of being unable to liquidate an asset at a reasonable price and in an appropriate time frame.

The Group has access to a diverse funding base. Funds are raised mainly from its shareholders, strategic investors, banks and its own internal resources.

The Group strives to maintain a balance between continuity of funding and flexibility through the use of liabilities with a range of maturities.

The Group continually assesses liquidity risk by identifying and monitoring changes in funding required to meet business goals and targets set in terms of the overall company strategy.

In addition, the Group holds a portfolio of liquid assets as part of its liquidity risk management strategy.

The table below shows the contractual maturity of financial liabilities as well as contractual interest payments:

Group 2016: KShs'000	Contractual maturity				Total
	Due on demand	1 - 3 months	3 - 12 months	1 - 5 years	
<b>Liabilities:</b>					
Long term loans	-	3,550,822	1,741,342	1,023,449	6,315,613
Interest payable on loans	-	121,950	243,521	133,026	498,497
Convertible loans	-	-	-	718,630	718,630
Bond	-	-	821,592	1,232,332	2,053,924
Bank overdraft	320,144	-	-	-	320,144
Trade and other payables	4,900,924	-	-	-	4,900,924
<b>Total financial liabilities</b>	<b>5,221,068</b>	<b>3,672,772</b>	<b>2,806,455</b>	<b>3,107,437</b>	<b>14,807,732</b>

# Notes to the Consolidated Financial Statements

## 4. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

### (b) Liquidity risk (continued)

#### Group

2015:

KShs '000

	Due on demand	1 - 3 months	3 - 12 months	1 - 5 years	Total
<b>Liabilities:</b>					
Long term loans	-	706,923	2,120,769	3,511,955	6,339,647
Interest payable on loans	-	87,022	261,067	432,322	780,411
Convertible bond	-	-	6,083,468	-	6,083,468
Bank overdraft	638,074	-	-	-	638,074
Trade and other payables	4,273,688	-	-	-	4,273,688
<b>Total financial liabilities</b>	<b>4,911,762</b>	<b>793,945</b>	<b>8,465,304</b>	<b>3,944,277</b>	<b>18,115,288</b>

#### Company

2016:

KShs'000

	Due on demand	1 - 3 months	3 - 12 months	1 - 5 years	Total
<b>Liabilities:</b>					
Long term loans	576,073	2,018,291	-	-	2,594,364
Interest payable on loans	-	46,606	37,393	-	83,999
Trade and other payables	528,537	-	-	-	528,537
<b>Total financial liabilities</b>	<b>1,104,610</b>	<b>2,064,897</b>	<b>37,393</b>	<b>-</b>	<b>3,206,900</b>

2015:

#### Liabilities:

Long term loans	576,073	127,275	1,076,990	948,233	2,728,571
Interest payable on loans	-	10,182	86,159	75,859	172,200
Trade and other payables	347,930	-	-	-	347,930
<b>Total financial liabilities</b>	<b>924,003</b>	<b>137,457</b>	<b>1,163,149</b>	<b>1,024,092</b>	<b>3,248,701</b>

### (c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the Group's income. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

#### (i) Currency risk

The Group is exposed to currency risk through transactions in foreign currencies. The company's transactional exposures give rise to foreign currency gains and losses that are recognised in profit or loss. In respect of monetary assets and liabilities in foreign currencies, the Group ensures that its net exposure is kept to an acceptable level by buying foreign currencies at spot rates to enable the Group to meet its obligations. The Group's exposure to foreign currency risk was as follows based on notional amounts in US dollars:

# Notes to the Consolidated Financial Statements

## 4. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

### (c) Market risk (continued)

#### (i) Currency risk - continued

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
Loans to subsidiaries	-	-	856,720	808,015
Cash and bank balances	124,029	56,653	1,182	2,287
Unquoted investments	364,285	536,203	272,269	428,441
Due from related parties	-	-	622,446	613,185
Due to related parties	-	-	( 384,383)	( 142,818)
Convertible loans	( 718,630)	-	-	-
Bond	(2,053,924)	-	-	-
Bank overdraft	( 320,144)	( 638,074)	-	-
Bank loans	(6,315,613)	(6,339,647)	(2,018,291)	(2,152,498)
<b>Net statement of financial position exposure</b>	<b>(8,919,997)</b>	<b>(6,384,865)</b>	<b>( 650,057)</b>	<b>( 443,388)</b>

The following significant exchange rates applied during the year:

	Closing rate		Average rate	
	2016 KShs	2015 KShs	2016 KShs	2015 KShs
USD	102.49	102.31	101.52	98.25
TShs	21.25	21.11	21.56	20.73
ZAR	13.87	6.58	14.65	7.72

#### Sensitivity analysis

A 10 percent strengthening of the Kenya Shilling against the US Dollar would have decreased profit or (loss) by amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant. The analysis is performed on the same basis for 2015:

	Profit or loss	
	Consolidated KShs'000	Company KShs'000
<b>At 31 December 2016</b>	<b>891,999</b>	<b>65,006</b>
<b>At 31 December 2015</b>	<b>638,487</b>	<b>44,339</b>

#### (ii) Interest rate risk

The Group's operations are subject to the risk of interest rate fluctuations to the extent that interest earning assets (including investments) and interest bearing liabilities mature or re-price at different times or in differing amounts. Risk management activities are aimed at optimising net interest income, given market interest rates levels consistent with the company's business strategies. The company does not have any significant interest rate risk exposures as currently all interest bearing borrowings and advances are at a fixed rate.

# Notes to the Consolidated Financial Statements

## 4. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

### (c) Market risk (continued)

#### (ii) Interest rate risk - continued

The table below summarizes the interest rate profile of the Group's interest-bearing financial assets and liabilities:

Group	Effective interest rate (%)		2016	2015
	2016	2015	KShs'000	KShs'000
Bank loans	10.73%	12.31%	6,206,197	6,339,647
Convertible loan	Nil	-	718,630	-
Bond	8.00%	6.00%	2,053,924	6,083,468
Bank overdraft	11.27%	11.00%	429,534	638,074
			<b>9,408,285</b>	<b>13,061,189</b>
<b>Company</b>				
<b>Bank loans</b>	<b>10%</b>	<b>8.00%</b>	<b>2,018,291</b>	<b>2,152,498</b>

Sensitivity analysis for variable interest-bearing liabilities

An increase of 10 percentage point in interest rates at the reporting date would increase/ (decrease) profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

#### Effect in Kenya Shillings (KShs)

#### Statement of profit or loss and other comprehensive income

	Consolidated 2016 KShs	Consolidated 2015 KShs	Company 2016 KShs	Company 2015 KShs
Bank loans	67,788	54,629	20,183	12,054
Bank overdraft	3,608	4,913	-	-
	<b>71,396</b>	<b>59,542</b>	<b>20,183</b>	<b>12,054</b>

A decrease of 10 percentage point in interest rates at the reporting date would have had an equal but opposite effect on the profit and loss, on the basis that all other variables remain constant.

The interest rate on the convertible bond is fixed at 8% hence changes in market rates would not have an impact on profit or loss.

#### (iii) Market price risk

The Group is exposed to equity price risk which arises from available-for-sale financial instruments quoted at the Nairobi Securities Exchange (NSE). The fair values of quoted investments have been disclosed at Note 14(a).

#### Sensitivity analysis to equity price risk

A 10 percentage point increase of prices at the NSE would have increased equity by KShs 11,550 (2015 - KShs 16,730) net of tax. There would be no impact to profit or loss as fair value changes are recognized in other comprehensive income.

# Notes to the Consolidated Financial Statements

## 4. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

### (d) Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new capital or sell assets to reduce debt.

The Board of Directors seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position.

There were no changes in the Group's approach to capital management during the year. Neither the Group nor any of its subsidiaries are subject to externally imposed capital requirements.

### (e) Fair values for financial assets and financial liabilities

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The long term loans are subject to variable interest rates and as such reprice with changes in market rates. The Group has not disclosed the fair values of long term loans as the carrying amounts are a reasonable approximation of fair values.

The Group has not disclosed the fair values for short-term financial instruments such as trade receivables, cash and bank balances, overdrafts, convertible bond and trade payables as their carrying amounts are a reasonable approximation of fair values.

### (f) Valuation hierarchy

The fair value of financial assets and liabilities measured at fair values was determined as follows:

Type	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Quoted investments	Prices quoted at Nairobi Securities Exchange	None	Not applicable
Un Quoted investments	The entity's unquoted investments include investments in: <ul style="list-style-type: none"> <li>Development bank of Kenya – The Price to Book multiple approach valuation technique was used.</li> </ul>	Marketability discount of 15% Enterprise Value (EV)/ Net Asset Value (NAV) multiple of 1.0x	<ul style="list-style-type: none"> <li>Increase/(decrease) in marketability discount results in (decrease)/ increase in the fair value of the investment</li> <li>Increase/ (decrease) in the EV/ NAV multiple results in an increase/ (decrease) in the fair value of the investment.</li> </ul>
Un Quoted investments	<ul style="list-style-type: none"> <li>Mwangaza Limited – The Price to Book multiple approach valuation technique was used.</li> </ul>	Marketability discount of 10% Enterprise Value (EV)/ Net Asset Value (NAV) multiple 2.6x.	<ul style="list-style-type: none"> <li>Increase/ (decrease) in marketability discount results in a (decrease)/ increase in the fair value of the investment.</li> <li>Increase/ (decrease) in the EV/ NAV multiple results in an increase/ (decrease) in the fair value of the investment.</li> </ul>

# Notes to the Consolidated Financial Statements

## 4. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

### (f) Valuation hierarchy (continued)

The fair value for the financial assets as at 31 December 2016 and 31 December 2015 is as follows (these have been disclosed at Note 14):

Group	Level 1 KShs'000	Level 2 KShs'000	Level 3 KShs'000	Total KShs'000
<b>31 December 2016:</b>				
Quoted investments	165	-	-	165
Unquoted investments	-	364,285	-	364,285
<b>Total assets</b>	<b>165</b>	<b>364,285</b>	<b>-</b>	<b>364,450</b>
<b>31 December 2015:</b>				
Quoted investments	239	-	-	239
Unquoted investments	-	536,203	-	536,203
<b>Total assets</b>	<b>239</b>	<b>536,203</b>	<b>-</b>	<b>536,442</b>
<b>Company</b>				
	<b>Level 1 KShs'000</b>	<b>Level 2 KShs'000</b>	<b>Level 3 KShs'000</b>	<b>Total KShs'000</b>
<b>31 December 2016:</b>				
Quoted investments	165	-	-	165
Unquoted investments	-	272,269	-	272,269
<b>Total assets</b>	<b>165</b>	<b>272,269</b>	<b>-</b>	<b>272,434</b>
<b>31 December 2015:</b>				
Quoted investments	239	-	-	239
Unquoted investments	-	428,441	-	428,441
<b>Total assets</b>	<b>239</b>	<b>428,441</b>	<b>-</b>	<b>428,680</b>

## 5. REVENUE, OTHER INCOME AND EXPENSES

	Consolidated 2016 KShs'000	Consolidated 2015 KShs'000	Company 2016 KShs'000	Company 2015 KShs'000
<b>(a) Revenue</b>				
Sale of goods	4,897,386	5,057,832	-	-
Rendering of services	637,251	699,014	-	-
Construction contract revenue	2,642,713	6,033,381	-	-
Dividends	-	-	3	90,619
Interest income	-	-	50,311	28,982
Technical fees	-	-	210,831	179,339
	<b>8,177,350</b>	<b>11,790,227</b>	<b>261,145</b>	<b>298,940</b>
<b>(b) Other income</b>				
(Loss)/gain on sale of property	2,895	( 2,814)	400	(44)
Discount on convertible bond	1,975,643	-	-	-
Sale of scraps	-	-	-	-
Fair value change on investment property (Note 10)	-	40,000	-	-
Other income	86,431	57,717	-	-
	<b>2,064,969</b>	<b>94,903</b>	<b>400</b>	<b>( 44)</b>



# Notes to the Consolidated Financial Statements

## 5. REVENUE, OTHER INCOME AND EXPENSES (Continued)

### (c) Expenses by nature

	<b>Consolidated 2016 KShs '000</b>	<b>Consolidated 2015 KShs '000</b>	<b>Company 2016 KShs '000</b>	<b>Company 2015 KShs '000</b>
<b>Cost of sales</b>				
Raw materials	4,721,310	5,142,574	-	-
Direct staff costs	1,447,596	1,690,507	-	-
Equipment hire	464,938	345,825	-	-
Machinery repairs and maintenance	4,803	231,014	-	-
Utility expenses	11,941	107,645	-	-
Freight	15,258	42,339	-	-
Licences, insurance and permits	138,630	833,178	-	-
Subcontracting	162,831	826,506	-	-
Others	141,816	40,043	-	-
	<b>7,109,123</b>	<b>9,259,631</b>	<b>-</b>	<b>-</b>
<b>Operating expenses</b>				
Staff costs	963,273	1,093,971	147,046	146,203
Directors fees (Note 28(a))	42,584	42,398	7,093	10,843
Utility fees	104,864	87,763	-	-
Repairs and maintenance	91,341	76,945	295	2,619
Office expenses	227,481	467,699	63,196	5,660
Legal and professional fees	726,047	379,926	5,015	4,455
Distribution expenses	80,676	59,218	-	-
Others	355,377	291,333	95,726	192,545
	<b>2,591,643</b>	<b>2,499,253</b>	<b>318,371</b>	<b>362,325</b>
<b>(d) Staff costs</b>				
Wages and salaries	2,190,999	2,651,121	139,334	139,320
Social security contributions	52,758	24,952	43	43
Contribution to defined contribution plans	38,386	35,373	7,669	6,840
Termination benefits	128,726	73,032	-	-
	<b>2,410,869</b>	<b>2,784,478</b>	<b>147,046</b>	<b>146,203</b>
Presented in profit or loss as follows:				
Cost of sales	1,447,596	1,690,507	-	-
Operating expenses	963,273	1,093,971	147,076	146,203
	<b>2,410,869</b>	<b>2,784,478</b>	<b>147,076</b>	<b>146,203</b>

# Notes to the Consolidated Financial Statements

## 6 RESULTS FROM OPERATING ACTIVITIES

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
Results from operating activities are arrived at after charging/(crediting):				
Depreciation	677,220	772,807	4,411	4,620
Amortisation of prepaid operating lease rentals	32,508	15,379	-	-
Amortisation of intangible assets	9,456	13,833	-	-
	719,184	802,019	4,411	4,620
Impairment of trade receivables (Note 4(a))	724,202	371,576	262,303	-
Directors' emoluments (Note 28(a))	42,584	45,232	7,093	10,843
Auditors' remuneration	44,610	40,251	5,015	4,350
Gain/(loss) on disposal of property, plant and equipment	2,895	( 2,815)	400	( 44)

## 7. NET FINANCE COSTS

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
<b>(a) Exchange losses</b>				
Loss/(gain) on exchange	( 94,012)	(1,117,495)	53,876	(293,366)
<b>(b) Finance costs</b>				
Interest on convertible bond	( 39,894)	( 335,070)	-	-
Interest on loans	(579,162)	( 456,159)	( 54,119)	( 71,115)
	(619,056)	( 791,229)	( 54,119)	( 71,115)
<b>Net finance costs (a+b)</b>	<b>(713,068)</b>	<b>(1,908,724)</b>	<b>( 243)</b>	<b>( 364,481)</b>

## 8. INCOME TAX

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
<b>(a) Income tax (credit)/expense</b>				
<b>(i) Amounts recognised in profit or loss</b>				
<b>Current tax:</b>				
Charge for the year at 30%	13,975	104,931	11,619	2,931
Prior year over provision	-	( 14,069)	-	-
	<b>13,975</b>	<b>90,862</b>	<b>11,619</b>	<b>2,931</b>
<b>Deferred tax (credit)/ expense:</b>				
Current year (Note 24(c))	(755,982)	(540,169)	( 242)	( 569)
Prior year over provision (Note 24(c))	( 9,204)	( 84,192)	-	( 3)
	(765,186)	(624,361)	( 242)	( 572)
	<b>(751,211)</b>	<b>(533,499)</b>	<b>(11,377)</b>	<b>(2,359)</b>

# Notes to the Consolidated Financial Statements

## 8. INCOME TAX (continued)

### (a) Income tax (credit)/expense (continued)

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
<b>(ii) Amounts recognised in other comprehensive income</b>				
Arising from:				
Prepaid operating lease rentals	-	248,811	-	-
Revaluation of property, plant and equipment	98,469	211,573	-	-
	<b>98,469</b>	<b>460,384</b>	-	-

### (b) Reconciliation of effective tax rate

#### Group

The tax on the consolidated results differs from the theoretical amount using the basic tax rate as follows:

	2016 Rate	2016 KShs'000 (1,615,101)	2015 Rate	2015 KShs'000 (2,956,073)
Accounting loss before tax				
Tax at the domestic rate of 30%	30%	( 484,530)	30%	( 886,822)
Prior years' under provision - Current tax		-	1%	( 14,069)
- Deferred tax	1%	( 9,204)	3%	( 84,192)
Effect of taxes in foreign jurisdictions*	6%	( 98,611)	(6%)	177,556
Movement in deferred tax not recognised	(10%)	160,675	(5%)	158,901
Tax effect of non-deductible expenses	0%	( 2,237)	(5%)	136,911
Tax effect of non-taxable income	20%	( 317,304)	1%	( 21,784)
<b>Income tax expense</b>	<b>47%</b>	<b>( 751,211)</b>	<b>18%</b>	<b>( 533,499)</b>

\* See explanations on page 84

#### Company

	2016 Rate	2016 KShs'000 (323,783)	2015 Rate	2015 KShs'000 (432,530)
Accounting loss before tax				
Tax at the domestic rate of 30%	30%	( 97,135)	30%	(129,759)
Prior years' under provision:				
- Deferred tax	0%	-	0%	-
Movement in deferred tax not recognised	(33%)	105,892	(34%)	145,255
Tax effect of non-deductible expenses	1%	2,623	( 3%)	14,049
Tax effect of non-taxable income	( 4%)	( 3)	7%	( 27,186)
<b>Income tax expense</b>	<b>0%</b>	<b>( 11,377)</b>	<b>0%</b>	<b>( 2,359)</b>

# Notes to the Consolidated Financial Statements

## 8. INCOME TAX (Continued)

### (b) Reconciliation of effective tax rate (continued)

\* TransCentury Holdings Proprietary Limited and Kewberg & Braids Proprietary South Africa Limited operate in South Africa where corporate taxes are 28%. TransCentury Mauritius Limited, Cable Holding Mauritius Limited, TC Railway Holdings Limited and Safari Rail Company Limited operate in Mauritius where the corporate tax rate is 15%. Certain subsidiaries of TransCentury Mauritius Limited operate in South Sudan where tax bands range between 10% and 25%.

The directors believe that the accruals for tax liabilities are adequate for all open tax years based on their assessment of many factors, including interpretations of tax law and prior year experience.

### (c) Movement in unrecognised deferred tax

#### Group

	At 1 January KShs'000	Prior year under provision of unrecognised deferred tax KShs'000	Movement in unrecognised deferred tax KShs'000	At 31 December KShs'000
<b>2016:</b>				
Arising from:				
Tax losses	258,827	( 2,329)	181,187	437,685
Provision	10,824	-	79,300	90,124
Unrealised exchange loss	110,529	(29,791)	(99,812)	(19,074)
	<b>380,180</b>	<b>(32,120)</b>	<b>160,675</b>	<b>508,735</b>

	At 1 January KShs'000	Prior year under provision of unrecognised deferred tax KShs'000	Movement in unrecognised deferred tax KShs'000	At 31 December KShs'000
<b>2015:</b>				
Arising from:				
Tax losses	176,309	-	82,518	258,827
Provision	-	15,179	( 4,355)	10,824
Unrealised exchange loss	-	29,791	80,738	110,529
	<b>176,309</b>	<b>44,970</b>	<b>158,901</b>	<b>380,180</b>

Deferred tax assets have not been recognized in respect of tax losses for some subsidiaries because it is not probable that future taxable profit will be available against which the subsidiaries can use the benefit therefrom.

# Notes to the Consolidated Financial Statements

## 8. INCOME TAX (Continued)

### (c) Movement in unrecognised deferred tax (continued)

#### Company

	At 1 January KShs'000	Prior year under provision of unrecognised deferred tax KShs'000	Movement in unrecognised deferred tax KShs'000	At 31 December KShs'000
<b>2016:</b>				
Arising from:				
Tax losses	115,316	( 2,329)	126,991	239,978
Provision	10,824	-	78,712	89,536
Unrealised exchange loss	110,529	(29,791)	(99,812)	(19,074)
	<b>236,669</b>	<b>(32,120)</b>	<b>105,891</b>	<b>310,440</b>

#### Company

#### 2015:

Arising from:				
Tax losses	46,439	-	68,877	115,316
Provision	15,179	-	(4,355)	10,824
Unrealised exchange loss	29,791	-	80,738	110,529
	<b>91,409</b>	<b>-</b>	<b>145,260</b>	<b>236,669</b>

Deferred tax assets have not been recognized in respect of tax losses for some subsidiaries because it is not probable that future taxable profit will be available against which the subsidiaries can use the benefit therefrom.

### (d) Tax recoverable/payable account

	Consolidated 2016 KShs'000	Consolidated 2015 KShs'000	Company 2016 KShs'000	Company 2015 KShs'000
Balance as at 1 January	174,141	175,143	5,205	5,403
Impairment/(offset) during the year	-	-	-	-
Current tax charge	(13,975)	(104,931)	(11,619)	(2,931)
Prior year over provision	-	14,069	-	-
Paid during the year	153,872	87,838	8,501	2,733
Foreign exchange translation differences	11,686	2,622	-	-
<b>Balance as at 31 December</b>	<b>325,724</b>	<b>174,741</b>	<b>2,087</b>	<b>5,205</b>
Comprising:				
Current tax recoverable	352,741	186,651	2,087	5,205
Current tax payable	( 27,017)	( 11,910)	-	-
<b>Balance as at 31 December</b>	<b>325,724</b>	<b>174,741</b>	<b>2,087</b>	<b>5,205</b>

# Notes to the Consolidated Financial Statements

## 9. PROPERTY, PLANT AND EQUIPMENT

Group	Heavy commercial vehicles KShs'000	Free hold land and buildings KShs'000	Lease hold land and buildings KShs'000	Plant and machinery KShs'000	Vehicles KShs'000	Furniture, fittings and equipment KShs'000	Work in progress KShs'000	Total KShs'000
<b>2016:</b>								
<b>Cost/Valuation:</b>								
At 1 January 2016	2,522,166	705,071	3,431,798	4,654,220	483,072	307,284	144,862	12,248,473
Prior year adjustment	-	-	-	-	-	(1,618)	-	(1,618)
Additions	5,821	-	27,187	132,218	8,116	11,443	333,774	518,559
Transfer from work in progress	-	-	214,972	-	-	-	(214,972)	-
Disposals	( 48,779)	-	-	(23,748)	( 15,110)	( 16,567)	( 1,184)	( 105,388)
Exchange differences	120,366	22,523	( 38,667)	(160,726)	( 22,129)	( 5,053)	621	( 83,065)
At 31 December 2016	2,599,574	727,594	3,635,290	4,601,964	453,949	295,489	263,101	12,576,961
<b>Comprising:</b>								
Cost	2,599,574	435,514	988,944	1,883,076	84,636	63,166	176,019	6,230,929
Valuation	-	292,080	2,646,346	2,718,888	369,313	232,323	87,082	6,346,032
	2,599,574	727,594	3,635,290	4,601,964	453,949	295,489	263,101	12,576,961
<b>Depreciation:</b>								
At 1 January 2016	2,017,493	98,134	137,269	1,484,130	438,131	231,279	5,419	4,411,855
Charge for the year	199,766	-	91,223	320,832	41,655	23,744	-	677,220
Disposals	( 48,505)	-	( 11,287)	(16,389)	( 10,735)	( 4,837)	-	( 91,753)
Exchange differences	5,001	5,364	1,390	11,767	( 3,452)	1,635	-	21,705
At 31 December 2016	2,173,755	103,498	218,595	1,800,340	465,599	251,821	5,419	5,019,027
<b>Carrying value:</b>								
<b>At 31 December 2016</b>	<b>425,819</b>	<b>624,096</b>	<b>3,416,695</b>	<b>2,801,624</b>	<b>( 11,650)</b>	<b>43,668</b>	<b>257,682</b>	<b>7,557,934</b>

# Notes to the Consolidated Financial Statements

## 9. PROPERTY, PLANT AND EQUIPMENT (Continued)

Group	Heavy commercial vehicles KShs'000	Free hold land and buildings KShs'000	Lease hold land and buildings KShs'000	Plant and machinery KShs'000	Vehicles KShs'000	Furniture, fittings and equipment KShs'000	Work in progress KShs'000	Total KShs'000
<b>2015:</b>								
<b>Cost/Valuation:</b>								
At 1 January 2015	1,980,857	676,059	3,154,611	4,456,446	411,108	296,069	319,801	11,294,951
Additions	420,601	43,636	8,918	178,241	76,435	28,778	152,844	909,453
Transfer from work in progress	-	-	126,628	216,239	-	(19,217)	(323,650)	-
Transfer to operating lease rentals (Note 12)	-	-	( 191,722)	-	-	-	-	( 191,722)
Transfer to intangible assets (Note 13)	-	-	-	-	-	-	( 9,473)	( 9,473)
Disposals	( 63,783)	-	-	( 22,599)	(35,094)	( 2,143)	-	( 123,619)
Revaluation	-	-	434,450	( 177,159)	-	2,806	-	260,097
Exchange differences	184,491	(14,624)	( 101,087)	3,052	30,623	991	5,340	108,786
At 31 December 2015	2,522,166	705,071	3,431,798	4,654,220	483,072	307,284	144,862	12,248,473
<b>Comprising:</b>								
Cost	2,522,166	412,991	785,452	1,935,332	113,759	74,961	57,780	5,902,441
Valuation	-	292,080	2,646,346	2,718,888	369,313	232,323	87,082	6,346,032
	2,522,166	705,071	3,431,798	4,654,220	483,072	307,284	144,862	12,248,473
<b>Depreciation:</b>								
At 1 January 2015	1,610,708	84,502	219,659	1,417,162	392,572	201,401	5,419	3,931,423
Charge for the year	273,094	19,871	72,049	325,829	51,929	30,035	-	772,807
Disposals	( 60,291)	-	( 341)	( 9,551)	(29,586)	( 1,324)	-	( 101,093)
Revaluation	-	-	( 142,047)	( 302,863)	-	( 233)	-	( 445,143)
Exchange differences	193,982	( 6,239)	( 12,051)	53,553	23,216	1,400	-	253,861
At 31 December 2015	2,017,493	98,134	137,269	1,484,130	438,131	231,279	5,419	4,411,855
<b>Carrying value:</b>								
<b>At 31 December 2015</b>	<b>504,673</b>	<b>606,937</b>	<b>3,294,529</b>	<b>3,170,090</b>	<b>44,941</b>	<b>76,005</b>	<b>139,443</b>	<b>7,836,618</b>

# Notes to the Consolidated Financial Statements

## 9. PROPERTY, PLANT AND EQUIPMENT (Continued)

<b>Company - Furniture, fittings and equipment</b>	<b>2016</b>	<b>2015</b>
	<b>KShs'000</b>	<b>KShs'000</b>
<b>Cost or valuation:</b>		
At 1 January	30,181	25,901
Additions	467	4,813
Disposals	(14,228)	( 533)
At 31 December	16,420	30,181
<b>Depreciation:</b>		
At 1 January	21,027	16,644
Charge for the year	4,411	4,620
Disposals	(13,822)	( 237)
At 31 December	11,616	21,027
<b>At 31 December</b>	<b>4,804</b>	<b>9,154</b>

Fully depreciated assets' value as at December 2016 amount to KShs 1,075,654,166 (2015 - KShs 501,416,534) with a nominal depreciation of KShs 257,630,618 (2015 - KShs 91,231,231).

The work in progress (WIP) relates to ongoing factory upgrades at East African Cables Limited and Tanelec Limited. It also includes factory machines acquired in Cableries Du Congo but not yet installed and commissioned for use.

### Revaluation

The group's property, plant and equipment is revalued once in every three years.

The buildings, plant and machinery of East African Cables Limited and its subsidiary, East African Cables (Tanzania) Limited, were last revalued in December 2015 by Lloyd Masika Limited, a firm of independent professional valuers on the basis of open market value for existing use. The increase in net carrying value as a result of the revaluation was dealt with through other comprehensive income.

Land and buildings of AEA Limited were professionally valued by an independent professional valuer, Lloyd Masika Limited, on 31 December 2015 in order to reflect the current market valuation in the books of account. The resulting surplus was credited to revaluation reserve.

The property, plant and equipment of a subsidiary, Tanelec Limited – Tanzania were last revalued in 2016 by Lloyd Jones Limited, a firm of professional valuers on the basis of depreciated replacement cost.

The land and property, plant and equipment of one of the subsidiaries, Kewberg Cables & Braids Proprietary Limited were last revalued on 31 December 2014 by an independent valuer, Chris van Rooyen, a professional valuer of Chris van Rooyen Property Valuers CC. The property valuation was performed using the income capitalisation method assuming (a) a capitalisation rate of between 10.50% and 11% and (b) market related rentals. The plant and machinery valuation was performed using the replacement value approach assuming (a) A willing seller and a willing buyer exists, (b) the equipment will be freely exposed to the market, (c) a reasonable time would be allowed for the sale at a static price and (d) all values as indicated are net of removal costs, to determine the current value.



# Notes to the Consolidated Financial Statements

## 9. PROPERTY, PLANT AND EQUIPMENT (Continued)

If the leasehold buildings, plant and machinery were stated on the historical cost basis, the amounts would be as follows:

Group	Leasehold land and buildings KShs '000	Plant and machinery KShs '000	Total KShs '000
At 31 December 2016:			
Cost	988,944	1,883,076	2,872,020
Accumulated depreciation	(141,540)	(1,314,700)	(1,456,240)
<b>Net carrying value</b>	<b>847,404</b>	<b>568,376</b>	<b>1,415,780</b>
At 31 December 2015:			
Cost	785,452	1,935,332	2,720,784
Accumulated depreciation	(121,761)	(1,079,316)	(1,201,077)
<b>Net carrying value</b>	<b>663,691</b>	<b>856,016</b>	<b>1,519,707</b>

### Security

In 2016, Tanelec Limited appointed Propertywise (T) Limited P.O Box 10235 Arusha, an accredited independent valuer to value its leasehold land. The method used by the valuer in determining the fair value of assets is the fair market value.

At 31 December 2016, properties of subsidiaries have been charged to secured banking facilities per Note 18.

## 10. INVESTMENT PROPERTY

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
Valuation				
At 1 January	362,252	348,298	-	-
Transfer to assets held for sale	(245,626)	-	-	-
Fair value changes	-	40,000	-	-
Exchange differences	(1,626)	(26,046)	-	-
<b>At 31 December</b>	<b>115,000</b>	<b>362,252</b>	<b>-</b>	<b>-</b>

### Revaluation

Investment properties comprise of residential houses that have been leased to third parties and are carried at fair value.

The investment properties of East African Cables Limited and its subsidiary, East African Cables (Tanzania) Limited, were revalued in December 2015 by Lloyd Masika Limited, a firm of independent professional valuers on the basis of open market value for existing use. The open market values are the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably and willingly. The resulting fair value change is dealt with through profit or loss. The fair value at 31 December 2016 is assessed to have remained stable and comparable to the 2015 valuation.

The properties are leased on a renewable annual lease.

# Notes to the Consolidated Financial Statements

## 10. INVESTMENT PROPERTY (Continued)

### Measurement of fair values

The fair values of investment property are categorised as Level 3.

#### (i) Valuation techniques and significant unobservable inputs

Type	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Investment Property	<b>Market approach:</b> The valuation model uses prices and other relevant information generated by market transactions involving identical or similar assets. The fair value is determined as the price that would be paid to sell the land in an orderly transaction to market participants.	1. Property prices in the locality.  2. Infrastructure developments	The estimated fair values would increase/ (decrease); 1. If property prices near the location of the property were higher/ (lower).  2. With improvements/ (deterioration) in infrastructure development.

#### (ii) Level 3 fair values

##### Reconciliation of level 3 fair values

The following analysis shows reconciliation from the opening balances to the closing balances for level 3 fair values.

	2016 KShs'000	2015 KShs'000
Balance at 1 January	362,252	348,298
Transfer to assets held for sale (Note 11)	(245,626)	-
Fair value changes	( 1,626)	13,954
<b>Balance at 31 December</b>	<b>115,000</b>	<b>362,252</b>

## 11. ASSET HELD FOR SALE

In 2016, the Group committed to a plan to sell the investment property, a residential property on LR NO. 21707, Plot 581 situated on Malik Road, Upanga West Area, Dar es salaam, Tanzania with a carrying value of KShs 245,626,000 (2015 – KShs 245,626,000). On 31st December, 2015, the property was valued for TZS 6,519,000,000 (KShs 306,750,000) (Land – TZS 5,212,772,759 (KShs 254,286,000), Developments – TZS 1,306,227,241 (KShs 245,626,000)). After removing all costs associated with disposal, it is expected to yield at least TZS 5,220,000,000 (KShs 245,626,000). Efforts to sell have started and a sale is expected by end 2017. Efforts to sell have started and a sale is expected with the next 12 months from 31 December 2016. The property was previously included under investment property (note 10 above) as at 31 December 2015.

Group	2016 KShs'000	2015 KShs'000
<b>Land and development (Note 10)</b>	<b>245,626</b>	<b>-</b>

# Notes to the Consolidated Financial Statements

## 12. PREPAID OPERATING LEASE RENTALS

Group	2016 KShs'000	2015 KShs'000
At 1 January	1,409,032	432,406
Transfer from property and equipment (Note 9)	-	191,722
Amortisation for the year	( 32,508)	( 15,379)
Revaluation surplus	327,688	829,370
Exchange differences	( 35,793)	( 29,087)
<b>At 31 December</b>	<b>1,668,419</b>	<b>1,409,032</b>

If the prepaid operating rentals were stated on the historical cost basis, the carrying amount would be as follows:

Group:	2016 KShs'000	2015 KShs'000
Carrying value of leasehold land at 1 January	579,662	432,406
Transfer from Property, plant and equipment (Note 9)	-	191,722
Amortisation for the year	( 32,508)	( 15,379)
Exchange adjustment	( 35,793)	( 29,087)
<b>Balance at 31 December</b>	<b>511,361</b>	<b>579,662</b>

### Valuation techniques and significant unobservable inputs

Type	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Prepaid operating leases	<b>Market approach:</b> The valuation model uses prices and other relevant information generated by market transactions involving identical or similar assets. The fair value is determined as the price that would be paid to sell the land in an orderly transaction to market participants	1. Property prices in the locality. 2. Infrastructure developments	The estimated fair values would increase/ (decrease); 1. If property prices near the location of the property were higher/ (lower). 2. With improvements/ (deterioration) in infrastructure development.

# Notes to the Consolidated Financial Statements

## 13. INTANGIBLE ASSETS

<b>Group 2016:</b>	<b>Software KShs '000</b>	<b>Goodwill KShs '000</b>	<b>Brand KShs '000</b>	<b>Total KShs '000</b>	
<b>Cost</b>					
At 1 January	84,751	2,830,464	29,585	2,944,800	
Additions	6,383	-	-	6,383	
Exchange differences	3,031	4,971	3,646	11,648	
At 31 December	94,165	2,835,435	33,231	2,962,831	
<b>Amortisation</b>					
At 1 January	63,870	-	29,585	93,455	
Amortisation	9,456	-	-	9,456	
Exchange differences	2,969	-	3,646	6,615	
At 31 December	76,295	-	33,231	109,526	
<b>Carrying value At 31 December</b>	<b>17,870</b>	<b>2,835,435</b>	<b>-</b>	<b>2,853,305</b>	
<b>2015:</b>					
<b>Cost</b>					
At 1 January	70,226	2,520,260	35,036	2,625,522	
Additions	6,280	-	-	6,280	
Transfer from PPE (Note 9)	9,473	-	-	9,473	
Exchange differences	( 1,228)	310,204	( 5,451)	303,525	
At 31 December	84,751	2,830,464	29,585	2,944,800	
<b>Amortisation</b>					
At 1 January	51,369	-	35,036	86,405	
Amortisation	13,833	-	-	13,833	
Exchange differences	( 1,332)	-	( 5,451)	( 6,783)	
At 31 December	63,870	-	29,585	93,455	
<b>Carrying value At 31 December</b>	<b>20,881</b>	<b>2,830,464</b>	<b>-</b>	<b>2,851,345</b>	
<b>Goodwill comprises of:</b>				<b>2016 KShs '000</b>	<b>2015 KShs '000</b>
Civicon Africa Group Limited				2,783,031	2,778,295
Tanelec Limited				38,001	38,252
TransCentury Holdings Pty Limited				9,432	13,917
				<b>2,830,464</b>	<b>2,830,464</b>

# Notes to the Consolidated Financial Statements

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## 13. INTANGIBLE ASSETS (Continued)

### (a) Goodwill on acquisition of TransCentury Holdings Pty Limited

The goodwill recognised represents the excess of the business combination over the acquired business' fair value of the identifiable assets and liabilities.

The business was acquired at 7 September 2007 and the fair values determined at that date were relied upon to support the carrying value of the goodwill recognised due to the proximity of the year end to the acquisition date. The carrying amount of the goodwill is reviewed annually on the basis of forecast profits of the cash generating assets and forecast sales of the products.

### (b) Goodwill on acquisition of Civicon Group and Tanelec Zambia Limited (formerly Pende Group)

The goodwill recognised represents the excess of the business combination over the acquired business' fair value of the identifiable assets and liabilities. The businesses were acquired on 30 September 2011 and 31 May 2011 for Civicon Group and Pende Group respectively and the fair values determined at that date were relied upon to support the carrying value of the goodwill recognised due to the proximity of the year end to the acquisition date. The carrying amount of the goodwill is reviewed annually on the basis of forecast profits of the cash generating assets and forecast sales of the products.

### (c) Brand

In accordance with IFRS 3 – Business Combinations, an impairment assessment on the brand was carried out and the brand is fully impaired in these financial statements.

### (d) Goodwill Impairment testing

Goodwill is tested annually for impairment. An impairment loss is recognized if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognized in profit or loss.

Impairment losses recognized in respect of cash-generating units reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognized. An impairment loss in respect of goodwill is not reversed.

# Notes to the Consolidated Financial Statements

## 14. INVESTMENTS

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
<b>(a) Quoted shares</b>				
<b>Movement during the year:</b>				
At 1 January	239	301	239	301
Fair value loss in the year	( 74)	( 62)	( 74)	( 62)
<b>At 31 December</b>	<b>165</b>	<b>239</b>	<b>165</b>	<b>239</b>
Comprising:				
Cost	18,006	18,006	18,006	18,006
Cumulative fair value change	(17,841)	(17,767)	(17,841)	(17,767)
	<b>165</b>	<b>239</b>	<b>165</b>	<b>239</b>
<b>(b) Unquoted shares</b>				
<b>Development Bank of Kenya Limited:</b>				
Cost	78,689	78,689	78,689	78,689
Cumulative fair value gain	193,580	349,752	193,580	349,752
	272,269	428,441	272,269	428,441
<b>Mwangaza Limited:</b>				
Cost	101,764	101,764	-	-
Forex exchange	18,774	18,940	-	-
Cumulative fair value loss	( 28,522)	( 12,942)	-	-
	92,016	107,762	-	-
	<b>364,285</b>	<b>536,203</b>	<b>272,269</b>	<b>428,441</b>
<b>(c) Investment in subsidiaries – fair value</b>				
<b>Cable Holdings (Kenya) Limited</b>			<b>2016</b>	<b>2015</b>
<b>100% (2015 – 94.8113%):</b>			<b>KShs '000</b>	<b>KShs '000</b>
Cost			460,232	460,232
Cumulative fair value gain			1,145,437	1,950,272
			1,605,669	2,410,504
<b>AEA Limited</b>				
<b>94.4058% (2015 – 94.4058%):</b>				
Cost			49,853	49,853
Cumulative fair value gain			462,917	621,278
			512,770	671,131
<b>Tanelec Limited 70% (2015 – 70%):</b>				
Cost			78,720	78,720
Cumulative fair value gain			638,110	449,536
			716,830	528,256
<b>TransCentury Holdings Pty Limited:</b>				
<b>100% (2015 – 100%):</b>				
Cost			122,167	122,167
Cumulative fair value gain			457,517	738,725
			579,684	860,892

# Notes to the Consolidated Financial Statements

## 14. INVESTMENTS (Continued)

### (c) Investment in subsidiaries – fair value (continued)

<b>Crystal Limited 100% (2015 – 100%):</b>	<b>2016 KShs '000</b>	<b>2015 KShs '000</b>
Cost	52	52
Cumulative fair value gain	-	-
	52	52
TransCentury Mauritius Holdings Limited 100% (2015 – 100%):		
Cost	973,103	973,103
Cumulative fair value gain	5,735,137	3,535,357
	6,708,240	4,508,460
<b>Total investment in subsidiaries</b>	<b>10,123,245</b>	<b>8,979,295</b>
<b>Movement during the year:</b>		
At 1 January	8,979,295	9,382,670
Fair value gain/ (loss) in the year	1,143,950	( 403,375)
<b>At 31 December</b>	<b>10,123,245</b>	<b>8,979,295</b>
Comprising of:		
Cost	1,684,127	1,684,127
Cumulative fair value gain	8,439,118	7,295,168
<b>Total investment in subsidiaries</b>	<b>10,123,245</b>	<b>8,979,295</b>

Fair value of investment in subsidiaries is determined based on the group's fair value policy per Note 2(e).

In 2016, the company acquired an additional 5.5% (KShs 245 million) shareholding in Civicon Africa Group Limited a company incorporated in Mauritius. The additional investment increased the Company's shareholding to 83.5% (2015 – 78%). The acquisition involved buy out of non-controlling interest during the year and the amount involved has been included in payables as at 31 December 2016 (see note 18(b)).

In 2015, the company acquired an additional 16% (KShs 712 million) shareholding in Civicon Africa Group Limited a company incorporated in Mauritius. The additional investment increased the Company's shareholding to 78% (2014 – 62 %).

In the year 2005, the company acquired 94.4058% shareholding in AEA Limited.

In year 2007, the company acquired 70% shareholding in Tanelec Limited. The company holds 100% shareholding in Crystal Limited which was acquired in 2008.

In 2007, the Company acquired 100% shareholding in TransCentury Holdings Pty Limited, a company incorporated in South Africa.

The company holds 100% shareholding in TransCentury Mauritius Holdings, a company incorporated in Mauritius. The company was set up in 2009.

The company holds 100% shareholding in Cable Holdings (Kenya) Limited.

# Notes to the Consolidated Financial Statements

## 14. INVESTMENTS (Continued)

### (d) Change in fair value of investments

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
Quoted shares	( 74)	( 62)	( 74)	( 62)
Unquoted shares	(171,690)	(16,684)	(156,174)	( 3,742)
Investment in subsidiaries (Note 14(c))	-	-	1,143,950	(403,375)
	<b>(171,764)</b>	<b>(16,746)</b>	<b>987,702</b>	<b>(407,179)</b>

### Measurement of fair values

#### Valuation techniques and significant unobservable inputs

#### Financial assets measured at fair value at 31 December 2016 and 31 December 2015

Fair value hierarchy	Type	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Level 2	Investment in subsidiaries	TransCentury Limited has investments in the following subsidiaries: · Cable Holdings (K) Ltd – Valued using the Net assets method.	Fair values of net assets in the balance sheet	· Increase/ (decrease) in fair value of net assets will result to an increase/decrease in the fair value of the investment.
		· AEA Limited – Valued using Discounted Cash Flow (DCF) method	Weighted Average Cost of Capital (WACC) of 13.9% (2015; 16.3%). Marketability discount of 10% (2015, 10%)	· Increase/ (decrease) in WACC results in a decrease/increase in the fair value of the investment. · Increase/ (decrease) in marketability discount results in a (decrease)/increase in the fair value of the investment.
		· Tanelec Limited – Valued using DCF method	Weighted Average Cost of Capital (WACC) of 21.4% (2015; 15%). Marketability discount of 15% (2015, 15%)	· Increase/ (decrease) in WACC results in a (decrease)/increase in the fair value of the investment. · Increase/ (decrease) in marketability discount results in a (decrease)/increase in the fair value of the investment.
		· TransCentury Holdings Pty Ltd – Valued using DCF method	Weighted average cost of capital (WACC) of 11.5% (2015; 11.6%). Marketability discount of 10% (2015;10%).	· Increase/ (decrease) in WACC results in a decrease/increase in the fair value of the investment. · Increase/ (decrease) in marketability discount results in a (decrease)/increase in the fair value of the investment.
		· TransCentury Mauritius Holdings - Valued using the Net assets method	Fair values of net assets in the balance sheet	· Increase/ (decrease) in fair value of net assets will result to an increase/ (decrease) in the fair value of the investment.



# Notes to the Consolidated Financial Statements

## 14. INVESTMENTS (Continued)

### (e) Non-controlling Interest (NCI)

The following table summarises the information relating to each of the Group's subsidiaries that has material NCI, before any intra-group eliminations:

#### 31 December 2016:

In KShs'000	Tanelec		EAC		AEA		TC Mauritius Holdings		Total
	Ltd	30%	Ltd	31.6%	Ltd	6%	Ltd	16.5%*	
<b>NCI percentage</b>		<b>30%</b>		<b>31.6%</b>		<b>6%</b>		<b>16.5%*</b>	
Non-current assets	1,227,169		5,318,844		137,946		5,643,684		
Current assets	551,139		2,229,561		503,539		3,409,058		
Non-current liabilities	( 205,977)		(1,672,873)		( 43,927)		(3,538,354)		
Current liabilities	(1,120,860)		(3,319,126)		(479,597)		(5,000,014)		
<b>Net assets including underlying NCI</b>	<b>451,471</b>		<b>2,556,406</b>		<b>117,961</b>		<b>514,374</b>		
<b>Underlying NCI</b>	<b>85,694</b>		<b>( 557,457)</b>		<b>-</b>		<b>(200,580)</b>		
<b>Net assets excluding underlying NCI</b>	<b>537,165</b>		<b>1,998,949</b>		<b>117,961</b>		<b>313,794</b>		
<b>Net assets attributable to NCI</b>	<b>75,456</b>		<b>1,189,649</b>		<b>6,599</b>		<b>200,580</b>		<b>1,472,284</b>
Revenue	725,171		3,650,451		733,417		3,036,178		
Loss	( 57,004)		( 582,602)		( 18,498)		( 8,178)		
OCI	179,872		82,249		-		53,207		
<b>Total comprehensive income</b>	<b>122,868</b>		<b>( 500,353)</b>		<b>( 18,498)</b>		<b>45,029</b>		
(Loss)/profit allocated to NCI	( 15,455)		( 184,255)		( 1,035)		( 223,010)		( 423,755)
OCI allocated to NCI	53,963		( 1,433)		-		-		52,530
Cash flows from operating activities	183,406		597,071		132,251		305,283		
Cash flows from investment activities	( 1,705)		( 409,766)		( 28,740)		( 290,237)		
Cash flows from financing activities	( 6,271)		( 53,300)		( 59,796)		( 116,340)		
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>175,430</b>		<b>134,005</b>		<b>43,715</b>		<b>( 101,294)</b>		

\* Underlying non-controlling interest at Civicon Africa Group Limited

# Notes to the Consolidated Financial Statements

## 14. INVESTMENTS (Continued)

### (e) Non-controlling Interest (NCI) (continued)

31 December 2015:		Tanelec Ltd		EAC Ltd		AEA Ltd		TC Mauritius Holdings Ltd		Total
In KShs'000	NCI percentage	30%	31.6%	6%	22%*					
Non-current assets		939,377	5,439,068	121,993	5,604,054					
Current assets		844,163	2,929,860	504,927	5,230,072					
Non-current liabilities		( 143,462)	(2,079,046)	-	( 440,913)					
Current liabilities		(1,302,514)	(3,139,897)	(494,508)	(9,688,977)					
Net assets including underlying NCI		337,564	3,149,985	132,412	704,236					
<b>Underlying NCI</b>		<b>79,085</b>	<b>( 690,821)</b>	<b>-</b>	<b>( 559,599)</b>					
<b>Net assets excluding underlying NCI</b>		<b>416,649</b>	<b>2,459,164</b>	<b>132,412</b>	<b>144,637</b>					
<b>Net assets attributable to NCI</b>		<b>45,910</b>	<b>1,468,561</b>	<b>7,407</b>	<b>559,599</b>					<b>2,081,477</b>
Revenue		551,779	3,724,212	523,773	6,583,707					
Loss		( 310,604)	( 741,204)	( 21,881)	( 509,952)					
OCI		51,428	1,002,154	15,151	37,431					
<b>Total comprehensive income</b>		<b>( 259,176)</b>	<b>260,950</b>	<b>( 6,730)</b>	<b>( 472,521)</b>					
(Loss)/profit allocated to NCI		( 129,861)	( 358,297)	( 1,223)	55,030					( 434,351)
OCI allocated to NCI		15,429	509,006	847	-					525,282
Cash flows from operating activities		( 151,105)	145,067	855	933,184					
Cash flows from investment activities		( 14,354)	( 202,212)	( 205)	(1,645,604)					
Cash flows from financing activities		40,522	261,590	-	539,883					
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>( 124,937)</b>	<b>204,445</b>	<b>650</b>	<b>( 172,537)</b>					

\* Underlying non-controlling interest at Civicon Africa Group Limited

# Notes to the Consolidated Financial Statements

## 14. INVESTMENTS (Continued)

### (f) Acquisition of NCI

In 2016, the Group acquired an additional 5.5% interest in Civicon Africa Group Limited for KShs 245 million, increasing its ownership from 78% to 83.5%. In January 2015, the Group had acquired an additional 16% interest in Civicon Africa Group Limited for KShs 712 million in cash, increasing its ownership from 62% to 78%. The Group recognised a decrease in NCI of KShs 238 million, a decrease in retained earnings of KShs 7 million.

The impact of the change is as below:

	2016 KShs'000	2015 KShs'000
Amount of NCI acquired	237,967	505,429
Consideration paid to NCI	(245,197)	(712,087)
<b>A decrease in equity attributable to owners of the group</b>	<b>( 7,230)</b>	<b>(206,658)</b>

## 15. LOANS TO SUBSIDIARIES

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
<b>Payable after 12 months:</b>				
TransCentury Holdings Proprietary Limited - South Africa	-	-	466,422	375,237
East Africa Cables Limited	-	-	358,700	358,090
Tanelec Limited	-	-	31,598	74,688
	-	-	<b>856,720</b>	<b>808,015</b>
<b>Movement during the year:</b>				
At 1 January	-	-	808,015	718,195
Issued during the year	-	-	89,630	99,280
Repaid during the year	-	-	( 40,925)	( 9,460)
<b>At 31 December</b>	<b>-</b>	<b>-</b>	<b>856,720</b>	<b>808,015</b>

### Tanelec Limited

In 2011, TransCentury Limited advanced USD 330,000 to Tanelec Limited. The facility was to be utilised to fund the working capital needs of the business. Interest on the loan is charged at a rate of 7.06%.

In March 2015, TransCentury Limited advanced USD 400,000 to Tanelec Limited. The facility was to be utilised to fund the working capital needs of the business. Interest on the loan is charged at a rate of 9%. The funds were fully repaid as at 31st December 2016.

### East African Cables Limited

TransCentury Limited advanced USD 4,000,000 to East African Cables Limited in April 2014. The Facility was to be utilised to fund the working capital needs of the business. Interest on the loan was charged at a rate of 9% at the end of every three (3) months.

# Notes to the Consolidated Financial Statements

## 15. LOANS TO SUBSIDIARIES (Continued)

### Kewberg Cables & Braids Proprietary Limited

In May 2011 and June 2012, TransCentury Limited advanced USD 300,000 and USD 130,000 respectively to Kewberg Cables & Braids Proprietary Limited. The facilities were to be utilised solely to finance the working capital requirements. The USD 300,000 was interest free and the USD 130,000 facility is charged at a rate of 3.5%.

In September 2012 and October 2012 TransCentury Limited advanced ZAR 910,000 and ZAR 12,502,503 to Kewberg Cables & Braids Limited. The facilities were to be utilised solely to finance the working capital and capacity expansion requirements. Interest on both loans is charged at a rate of 8.5% semi-annually.

In 2015, TransCentury Limited advanced loan amounting to USD 570,000 to Kewberg Cables & Braids Limited. The facility was to be utilised solely to finance the working capital and capacity expansion requirements. Interest on the loan is charged at a rate of 3.25%.

In 2016, TransCentury Limited advanced a loan amounting to USD 560,000 to Kewberg Cables & Braids Limited. The facility was to be utilised solely to finance the working capital and capacity expansion requirements. Interest on the loan is charged at a rate of 3.25%.

## 16. INVENTORIES

	<b>Consolidated 2016 KShs '000</b>	<b>Consolidated 2015 KShs '000</b>	<b>Company 2016 KShs '000</b>	<b>Company 2015 KShs '000</b>
Raw materials	409,421	591,993	-	-
Finished goods	286,133	505,802	-	-
Work in progress	113,705	212,804	-	-
Goods in transit	7,151	53,961	-	-
Spares and lubricants	116,429	190,191	-	-
Machines	184,313	196,943	-	-
Consumables	167,850	162,893	-	-
Containers	-	3,876	-	-
Provision for obsolescence and slow moving stocks	( 19,779)	( 18,700)	-	-
	<b>1,265,223</b>	<b>1,899,763</b>	<b>-</b>	<b>-</b>

Inventories of KShs 4,726,655 (2015 – KShs 5,142,574,000) were recognised as an expense during the year and included in cost of sales.

# Notes to the Consolidated Financial Statements

## 17. TRADE AND OTHER RECEIVABLES

	<b>Consolidated 2016 KShs '000</b>	<b>Consolidated 2015 KShs '000</b>	<b>Company 2016 KShs '000</b>	<b>Company 2015 KShs '000</b>
Trade receivables	3,502,846	4,441,578	-	-
Bad debts provision	(1,316,075)	( 612,466)	-	-
	<b>2,186,771</b>	<b>3,829,112</b>	<b>-</b>	<b>-</b>
Sundry receivables and prepayments	1,542,731	2,562,512	27,773	25,969
Staff receivables	5,108	153	393	153
Due from related parties (Note 28(h))	-	-	622,446	891,553
	<b>3,734,610</b>	<b>6,391,777</b>	<b>650,612</b>	<b>917,675</b>

## 18. CASH AND BANK

	<b>Consolidated 2016 KShs '000</b>	<b>Consolidated 2015 KShs '000</b>	<b>Company 2016 KShs '000</b>	<b>Company 2015 KShs '000</b>
<b>(a) Cash and cash equivalents</b>				
Cash and bank balances	124,029	235,363	1,182	7,713
Bank overdraft	(320,144)	(638,074)	-	-
<b>Total cash and cash equivalents</b>	<b>(196,115)</b>	<b>(402,711)</b>	<b>1,182</b>	<b>7,713</b>

### Bank overdraft facilities

The Group has entered into facilities with various banks which are secured by pledge over various marketable listed stock exchange shares including East African Cables Limited shares equivalent to KShs 2.02 billion (2015 – KShs 2.05 billion).

A subsidiary of TransCentury Limited, East African Cables Limited, has entered into a facility with the banks and is secured over certain land and buildings for KShs 1,370 million (2015 - KShs 1,370 million) and debentures over all assets of the company for KShs 3.2 billion (2015 - KShs 2.9 billion).

The bank facility comprises overdraft, term loan, letters of credit, bonds/guarantee and forex dealing.

## (b) Notes to the statements of cash flows

	<b>2016 KShs '000</b>	<b>2015 KShs '000</b>
<b>Group:</b>		
Movement in trade and other receivables	627,236	1,604,413
Acquisition of non-controlling interest included under payables	(245,197)	-
	<b>382,039</b>	<b>1,604,413</b>
<b>Company:</b>		
Movement in trade and other receivables	267,063	157,175
Receivable due to issuance of shares against Convertible bond at subsidiary	56,647	-
	<b>323,710</b>	<b>157,175</b>

# Notes to the Consolidated Financial Statements

## 19. SHARE CAPITAL

	2016 KShs '000	2015 KShs '000
<b>Group and Company Authorised</b>		
At 1 January	600,000	300,000
Authorized during the year: 600,000,000 shares	-	300,000
<b>At 31 December 1,200,000,000 (2015 - 1,200,000,000) ordinary shares of KShs 0.50 each</b>	<b>600,000</b>	<b>600,000</b>
<b>Issued and fully paid</b>		
At 1 January 280,284,476 shares	140,142	140,142
Issued during the year: 1,142,117 shares*	571	-
<b>At 31 December 281,426,593 (2015 - 280,284,476) ordinary shares of KShs 0.50 each</b>	<b>140,713</b>	<b>140,142</b>

The shareholders are entitled to dividends as declared from time to time and are entitled to one vote per share at general meetings of the Company. All the ordinary shares rank equally with regards to the Company's residual assets.

\*New shares were issued through conversion of the bond as disclosed under Note 23 (a). The conversion had no impact on the statements of cash flows and resulted into an increase in share premium by KShs 56 million (Note 20).

## 20. SHARE PREMIUM

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
At 1 January	565,101	565,101	565,101	565,101
Issued during the year*	56,076	-	56,076	-
<b>At 31 December</b>	<b>621,177</b>	<b>565,101</b>	<b>621,177</b>	<b>565,101</b>

## 21. RESERVES

### (a) Revenue reserves

Revenue reserves relate to accumulated profits over the years.

### (b) Translation reserve

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations.

### (c) Available for sale reserve

The available for sale reserve comprises the cumulative net change in the fair value of available-for-sale financial assets until the investment is derecognised.

### (d) Revaluation reserve

The revaluation reserve relates to the revaluation gain/losses on leasehold land, property, plant and equipment and is stated net of deferred tax. The reserve is not distributable.

# Notes to the Consolidated Financial Statements

## 22. PROPOSED DIVIDENDS AND EARNINGS PER SHARE

### (a) Basic and diluted earnings per share

The calculation of basic earnings per share at 31 December 2016 was based on the loss attributable to ordinary shareholders of KShs 440,135,000 (2015 – loss of KShs 1,988,223,000) and a weighted average number of ordinary shares outstanding during the year of 281,426,593 (2015 – 280,284,476).

	2016 KShs '000	2015 KShs '000
Loss attributable to ordinary shareholders	(440,135)	(1,988,223)
<b>Basic and diluted earnings per share (KShs)</b>	<b>( 1.56)</b>	<b>( 7.09)</b>

Diluted earnings per share is calculated by adjusting the earnings and weighted average number of ordinary shares outstanding during the year for the effects of dilutive options and other dilutive potential ordinary shares.

The calculation of diluted earnings per share at 31 December 2016 was based on the loss attributable to ordinary shareholders of KShs 428,955 (2015 – loss of KShs 1,988,223,000) and a weighted average number of ordinary shares outstanding after adjustment for all the effects of all dilutive potential ordinary shares of 280,284,476 (2015 – 280,284,476).

### (b) Weighted average number of ordinary shares

	2016 KShs '000	2015 KShs '000
Issued ordinary shares as at 1 January	280,284,476	277,117,380
Weighted effect of shares issued in the year	1,142,117	3,167,096
<b>Weighted average number of ordinary shares at 31 December</b>	<b>281,426,593</b>	<b>280,284,476</b>

### (c) Proposed dividends

Proposed dividends are accounted for as a separate component of equity until they have been ratified at a General Meeting. During the year, the directors do not recommend any dividends (2015 – Nil).

## 23. CONVERTIBLE BOND AND LOAN

### (a) Convertible bond

In 2011 the Group issued a United States Dollar (USD) denominated convertible bond through one of its subsidiaries, TC Mauritius Holdings Limited amounting to USD 60,270,000 (KShs 5.1bn). The total amount of the convertible bond as at 31 December 2016 was USD 20 million (KShs 2.054 million) since some of the bond holders converted their portion of the bond to ordinary shares between the year ended 31 December 2011 and 31 December 2016. The movement in the bond during the year is as follows:

	2016 KShs '000	2015 KShs '000
At 1 January	6,083,468	5,386,973
Interest accrued	39,894	335,070
Interest paid	-	( 348,891)
Conversion during the year (note 19 & 20)	( 56,647)	-
Settlement discount	(1,975,643)	-
Settlement to Bondholders	(1,994,709)	-
Forex losses	( 42,439)	710,316
<b>At 31 December</b>	<b>2,053,924</b>	<b>6,083,468</b>

# Notes to the Consolidated Financial Statements

## 23. CONVERTIBLE BOND AND LOAN (Continued)

### (a) Convertible bond (continued)

	2016 KShs '000	2015 KShs '000
Presented in the statement of financial position as follows:		
Current	821,592	6,083,468
Non-current	1,232,332	-
<b>At 31 December</b>	<b>2,053,924</b>	<b>6,083,468</b>

On 24 March 2016, the group signed an agreement with the bondholders to amend the terms and conditions of the convertible bond. The amendments reduced the convertible bond debt that was payable on 25 March 2016 from USD 59 million to USD 40 million as the final and full settlement of the liability. This resulted into a reduction of the liability recognised at 31 December 2016 by USD 19.4 million (KShs 1.9bn).

### (b) Convertible loan

On 20 September 2016, the Group entered into agreement with Kuramo Capital through its wholly owned subsidiary, TC Mauritius Holdings (TCM) to inject the USD 20 million (KShs 2bn) in exchange for the issuance and allotment of 93,776,173 ordinary shares of USD 13 million (KShs 1.3 billion) in the Company and 70,120 preference shares of USD 7 million (KShs 718 million) in TCM. On 29 June 2016, one of the bond holders converted their portion of the bond to 1,142,117 ordinary shares amounting to KShs 57 million.

The KShs 20 million from Kuramo (Convertible Loan) was utilised to settle the Bondholder Payment and as a consequence, the balance of US\$ 20 million (KShs 2,049,716,000) being the remaining bond liability was rolled over into a three (3) year unsecured loan at an interest rate of 8%. The bond is now being paid on quarterly basis until 30th September 2018 with a prepayment option. The Convertible Loan was extinguished in exchange for the issue of New Shares as disclosed under Note 33.

	2016 KShs '000	2015 KShs '000
Convertible to equity*	1,331,086	-
Non-current liability	718,630	-
	<b>2,049,716</b>	<b>-</b>

\*The convertible loan amounts classified as equity were subsequently converted to equity as disclosed under Note 33.





# Notes to the Consolidated Financial Statements

## 24. DEFERRED TAX ASSET / (LIABILITY) (Continued)

### (b) Deferred tax liability

Group	At 1 January KShs '000	Reclassification (Note 23(a)(i)) KShs '000	Recognised through profit or loss KShs '000	Prior year (over)/under provision KShs '000	Recognised in other comprehensive income (Note 8)(a)(ii)) KShs '000	Exchange rate Difference KShs '000	At 31 December KShs '000
<b>2016:</b>							
Staff gratuity liability	( 6,942)	-	( 1,461)	-	-	( 11)	( 8,414)
Other provisions and accruals	( 194,581)	-	(140,437)	-	-	( 2035)	( 337,053)
Unrealised exchange gain	( 46,126)	-	(126,375)	-	-	( 769)	( 173,270)
Tax losses	( 335,113)	-	( 2410)	-	-	( 5,713)	( 343,236)
Property, plant and equipment	1,462,235	-	10,620	-	98,469	( 6,032)	1,565,292
	<b>879,473</b>	<b>-</b>	<b>(260,063)</b>	<b>-</b>	<b>98,469</b>	<b>( 14,560)</b>	<b>703,319</b>
<b>2015:</b>							
Staff gratuity liability	( 6,613)	-	(583)	-	-	254	(6,942)
Other provisions and accruals	( 102,391)	119	(98,330)	(2,109)	-	8,130	(194,581)
Unrealised exchange gain	( 25,136)	(3,835)	(25,097)	(466)	-	8,408	(46,126)
Tax losses	( 116,947)	34,809	(256,219)	(685)	-	3,929	(335,113)
Property, plant and equipment	1,213,242	(51,801)	(29,170)	(64,721)	453,890	(59,205)	1,462,235
	<b>962,155</b>	<b>(20,708)</b>	<b>(409,399)</b>	<b>(67,981)</b>	<b>453,890</b>	<b>(38,484)</b>	<b>879,473</b>

# Notes to the Consolidated Financial Statements

## 24. DEFERRED TAX ASSET/ (LIABILITY) (Continued)

### (c) Deferred tax movement through profit or loss is as follows:

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
<b>Current year</b>				
Deferred tax asset	(495,919)	(130,770)	(242)	(569)
Deferred tax liability	(260,063)	(409,399)	-	-
	<b>(755,982)</b>	<b>(540,169)</b>	<b>(242)</b>	<b>(569)</b>
<b>Prior year under provision</b>				
Deferred tax asset	( 9,204)	( 16,211)	-	( 3)
Deferred tax liability	-	( 67,981)	-	-
	<b>( 9,204)</b>	<b>( 84,192)</b>	<b>-</b>	<b>( 3)</b>

## 25. STAFF GRATUITY

### Group

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
Balance at 1 January	45,707	59,148	-	-
Payments made in the year	( 8,671)	( 27,891)	-	-
Accrual for the year	4,835	14,450	-	-
<b>Balance at 31 December</b>	<b>41,871</b>	<b>45,707</b>	<b>-</b>	<b>-</b>

Unionisable staff for East African Cables Limited, Tanelec Limited and Civicon Limited are eligible to gratuity upon retirement based on the terms stipulated in the respective Collective Bargaining Agreements. The gratuity is based on 16 days pay if an employee has served 1-5 years, 20 days' pay if an employee has served 6-10 years and 23 days pay if an employee has served 11 years and above. Gratuity is computed at current salary. A provision is made in the financial statements for the estimated liability of such gratuity payable.

## 26. LOANS PAYABLE

	Consolidated 2016 KShs '000	Consolidated 2015 KShs '000	Company 2016 KShs '000	Company 2015 KShs '000
Bank loans - Long term	1,023,449	3,511,955	-	948,233
- Short term	5,292,164	2,827,692	2,018,291	1,204,265
Loans from subsidiaries (Note 28(g))	-	-	576,073	576,073
	<b>6,315,613</b>	<b>6,339,647</b>	<b>2,594,364</b>	<b>2,728,571</b>
Payable after 12 months	1,023,449	3,511,955	-	948,233
Payable within 12 months	5,292,164	2,827,692	2,594,364	1,780,338
	<b>6,315,613</b>	<b>6,339,647</b>	<b>2,594,364</b>	<b>2,728,571</b>

Movement in the loans is as shown below:

	Consolidated 2016 KShs'000	Consolidated 2015 KShs'000	Company 2016 KShs'000	Company 2015 KShs'000
Balance at 1 January	6,339,647	3,523,454	2,728,571	1,423,980
Received during the year	3,107,349	7,043,479	-	1,576,450
Repaid during the year	(3,131,383)	(4,227,286)	( 134,207)	( 271,859)
<b>Balance at 31 December</b>	<b>6,315,613</b>	<b>6,339,647</b>	<b>2,594,364</b>	<b>2,728,571</b>

# Notes to the Consolidated Financial Statements

## 26. LOANS PAYABLE (Continued)

The major loans at 31 December 2016 had the following terms:

TransCentury Limited has two banking facilities with Equity Bank Limited (Kenya), worth USD 20 million and USD 11 million. Both facilities are secured by way of existing corporate guarantees by Cable Holdings (Kenya) Limited and TC Mauritius Holdings Limited for USD 50 million each executed in favour of the Bank, existing charge over the Borrower's shares in East Africa Cables Limited, AEA Limited and TC Mauritius Holdings Limited each executed in favour of the Bank to cover an aggregate of USD 77 Million, existing debenture charge over the TransCentury Limited's assets executed in favour of the Bank to cover an aggregate of USD 77 Million and such other security that the Bank may from time to time deem necessary to secure the TransCentury Limited's obligations hereunder. The applicable interest rate on both facilities is 8.5% per annum on the reducing balance basis.

A subsidiary of East African Cables Limited, East African Cables (Tanzania) Limited, has a bank overdraft for working capital management and a short term post-import financing loan with Standard Chartered Bank (Tanzania) Limited. The facility is charged against the leasehold land and moveable assets of the subsidiary.

A subsidiary, Tanelec Limited, has entered into a bank loan facility with Standard Chartered bank (Tanzania) Limited effective July 2013 amounting to USD 13.6 million. The facility has an interest rate of 6month LIBOR+5% p.a. subject to a minimum interest of 6%. The facility is secured by first charge over Property located on Plot No. 35 Themi Industrial Area, Arusha City and a corporate guarantee by TransCentury Limited to cover the credit facility.

A subsidiary, AEA Limited, has a bank facility with Chase Bank (Kenya) Limited for KShs 310 million (2015 - KShs 310 million) secured by its leasehold land and building. Interest is charged at 14% (2015 - 16%).

A subsidiary of Civicon Africa Group Limited, Civicon Kenya Limited, has a working capital facility from Equity Bank Kenya Limited. The facility is secured by way of a Corporate guarantee from TransCentury Limited, the ultimate holding company, for USD 47,010,000 (2015 - USD 47,010,000), a first ranking over all asset debenture of USD 47,010,000 (2015 - USD 47,010,000); and a legal charge over the land known as subdivision 2387 (original number 1955 and 2077) Section V, mainland North Mombasa in the amount of USD 5,120,000 (2015 - USD 5,120,000). Interest is charged at a fixed rate of 10% (2015 - 8.5%). The subsidiary also has an asset finance facility from Equity Bank (Kenya) Limited which is secured by way of joint registration of the motor vehicles/trucks being financed. The interest rate on the loan was at the rate of 10% (2015 - 8.5%).

During the year, the Company and its subsidiaries renegotiated with its lenders to extended repayment of borrowings amounting to KShs 2.4 billion which were initially due in 2016, to be repaid in 2017.

## 27. TRADE AND OTHER PAYABLES

	<b>Consolidated 2016 KShs '000</b>	<b>Consolidated 2015 KShs '000</b>	<b>Company 2016 KShs '000</b>	<b>Company 2015 KShs '000</b>
Trade payables	3,621,850	2,650,005	-	-
Sundry creditors	1,279,074	1,623,683	144,154	53,984
Due to related parties (Note 28(ii))	-	-	384,383	293,946
	<b>4,900,924</b>	<b>4,273,688</b>	<b>528,537</b>	<b>347,930</b>

# Notes to the Consolidated Financial Statements

## 28. RELATED PARTIES TRANSACTIONS

The following transactions were carried out with related parties:

	<b>Consolidated 2016 KShs '000</b>	<b>Consolidated 2015 KShs '000</b>	<b>Company 2016 KShs '000</b>	<b>Company 2015 KShs '000</b>
<b>(a) Directors emoluments</b>	<b>42,583</b>	<b>45,232</b>	<b>7,093</b>	<b>10,843</b>
<b>(b) Inter-company sales – Group</b>			<b>2016 KShs '000</b>	<b>2015 KShs '000</b>
From Tanelec Limited to Civicon Limited			-	720
From AEA Limited to Civicon Limited			8,663	2,461
From AEA Limited to East African Cables Limited			405	1,712
From AEA Limited to Tanelec Limited			-	2,540
From East African Cables Limited to Civicon Limited			-	1,441
From East African Cables Limited to Kewberg Limited			-	1,039
			<b>9,068</b>	<b>9,913</b>
<b>(c) Interest income - Company</b>				
East African Cables Limited			32,039	11,809
Tanelec Limited			4,323	5,291
Kewberg Cables and Braid (Pty) Limited			13,949	11,882
			<b>50,311</b>	<b>28,982</b>
<b>(d) Dividends receivable – Company</b>				
Cable Holdings (Kenya) Limited			-	<b>86,536</b>
<b>(e) Technical fees – Company</b>				
Tanelec Limited – Tanzania			31,874	21,418
AEA Limited			16,419	16,810
East African Cables Limited			39,859	17,624
Tanelec Zambia			8,664	7,880
Cableries Du Congo			-	7,692
Civicon DRC Holdings Limited			114,015	107,915
			<b>210,831</b>	<b>179,339</b>
<b>(f) Loans to subsidiaries – Company</b>				
Payable after 12 months:				
TransCentury Holdings (Proprietary) Limited - South Africa			466,422	375,237
East African Cables Limited			358,700	358,090
Tanelec Limited – Tanzania			31,598	74,688
			<b>856,720</b>	<b>808,015</b>

# Notes to the Consolidated Financial Statements

## 28. RELATED PARTIES TRANSACTIONS (Continued)

		2016 KShs'000	2015 KShs'000	
<b>(g) Loan from subsidiary – Company</b>				
Cable Holdings (Kenya) Limited (Note 26)		576,073	576,073	
<b>(h) Due from related parties – Company</b>				
Cable Holdings (Kenya) Limited		6,850	69,208	
AEA Limited		55,559	49,789	
TC Mauritius Holdings		35,272	-	
East African Cables Limited		76,386	43,166	
Crystal Limited		27,578	27,334	
Tanelec Limited		212,525	178,979	
Kewberg Cables and Braid (Pty) Limited		53,820	288,782	
Cable Holdings Mauritius Limited		5,002	4,993	
TC Railway Holdings Mauritius		3,377	3,372	
Safari Rail Company Limited		2,081	2,077	
Tanelec Zambia Limited		29,927	20,401	
Cableries du Congo		114,069	113,589	
Civicon DRC Holdings Limited		-	89,863	
<b>Total (Note 17)</b>		<b>622,446</b>	<b>891,553</b>	
<b>(i) Due to related parties - Company</b>				
Cable Holdings (Kenya) Limited		5,426	5,426	
TC Mauritius Holdings Limited		-	139,398	
TC Holdings Pty Limited		3,776	3,420	
Civicon DRC Holdings Limited		203,577	-	
Civicon Limited		171,604	145,702	
<b>Total (Note 27)</b>		<b>384,383</b>	<b>293,946</b>	
<b>(j) Key management compensation</b>				
	<b>Consolidated 2016 KShs'000</b>	<b>Consolidated 2015 KShs'000</b>	<b>Company 2016 KShs'000</b>	<b>Company 2015 KShs'000</b>
Short-term employee benefits	243,758	223,409	55,562	68,780
Post-employment benefits	17,488	26,424	4,146	5,148
	<b>261,246</b>	<b>249,833</b>	<b>59,708</b>	<b>73,928</b>

## (k) Key management transactions

Directors control 12.21% of the voting shares of the company. A number of key management personnel or their related parties hold positions in other companies that result in them having control or significant influence over those other companies.

A number of these companies transacted with the group during the year. The terms and conditions of these transactions were no more favourable than those available or which might reasonably be expected to be available, in similar transactions with non-key management personnel related companies on an arm's length transaction.

# Notes to the Consolidated Financial Statements

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## 29. SEGMENT INFORMATION

### (a) Basis of segmentation

The Group has two reportable segments which are the strategic business units in the following segments:

- Power; and
- Engineering

These business units offer different products and services and are managed separately because they require different technology and marketing strategies. The following summary describes the operations of each reportable segment:

Reportable segment	Operations
Power	Manufacturing of aluminium and copper cables, manufacture of transformers and switchgear
Engineering	Civil, mechanical engineering, crange & erection and logistic services. Also includes installation of weigh bridges, generators , bearings and sub-stations

For each of the units, the group Chief Executive Officer reviews internal management reports.

### (b) Information about reportable segments

Information regarding the results of each reportable segment is described below. Performance is measured based on each segment profit after tax because management believes that this information is the most relevant in evaluating the results of the respective segment relative to other entities that operate in the same industries.

# Notes to the Consolidated Financial Statements

## 29. SEGMENT INFORMATION (Continued)

### (b) Information about reportable segments (continued)

Year ended 31 December 2016

	Power KShs'000	Engineering KShs'000	Others KShs'000	Intra-group adjustments KShs'000	Total KShs'000
<b>Segment revenue</b>	<b>4,427,633</b>	<b>3,758,755</b>	-	<b>(9,038)</b>	<b>8,177,350</b>
<b>Operating profit/(loss)</b>	<b>( 854,389)</b>	<b>(1,860,681)</b>	<b>1,813,037</b>	-	<b>( 902,033)</b>
Finance costs	(255,425)	(503,111)	45,468	-	( 713,068)
Income tax expenses	256,025	506,780	(11,594)	-	751,211
<b>Loss for the year</b>	<b>(853,789)</b>	<b>(1,857,013)</b>	<b>1,846,912</b>	-	<b>( 863,890)</b>
<b>Attributable to:</b>					
Equity holders	(614,117)	(1,672,930)	1,846,912	-	( 440,135)
Non-controlling interest	(239,672)	(184,083)	-	-	( 423,755)
<b>Other information:</b>					
Segment assets	10,099,142	6,838,282	1,974,128	-	18,911,552
Segment liabilities	8,223,500	5,318,031	1,540,155	-	15,081,686
Capital expenditure	411,607	106,465	487	-	518,559
Depreciation and amortisation	341,459	373,314	4,411	-	719,184



# Notes to the Consolidated Financial Statements

## 29. SEGMENT INFORMATION (Continued)

### (b) Information about reportable segments (continued)

Year ended 31 December 2015

	Power KShs'000	Engineering KShs'000	Others KShs'000	Intra-group adjustments KShs'000	Total KShs'000
<b>Segment revenue</b>	<b>4,718,321</b>	<b>7,081,819</b>	<b>-</b>	<b>( 9,913)</b>	<b>11,790,227</b>
<b>Operating profit/(loss)</b>	<b>(1,045,425)</b>	<b>292,663</b>	<b>(294,587)</b>	<b>-</b>	<b>(1,047,349)</b>
Finance costs	(1,022,887)	(245,894)	(639,943)	-	(1,908,724)
Income tax expenses	597,385	(63,470)	(416)	-	533,499
<b>Loss for the year</b>	<b>(1,470,927)</b>	<b>(17,065)</b>	<b>(934,582)</b>	<b>-</b>	<b>(2,422,574)</b>
<b>Attributable to:</b>					
Equity holders	(982,769)	(70,872)	(934,582)	-	(1,988,223)
Non-controlling interest	(488,158)	53,807	-	-	(434,351)
<b>Other information:</b>					
Segment assets	11,001,336	8,151,734	2,664,911	-	21,817,981
Segment liabilities	8,451,824	5,276,723	4,543,664	-	18,272,211
Capital expenditure	311,686	592,954	4,813	-	909,453
Depreciation and amortisation	338,249	459,150	4,620	-	802,019

Segment assets comprise primarily property, plant and equipment, intangible assets, inventories, receivables and operating cash. They exclude tax and certain intra-group receivables. Segment liabilities comprise operating liabilities. They exclude tax and certain corporate borrowings. Capital expenditure comprises additions to property, plant and equipment and intangible assets.

# Notes to the Consolidated Financial Statements

## 29. SEGMENT INFORMATION (Continued)

### (c) Geographic information

The geographic information below analyses the group's revenue and non-current assets by the group and subsidiaries' country of domicile.

	2016 KShs '000	2015 KShs '000
<b>(i) Revenue</b>		
Kenya	5,077,211	8,773,316
Tanzania	1,034,118	941,379
Uganda	905,784	344,921
Rwanda	125,018	1,250
South Sudan	27,018	452,544
South Africa	41,171	410,663
DR Congo	908,222	772,507
Zambia	58,808	93,647
	<b>8,177,350</b>	<b>11,790,227</b>
<b>(ii) Non-current assets</b>		
Kenya	9,074,769	7,983,801
Tanzania	1,878,955	2,644,346
Uganda	116,981	121,218
South Sudan	9,082	29,310
South Africa	527,808	535,790
Mauritius	743,357	973,103
DR Congo	650,382	623,332
Zambia	187,989	193,527
	<b>13,189,323</b>	<b>13,104,427</b>

## 30. CAPITAL COMMITMENTS

During 2016, the Group entered into a contract to purchase property, plant and equipment for a subsidiary, East African Cables Limited for KShs 29,000,000 (2015 – KShs 250,228,000).

## 31. OPERATING LEASES

The group leases a number of office facilities under operating leases. The leases typically run for a period of six years, with an option to renew the lease after that date. Some leases contain escalation clauses that are based on changes in market prices.

In 2016, an amount of KShs 6,829,571 (2015 – KShs 7,079,211) was recognised in profit or loss for operating lease payments.

At 31 December, the Group's minimum lease payments under operating leases fall due as follows:

	2016 KShs'000	2015 KShs'000
<b>Consolidated and Company</b>		
Less than one year	3,331	3,071
Between one and five years	3,499	9,213
More than five years	-	-
	<b>6,830</b>	<b>12,284</b>

# Notes to the Consolidated Financial Statements

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## **32. CONTINGENCIES**

A subsidiary of TransCentury Limited, Cable Holdings (Kenya) Limited, has given a guarantee and indemnity and supported a pledge of its shares in East African Cables Limited to secure borrowings by TransCentury Limited, its parent from Equity Bank Limited. The maximum exposure is KShs 2.02 billion (2015 – KShs 2.05 billion) plus interest, charges and fees thereon.

A subsidiary of TransCentury Limited, Civicon Limited, is a defendant in a legal claim filed by a customer, Kivu Watt Limited, related to work undertaken on a project in Rwanda. Kivu Watt Limited and Civicon Limited have made claims and counterclaims respectively that are the subject of an arbitration process in the International Chamber of Commerce. The hearing of the arbitration case happened in June 2016 and the judgement was pending as at 31 December 2016. Based on legal advice received, the directors do not expect the outcome of this case to have a material effect on the financial position of Civicon Limited and the Group, and have not disclosed the estimation of the amounts claimed by the customer as this is not yet fully quantified by experts, and the directors do not want to prejudice the position of Civicon Limited and the Group in the arbitration process.

The Group also has outstanding guarantees in favour of third parties totalling to KShs 2,491,387,000 (2015 – KShs 1,833,330,000).

## **33. EVENTS AFTER THE REPORTING PERIOD**

On 3rd April, 2017, the Group completed the transaction resulting to Kuramo Capital acquiring a 24.99% shareholding in TCL by allotment of 93,776,173 new ordinary shares of the Company of USD 13 million (KShs 1,331 million) and USD 7 million (KShs 718 million) of preference shares in TCM.

# Other Information

## Composition of Net Asset and Fair Value

	31-Dec-16		31-Dec-15	
	Net asset value KShs '000	Fair value KShs '000	Net asset value KShs '000	Fair value KShs '000
Cable Holdings (Kenya) Limited *	1,604,884	1,605,669	2,410,504	2,410,504
AEA Limited	117,961	512,770	132,413	671,131
Tanelec Limited	451,472	716,830	337,564	528,256
TransCentury Holdings Proprietary Limited**	(659,279)	579,684	(469,763)	860,892
Crystal Limited	(29,774)	52	(29,581)	52
TC Mauritius Holdings Limited ***	514,374	6,708,240	704,235	4,508,460
<b>Total net asset value (NAV)</b>	<b>1,999,638</b>	<b>10,123,245</b>	<b>3,085,372</b>	<b>8,979,243</b>
<b>No of shares</b>	<b>281,426,593</b>	<b>281,426,593</b>	<b>280,284,476</b>	<b>280,284,476</b>
<b>NAV after tax per share (KShs)</b>	<b>7.11</b>	<b>35.97</b>	<b>11.01</b>	<b>32.04</b>

### Note

\* This is the holding company for TransCentury's 68.37% shareholding in East Africa Cables Limited Group listed on the Nairobi Securities Exchange.

\*\* Holding company for Kewberg Cables & Braids Proprietary Limited based in South Africa.

\*\*\*This includes the valuation of Civicon Group.

# Proxy Form

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To: The Company Secretary,  
TransCentury Limited  
P.O. Box 40111-00100  
NAIROBI

I .....  
of .....  
being a member/members of .....  
hereby appoint .....  
of .....  
or failing him .....  
of .....  
as my/our proxy to vote for me/us on my/our behalf at the Annual General Meeting

Of the Company to be held on 30<sup>th</sup> June, 2017 .....

And at any adjournment thereof.

Signed/Sealed this ..... Day of ..... 2017

.....

.....

NOTE: The proxy form should be completed and returned not later than 48 hours before the meeting or any adjournment thereof. In case of a Corporation, the Proxy must be executed under the Common Seal.







# TransCentury

*Investing in Africa*

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